

FRASER AND NEAVE, LIMITED

(Incorporated in the Republic of Singapore) (Company Registration No: 189800001R)

NOTICE OF SALE, TRANSFER, CANCELLATION AND/OR USE OF TREASURY SHARES

Pursuant to Rule 704(28) of the Listing Manual of the Singapore Exchange Securities Trading Limited, Fraser and Neave, Limited (the "Company") wishes to announce the use of treasury shares as follows:

Date of sale, transfer, cancellation and/or use	30 December 2011
Purpose of sale, transfer, cancellation and/or use	Employees' share schemes
Number of treasury shares sold, transferred, cancelled and/or used	1,420,900
Number of treasury shares held before sale, transfer, cancellation and/or use	1,425,000
Percentage of the number of treasury shares against the total number of issued shares (excluding treasury shares) before sale, transfer, cancellation and/or use	0.1007% ⁽¹⁾
Number of treasury shares held after sale, transfer, cancellation and/or use	4,100
Percentage of the number of treasury shares against the total number of issued shares (excluding treasury shares) after sale, transfer, cancellation and/or use	0.0003% ⁽²⁾
Value of the treasury shares if they are used for a sale or transfer, or cancelled	\$\$8,069,993.63

Notes:

- (1) The percentage is based on 1,414,691,806 issued shares (excluding 1,425,000 treasury shares) in the capital of the Company as at 30 December 2011.
- (2) The percentage is based on 1,416,112,706 issued shares (excluding 4,100 treasury shares) in the capital of the Company as at 30 December 2011.