

OUR PERFORMANCE

STRONGER PERFORMANCE

**BUILT ON
STRENGTH**



REVENUE

\$2,323m

↑7%

Led by robust performance in the F&B segment

PROFIT BEFORE INTEREST & TAXATION

\$308m

↑4%

On higher F&B sales, favourable commodity and currency environment

DIVIDEND PER SHARE

5.5 cents

Same as FY2024.
Dividend policy unchanged

EARNINGS PER SHARE

10.3 cents

Unchanged from FY2024

PROFIT AFTER TAXATION

\$210m

↓4%

Due to the expiry of a tax incentive in Thailand, which increased effective tax rate

ATTRIBUTABLE PROFIT*

\$150m

Remained steady despite absence of tax incentives

NET ASSET VALUE PER SHARE

\$1.90

Down from \$1.97 in FY2024

* Before fair value adjustment and exceptional items

NO.1

100PLUS

- No. 1 Isotonic Drink Brand in Malaysia & Singapore



NO.1

F&N NUTRISOY

- No.1 Soya Milk Brand in Singapore



NO.1

BEAR BRAND

- No.1 Sterilised Milk Brand in Thailand



NO.1

F&N ICE MOUNTAIN

- No.1 Water Brand in Singapore



NO.1

CARNATION



- No.1 Condensed Milk Brand in Thailand

NO.2

TEAPOT



- No.2 Condensed Milk Brand in Thailand

NO.2

F&N FUN FLAVOURS

- No.2 Carbonated Soft Drink Brand in Singapore



NO.2

F&N MAGNOLIA

- No.2 Liquid Milk Brand in Singapore

