

100PLUS is

#1

Soft Drink in Malaysia
Isotonic Drink in Singapore

Key Highlights



20
new F&B
products launched
in FY2016

Key Highlights

7.5¢
Earnings Per
Share (Basic)^{1,2}
+70%

Key Highlights



Notes:
 1 Continuing operations
 2 Before exceptional items
 3 PBIT denotes profit before interest, taxation and exceptional items; continuing operations only



Key Highlights

\$179m

PBIT³
+36%

F&N NUTRISOY is



#1

Key Highlights

Soya Milk in Singapore
and Malaysia



Key Highlights

\$908m

Net Cash
+5%



Key Highlights

106

export
markets



TOWARDS A SUSTAINABLE FUTURE

F&N is delivering on our commitment towards a sustainable future. Leveraging our capillaries **Reach** in existing markets, building on the strength and **Diversity** of our **Brands**, and seeking out **Growth** opportunities in new markets, we are delivering sustainable value every day to our stakeholders. Together with our reputation for **Professionalism**, integrity and innovation, we are geared towards delivering on our vision to be a stable and sustainable Food & Beverage leader in the ASEAN region.

