(Incorporated in the Republic of Singapore) (Company Registration No.: 189800001R)

## GRANT OF AWARD OF SHARES PURSUANT TO F&N PERFORMANCE SHARE PLAN AND F&N RESTRICTED SHARE PLAN

In accordance with Rule 704(29) of the Listing Manual, Fraser and Neave, Limited (the "Company") hereby announces the details of the grant of contingent awards ("Awards") of ordinary shares in the capital of the Company ("Shares") pursuant to the F&N Performance Share Plan ("F&N PSP") and F&N Restricted Share Plan ("F&N RSP") as follows:

## F&N PSP

а	Date of grant of Awards under the F&N PSP	1 October 2014
b	Number of Shares which are the subject of the Awards granted under the F&N PSP	32,546*
С	Market price of Shares on the date of grant	S\$3.10 per Share
d	Number of Shares granted to each director and controlling shareholder (and each of their associates), if any	Nil
е	Vesting date of Shares awarded	In December 2016

\*Note: The actual number of Shares to be delivered pursuant to the Awards granted under the F&N PSP will range from 0% to 200% and is contingent on the achievement of pre-determined targets set over a three-year performance period.

## F&N RSP

Date of grant of Awards under the F&N RSP	1 October 2014
Number of Shares which are the subject of the Awards granted under the F&N RSP	1,070,175*
Market price of Shares on the date of grant	S\$3.10 per Share
Number of Shares granted to each director and controlling shareholder (and each of their associates), if any	Nil
Vesting date of Shares awarded	Tranche 1 (50%): In December 2015 Tranche 2 (25%): In December 2016 Tranche 3 (25%): In December 2017
	Number of Shares which are the subject of the Awards granted under the F&N RSP  Market price of Shares on the date of grant  Number of Shares granted to each director and controlling shareholder (and each of their associates), if any

\*Note: The actual number of Shares to be delivered pursuant to the Awards granted under the F&N RSP will range from 0% to 150% and is contingent on the achievement of pre-determined targets set over a two-year performance period