



FRASER AND NEAVE, LIMITED

Meetings of the Board and Board Committees

The number of Board meetings, Board Committee meetings and general meetings of shareholders held in FY2025 and the attendance of Directors at these meetings are as follows:

	Board	Board Exco	AC	SRMC	RC	NC	AGM
Meetings held for FY2025	5	5	5	3	2	2	1
(Directors as at 30 September 2025)							
Mr Koh Poh Tiong ¹	5/5	1/1	-	-	-	-	1/1
Mr Thapana Sirivadhanabhakdi ²	5/5	4/5	-	2/3	2/2	2/2	1/1
Mr Ng Tat Pun	5/5	-	5/5	-	2/2	2/2	1/1
Mr Chan Heng Wing	4/5	-	3/5	-	2/2	-	1/1
Dr Sujittra Sombuntham	5/5	-	-	-	-	-	1/1
Ms Suong Dao Nguyen	5/5	-	-	-	-	2/2	1/1
Mr Sithichai Chaikriangkrai	2/5	4/5	3/5	2/3	-	-	1/1
Mr Prapakon Thongthepairot ³	4/4	5/5	-	3/3	-	-	1/1
Kosit Suksingha ⁴ (alternate Director)	-	5/5	-	3/3	-	-	1/1
Mr Michael Chye Hin Fah ⁵ (alternate Director)	-	5/5	-	3/3	-	-	1/1
(Directors who ceased to be on the Board during FY2025)							
Mr Charoen Sirivadhanabhakdi ⁶	1/1	-	-	-	-	-	0/1
Mr Charles Mak Ming Ying ⁷	1/1	-	-	-	-	-	1/1

Notes:

- 1 Mr Koh Poh Tiong ("**Mr Koh**") was appointed as Chairman of the Board with effect from the conclusion of the 2025 AGM. Mr Koh ceased to be Chairman of the Board Exco and Chairman of SRMC at the conclusion of the 2025 AGM. His attendance at these Board Committee meetings excludes meetings held after the conclusion of the 2025 AGM.
- 2 Mr Thapana Sirivadhanabhakdi ("**Mr Thapana**") was appointed as Vice-Chairman of the Board with effect from the conclusion of the 2025 AGM. On this date, Mr Thapana was also appointed as Chairman of Board Exco and Chairman of SRMC.
- 3 Mr Prapakon Thongthepairot ("**Mr Prapakon**") ceased to be an alternate Director to Mr Sithichai Chaikriangkrai ("**Mr Sithichai**") at the conclusion of the 2025 AGM. Mr Prapakon was appointed as a Non-Independent and Non-Executive Director with effect from the conclusion of the 2025 AGM. Mr Prapakon is also a member of the Board Exco and a member of the SRMC.
- 4 Mr Kosit Suksingha ("**Mr Kosit**") is an alternate Director to Mr Thapana. Mr Kosit is also a member of the Board Exco and a member of the SRMC.
- 5 Mr Michael Chye Hin Fah ("**Mr Chye**") ceased to be an alternate Director to Mr Koh at the conclusion of the 2025 AGM. Mr Chye was appointed as an alternate Director to Mr Sithichai with effect from the conclusion of the 2025 AGM. Mr Chye is also a member of the Board Exco and a member of the SRMC.
- 6 Mr Charoen Sirivadhanabhakdi ("**Mr Charoen**") retired from office as the Chairman of the Board at the conclusion of the 2025 AGM. Mr Charoen was appointed as Chairman Emeritus with effect from the conclusion of the 2025 AGM.
- 7 Mr Charles Mak Ming Ying retired from office at the conclusion of the 2025 AGM.