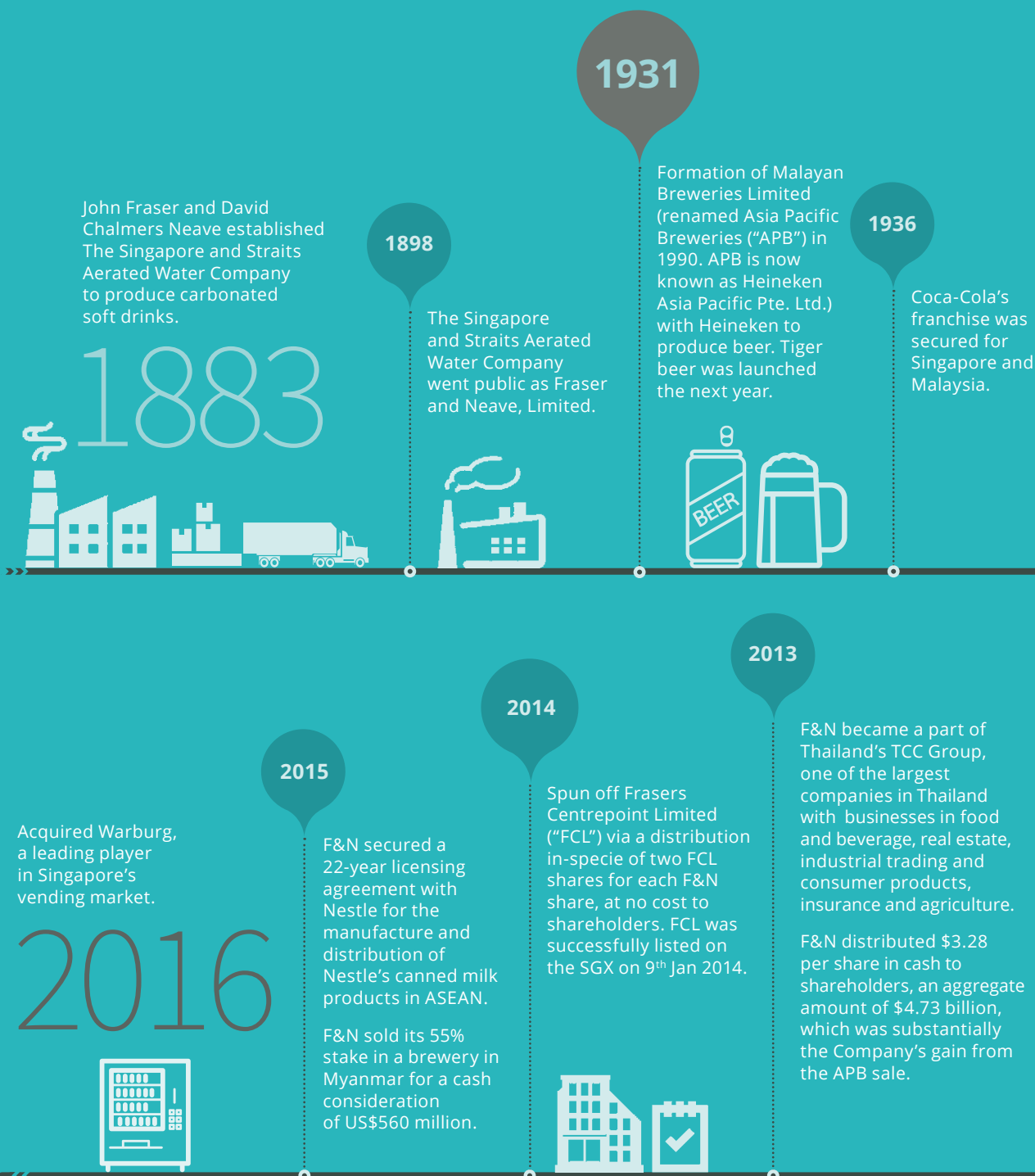


JOURNEYING TOGETHER

Since 1883



Over 130 years ago, two visionaries set up a modest company to produce carbonated soft drinks. This company eventually became Fraser and Neave, Limited ("F&N"), a leading Asia Pacific Consumer Group in the region with expertise and prominent standing in the Food & Beverage and Publishing & Printing industries.

1959

Entered a joint venture with Beatrice Foods of Chicago to build the region's first sweetened condensed milk plant in Petaling Jaya, Malaysia.



1968

Dairy production commenced in Singapore.

1985

Relocated its Singapore brewery and soft drinks plant to free up the prime sites for development. The Group's second core business, Properties, was formed.

1990

The dairy and property interests (Centrepont Properties) of Cold Storage Holdings Ltd were acquired.



1992

F&N Coca-Cola Pte Ltd was formed as an anchor bottler for The Coca-Cola Company in Singapore, Malaysia, Brunei, Vietnam, Cambodia, Sri Lanka, Nepal and Pakistan.



2012

Divested APB for a cash consideration of \$5.6 billion.

2006

F&N acquired Nestle's canned and liquid milk business in Malaysia and Thailand.



1999

F&N divested its stake in F&N Coca-Cola Pte Ltd, retaining only soft drinks business in Malaysia under F&NHB.

Acquired 20.1% stake in Times Publishing Group. A takeover offer was subsequently launched for the company.

1996

Restructured Malaysia's soft drinks, dairies and glass businesses under Fraser & Neave Holdings Bhd ("F&NHB"), in compliance with National Development Policy of Malaysia.



1995

F&N entered Myanmar's beer market.

