



(Incorporated in the Republic of Singapore)
(Company Registration No. 189800001R)

**ALLOTMENT OF NEW ORDINARY SHARES IN THE CAPITAL
OF FRASER AND NEAVE, LIMITED TO
SELETAR INVESTMENTS PTE LTD**

COMPLETION UNDER THE SUBSCRIPTION AGREEMENT

The Board of Directors of Fraser and Neave, Limited (the "**Company**") refers to the announcements dated 8 December 2006 and 27 December 2006 in relation to the proposed issue (the "**Issue**") of 205,500,000 new ordinary shares ("**New Shares**") in the capital of the Company to Seletar Investments Pte Ltd ("**Seletar**") pursuant to a subscription agreement ("**Subscription Agreement**") entered into between the Company and Seletar. Seletar is a wholly owned subsidiary of Temasek Holdings (Private) Limited.

The Board of Directors of the Company wishes to announce that the issue and allotment of the New Shares to Seletar pursuant to the Subscription Agreement has been completed today.

APPOINTMENT OF DIRECTOR

The Board of Directors of the Company also wishes to announce the appointment of Mr Simon Israel as a director of the Company with effect from today.

By Order of the Board
Anthony Cheong Fook Seng
Group Company Secretary

11 January 2007