

**BOARD OF DIRECTORS**

Mr Lee Hsien Yang (*Chairman*)  
Mr Timothy Chia Chee Ming  
Ms Maria Mercedes Corrales  
Mr Ho Tian Yee  
Mr Hirotake Kobayashi  
Mr Koh Beng Seng  
Dr Seek Ngee Huat  
Mr Tan Chong Meng  
Mr Nicky Tan Ng Kuang

**BOARD EXECUTIVE COMMITTEE**

Mr Lee Hsien Yang (*Chairman*)  
Mr Ho Tian Yee  
Mr Nicky Tan Ng Kuang

**FOOD & BEVERAGE COMMITTEE**

Mr Lee Hsien Yang (*Chairman*)  
Ms Maria Mercedes Corrales  
Mr Hirotake Kobayashi  
Mr Nicky Tan Ng Kuang

**RISK MANAGEMENT COMMITTEE**

Mr Tan Chong Meng (*Chairman*)  
Dr Seek Ngee Huat

**AUDIT COMMITTEE**

Mr Koh Beng Seng (*Chairman*)  
Mr Timothy Chia Chee Ming  
Mr Nicky Tan Ng Kuang

**NOMINATING COMMITTEE**

Mr Ho Tian Yee (*Chairman*)  
Mr Timothy Chia Chee Ming  
Mr Nicky Tan Ng Kuang

**REMUNERATION &  
STAFF ESTABLISHMENT COMMITTEE**

Mr Timothy Chia Chee Ming (*Chairman*)  
Mr Ho Tian Yee

**GROUP MANAGEMENT**

Mr Pascal De Petrini  
*Chief Executive Officer, Food & Beverage*

Mr Goh Sik Ngee  
*Chief Executive Officer, Times Publishing Group*

Mr Lim Ee Seng  
*Chief Executive Officer, Frasers Centrepoint Group*

Dato' Ng Jui Sia  
*Chief Executive Officer, Fraser & Neave Holdings Bhd*

Mr Anthony Cheong Fook Seng  
*Group Company Secretary*

Mr Hui Choon Kit  
*Chief Financial Officer*

**REGISTERED OFFICE**

#21-00 Alexandra Point  
438 Alexandra Road  
Singapore 119958  
Tel: (65) 6318 9393 | Fax: (65) 6271 0811

**SHARE REGISTRAR AND TRANSFER OFFICE**

Tricor Barbinder Share Registration Services  
80 Robinson Road  
#02-00  
Singapore 068898  
Tel: (65) 6236 3333 | Fax: (65) 6236 4399

**AUDITOR**

Ernst & Young LLP  
Partner-in-charge: Mr Nagaraj Sivaram  
(since financial year 2009)

**PRINCIPAL BANKERS**

Bank of Tokyo-Mitsubishi UFJ, Ltd  
DBS Bank Ltd  
Oversea-Chinese Banking Corporation Limited  
Standard Chartered Bank  
United Overseas Bank Limited