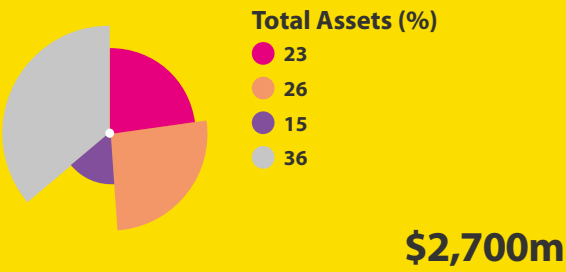
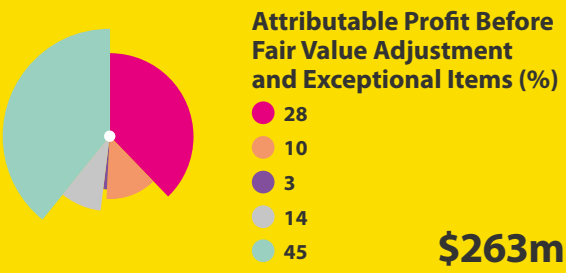
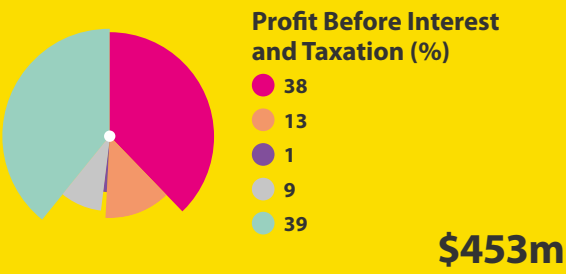
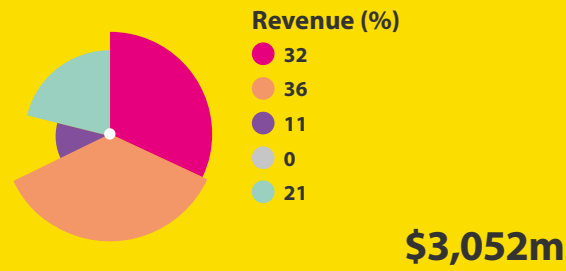


global PRESENCE

By Business Segment



- Beverages
- Dairies
- Publishing & Printing
- Others
- Discontinued operations



Beverages
Soft Drinks
Indonesia
Malaysia
Myanmar
Singapore

Beer
Myanmar¹



Dairies
Malaysia
Singapore
Thailand
Vietnam²



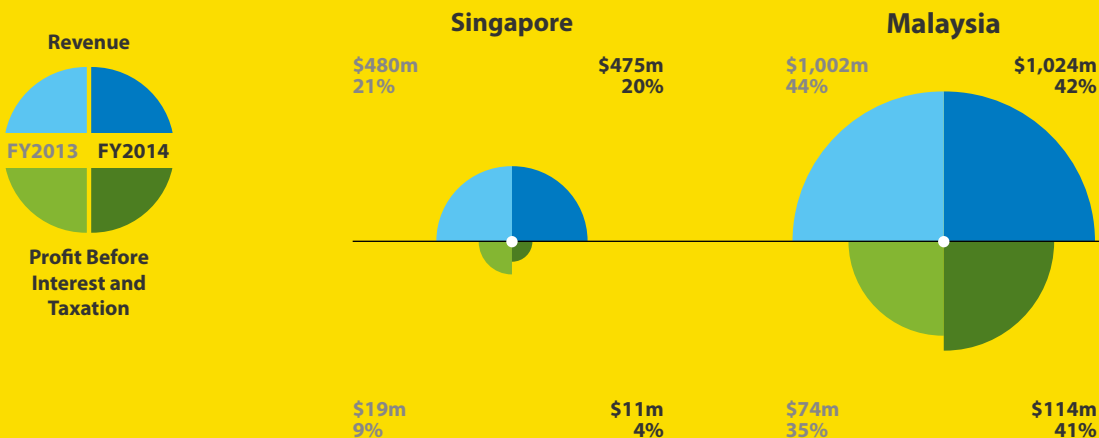
Publishing & Printing
Australia
Chile
China
Hong Kong
India
Malaysia
Singapore
Thailand
United States of America
United Kingdom

Notes:

- 1 The arbitral tribunal has ruled that MEHL is entitled to acquire the company's 55% stake in Myanmar Brewery Limited ("MBL"), at a fair value to be determined by a valuer jointly appointed by both parties
- 2 11.04% stake in Vinamilk



Revenue and Profit Before Interest and Taxation by Geographical Segment



Notes:

- 1 Other ASEAN: Myanmar, Thailand, Vietnam and Indonesia
- 2 Outside ASEAN: China, Taiwan, India, Australia, Europe and USA

A LEADING PRESENCE IN SOUTHEAST ASIA

