DISCLOSURE OF INTEREST/ CHANGES IN INTEREST OF DIRECTOR/ CHIEF EXECUTIVE OFFICER::DISCLOSURE OF CHANGES IN INTEREST OF DIRECTOR

Issuer & Securities	
Issuer/ Manager	
FRASER AND NEAVE LIMITED.	
Securities	
FRASER AND NEAVE, LIMITED - SG1T58930911 - F99	
Stapled Security	
No	
Announcement Details	
Announcement Title	
Disclosure of Interest/ Changes in Interest of Director/ Chief Executive C	Officer
Date &Time of Broadcast	
14-Jul-2025 23:42:17	
Status	
New	
Announcement Sub Title	
Disclosure of Changes in Interest of Director	
Announcement Reference	
SG250714OTHR8TTB	
Submitted By (Co./ Ind. Name)	
Samuel Lee	
Designation	
Company Secretary	
Description (Please provide a detailed description of the event in the box below - Refe	er to the Online help for the format)
Please see attached.	
Additional Details	
Person(s) giving notice	
Director/Chief Executive Officer who may also be a substantial sharehold	ler/unitholder (Form 1)
Date of receipt of notice by Listed Issuer	
14/07/2025	
Attachments	
FNL Form 1 - K. Thapana.pdf	

if you are unable to view the above file, please click the link below.

FNL Form 1 - K. Thapana.pdf

Total size =160K MB

SECURITIES AND FUTURES ACT (CAP. 289) SECURITIES AND FUTURES (DISCLOSURE OF INTERESTS) REGULATIONS 2012

NOTIFICATION FORM FOR DIRECTOR/CHIEF EXECUTIVE OFFICER IN RESPECT OF INTERESTS IN SECURITIES

FORM

1
(Electronic Format)

Explanatory Notes

- 1. Please read the explanatory notes carefully before completing this notification form.
- 2. This form is for a Director/Chief Executive Officer ("CEO") to give notice of his interests in the securities of the Listed Issuer under section 133, 137N or 137Y of the Securities and Futures Act (Cap. 289) (the "SFA"). Please note that the requirement to disclose interests in participatory interests applies **only** to a director and where the Listed Issuer is a Singapore-incorporated company.
- 3. This electronic Form 1 and a separate Form C, containing the particulars and contact details of the Director/CEO, must be completed by the Director/CEO or a person duly authorised by him to do so. The person so authorised should maintain records of information furnished to him by the Director/CEO.
- 4. This form and Form C, are to be completed electronically and sent to the Listed Issuer via an electronic medium such as an e-mail attachment. The Listed Issuer will attach both forms to the prescribed SGXNet announcement template for dissemination as required under section 137G(1), 137R(1) or 137ZC(1) of the SFA, as the case may be. While Form C will be attached to the announcement template, it will not be disseminated to the public and is made available only to the Monetary Authority of Singapore (the "Authority").
- 5. A single form may be used by a Director/CEO for more than one transaction resulting in notifiable obligations which occur within the same notifiable period (i.e. within two business days of/of becoming aware of, the earliest transaction). There must be no netting-off of two or more notifiable transactions even if they occur within the same day.
- 6. All applicable parts of the notification form must be completed. If there is insufficient space for your answers, please include attachment(s) by clicking on the paper clip icon on the bottom left-hand corner or in item 3 of Part II or item 10 of Part III. The total file size for all attachment(s) should not exceed 1MB.
- 7. Except for item 4 of Part III, please select only one option from the relevant check boxes.
- 8. Please note that submission of any false or misleading information is an offence under Part VII of the SFA.
- 9. In this form, the term "Listed Issuer" refers to -
 - (a) a company incorporated in Singapore any or all of the shares in which are listed for quotation on the official list of a securities exchange;
 - (b) a corporation (not being a company incorporated in Singapore, or a collective investment scheme constituted as a corporation) any or all of the shares in which are listed for quotation on the official list of a securities exchange, such listing being a primary listing;
 - (c) a registered business trust (as defined in the Business Trusts Act (Cap. 31A)) any or all of the units in which are listed for quotation on the official list of a securities exchange;
 - (d) a recognised business trust any or all of the units in which are listed for quotation on the official list of a securities exchange, such listing being a primary listing; or
 - (e) a collective investment scheme that is a trust, that invests primarily in real estate and real estaterelated assets specified by the Authority in the Code on Collective Investment Schemes, and any or all the units in which are listed for quotation on the official list of a securities exchange, such listing being a primary listing ("Real Estate Investment Trust").
- 10. For further instructions and guidance on how to complete this notification form, please refer to section 6 of the User Guide on Electronic Notification Forms which can be accessed at the Authority's Internet website at http://www.mas.gov.sg (under "Regulations and Financial Stability", "Regulations, Guidance and Licensing", "Securities, Futures and Fund Management", "Forms", "Disclosure of Interests").

Part I - General 1. Name of Listed Issuer: Fraser and Neave, Limited ("F&N") 2. Type of Listed Issuer: ✓ Company/Corporation Registered/Recognised Business Trust Real Estate Investment Trust 3. Name of Director/CEO: Thapana Sirivadhanabhakdi 4. Is the Director/CEO also a substantial shareholder/unitholder of the Listed Issuer? √ Yes ☐ No 5. Is the Director/CEO notifying in respect of his interests in securities of, or made available by, the Listed Issuer at the time of his appointment? ☐ Yes (Please proceed to complete Part II) (Please proceed to complete Part III) 6. Date of notification to Listed Issuer: 14-Jul-2025

Part III - For an incumbent Director/CEO giving notice of an acquisition of, or a change in his interest in, securities of or made available by the Listed Issuer

	action A The of population of or change in interests
_	ate of acquisition of or change in interest:
14-	-Jul-2025
	ate on which Director/CEO became aware of the acquisition of, or change in, interest of different from item 1 above, please specify the date):
14-	-Jul-2025
	xplanation (if the date of becoming aware is different from the date of acquisition of, or change interest):
No	t applicable.
ch	rpe of securities which are the subject of the transaction (more than one option may be nosen):
$ \checkmark $	Ordinary voting shares/units of Listed Issuer
Ш	Other types of shares/units (excluding ordinary voting shares/units) of Listed Issuer
Ш	Rights/Options/Warrants over shares/units of Listed Issuer
Ш	Debentures of Listed Issuer
Ш	Rights/Options over debentures of Listed Issuer
	Contracts over shares of the Listed Issuer which Director/CEO is a party to, or under which he is entitled to a benefit, being contracts under which any person has a right to call for or to make delivery of shares in the Listed Issuer
	Participatory interests made available by Listed Issuer
✓	Others (please specify):
Ch	ange in the manner of Director's holding of deemed interest in the ordinary voting shares of F&N.
	umber of shares, units, rights, options, warrants, participatory interests and/or principa nount/value of debentures or contracts acquired or disposed of by Director/CEO:
No	change to the number of F&N shares in which Director has deemed interest.
	mount of consideration paid or received by Director/CEO (excluding brokerage and stampaties):
	A. See Items 4 and 5 above.

	Circumstance giving rise to the interest or change in interest:
	Acquisition of:
	Securities via market transaction
	Securities via off-market transaction (e.g. married deals)
	Securities via physical settlement of derivatives or other securities
	Securities pursuant to rights issue
	Securities via a placement
	Securities following conversion/exercise of rights, options, warrants or other convertibles
	Disposal of:
į	Securities via market transaction
	Securities via off-market transaction (e.g. married deals)
	Other circumstances :
	Acceptance of employee share options/share awards
	Vesting of share awards
	Exercise of employee share options
	Acceptance of take-over offer for Listed Issuer
	Corporate action by Listed Issuer (please specify):
	✓ Others (<i>please specify</i>):
	See Item 9 below.

8. Quantum of interests in securities held by Director/CEO before and after the transaction. Please complete relevant table(s) below (for example, Table 1 should be completed if the change relates to ordinary voting shares of the Listed Issuer; Table 4 should be completed if the change relates to debentures):

Table 1. Change in respect of ordinary voting shares/units of Listed Issuer

Immediately before the transaction	Direct Interest	Deemed Interest	Total
No. of ordinary voting shares/units held:	0	1,014,051,428	1,014,051,428
As a percentage of total no. of ordinary voting shares/units:	0	69.62	69.62
Immediately after the transaction	Direct Interest	Deemed Interest	Total
No. of ordinary voting shares/units held:	0	1,014,051,428	1,014,051,428

As a second seco	0	69.62	69.62
As a percentage of total no. of ordinary voting shares/units:			
/ 10 - 1 000			

Table 8. Others

Immediately before the transaction	Direct Interest	Deemed Interest	Total
Details of securities held: N.A.			
Immediately after the transaction	Direct Interest	Deemed Interest	Total
Details of securities held: N.A.			

9. Circumstances giving rise to deemed interests (if the interest is such):
[You may attach a chart(s) in item 10 to illustrate how the Director/CEO's deemed interest, as set out in item 8 tables 1 to 8, arises]

On 14 July 2025, pursuant to an internal restructuring, Charoen Num Sub 1 Co., Ltd. ("CN1") had allotted (a) one (1) preference share to Thapana Sirivadhanabhakdi (carrying 4,289 votes); and (b) one (1) new ordinary share (carrying one (1) vote) to each of (i) Atinant Bijananda; (ii) Wallapa Traisorat; (iii) Thapanee Techajareonvikul; and (iv) Panote Sirivadhanabhakdi (the "Allotment"). Pursuant to the Allotment, the voting interest held by Thapana Sirivadhanabhakdi in CN1 increased from 20% to 44%, and the voting interest held by each of Atinant Bijananda, Wallapa Traisorat, Thapanee Techajareonvikul, and Panote Sirivadhanabhakdi in CN1 decreased from 20% to 14%. There will be no change in the aggregate interests of Thapana Sirivadhanabhakdi in F&N arising from the Allotment.

InterBev Investment Limited ("IBIL") holds a direct interest of approximately 69.62% in F&N. IBIL is a wholly-owned subsidiary of International Beverage Holdings Limited, which is in turn a wholly-owned subsidiary of the Thai Beverage Public Company Limited ("ThaiBev"). Siriwanan Co., Ltd. ("Siriwanan") has a direct interest of approximately 20.60% in ThaiBev. Siriwanan is a wholly-owned subsidiary of Siriwana Co., Ltd. ("Siriwana"), and Siriwana itself directly holds approximately 45.24% of ThaiBev's shares. Siriwana is wholly-owned by Tawee Pattanasub 7 Co., Ltd. ("TP7") and Tawee Pattanasub 3 Co., Ltd. ("TP3"). TP3 holds a 51% interest in TP7 and CN1 holds a 51% interest in TP3.

Following the completion of the Allotment, Thapana Sirivadhanabhakdi is deemed to be interested in the shares of F&N in which IBIL has an interest.

10. Attachments (if any): 🕤		hments (if any): 🕤
	Ø	(The total file size for all attachment(s) should not exceed 1MB.)
11.	If this	s is a replacement of an earlier notification, please provide:
	(a)	SGXNet announcement reference of the <u>first</u> notification which was announced on SGXNet (the "Initial Announcement"):
	(b)	Date of the Initial Announcement:
	(6)	
	(c)	15-digit transaction reference number of the relevant transaction in the Form 1 which was attached in the Initial Announcement:
12.	Rem	arks (<i>if any</i>):
Tra	ansact	ion Reference Number (auto-generated):
1		7 9 8 7 4 5 6 4 1 4 3 4
Itei	n 13 is	to be completed by an individual submitting this notification form on behalf of the Director/CEO.
13.		culars of Individual submitting this notification form to the Listed Issuer:
	(a)	Name of Individual:
	` ,	Thapana Sirivadhanabhakdi
	(b)	Designation (if applicable):
		Director / Shareholder
	(c)	Name of entity (if applicable):
		Fraser and Neave, Limited