

CHAIRMAN / NON-EXECUTIVE AND NON-INDEPENDENT DIRECTOR

Date of first appointment as a director: **28 Feb 2013**

Date of last re-election as a director: **29 Jan 2016**

Length of service as a director (as at 30 Sep 2016):

3 years 07 months

BOARD COMMITTEE(S) SERVED ON

Ni

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Honorary Doctoral Degree in Buddhism (Social work) from Mahachulalongkornrajavidyalaya, Thailand
- Honorary Doctorate Degree in Business Administration, Sasin Graduate Institute of Business Administration of Chulalongkorn University, Thailand
- Honorary Doctoral Degree in Hospitality Industry and Tourism, Christian University of Thailand, Thailand

- Honorary Doctoral Degree in Sciences and Food Technology, Rajamangala University of Technology Lanna, Thailand
- Honorary Doctoral Degree in International Business Administration, University of the Thai Chamber of Commerce, Thailand
- Honorary Doctoral Degree in Management, Rajamangala University of Technology Suvarnabhumi, Thailand
- Honorary Doctor of Philosophy in Business Administration, Mae Fah Luang University, Thailand
- Honorary Doctoral Degree in Business Administration, Eastern Asia University, Thailand
- Honorary Doctoral Degree in Management, Huachiew Chalermprakiet University, Thailand
- Honorary Doctoral Degree in Industrial Technology, Chandrakasem Rajabhat University, Thailand
- Honorary Doctoral Degree in Agricultural Business Administration, Maejo Institute of Agricultural Technology, Thailand

PRESENT DIRECTORSHIPS (as at 30 Sep 2016)

Listed companies

- Berli Jucker Public Company Limited (Chairman)
- Big C Supercenter Public Company Limited (Chairman)
- Frasers Centrepoint Limited (Chairman)
- Thai Beverage Public Company Limited (Chairman)

Others

- Beer Thai (1991) Public Company Limited (Chairman)
- Red Bull Distillery Group of Companies (Chairman)
- · Southeast Group Co., Ltd. (Chairman)

- TCC Corporation Limited (formerly TCC Holding Co., Ltd.) (Chairman)
- TCC Land Co., Ltd. (Chairman)

MAJOR APPOINTMENTS (other than Directorships)

Nil

PAST DIRECTORSHIPS IN LISTED COMPANIES HELD OVER THE PRECEDING THREE YEARS (from 01 Oct 2013 to 30 Sep 2016)

Nil

OTHERS

Nil



VICE-CHAIRMAN / NON-EXECUTIVE AND NON-INDEPENDENT DIRECTOR

Date of first appointment as a director: **28 Feb 2013**

Date of last re-election as a director: **29 Jan 2016**

Length of service as a director (as at 30 Sep 2016):

3 years 07 months

BOARD COMMITTEE(S) SERVED ON

Nil

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Honorary Doctoral Degree (Management), Mahidol University, Thailand
- Honorary Doctorate of Philosophy (Business Management), University of Phayao, Thailand
- Honorary Doctoral Degree from the Faculty of Business Administration and Information Technology, Rajamangala University of Technology Tawan-ok, Thailand
- Honorary Doctor of Philosophy in Social Sciences, Mae Fah Luang University, Thailand
- Honorary Doctoral Degree in Business Administration, Chiang Mai University, Thailand
- Honorary Doctoral Degree in Agricultural Business Administration, Maejo Institute of Agricultural Technology, Thailand
- Honorary Doctoral Degree in Bio-technology, Ramkhamhaeng University, Thailand

PRESENT DIRECTORSHIPS (as at 30 Sep 2016)

Listed companies

- Berli Jucker Public Company Limited (Vice-Chairman)
- Big C Supercenter Public Company Limited (Vice-Chairman)
- Frasers Centrepoint Limited (Vice-Chairman)
- Thai Beverage Public Company Limited (Vice-Chairman)

Others

- Beer Thip Brewery (1991) Co., Ltd. (Chairman)
- Sangsom Group of Companies (Chairman)
- TCC Corporation Limited (formerly TCC Holding Co., Ltd.) (Vice-Chairman)

MAJOR APPOINTMENTS (other than Directorships)

Nil

PAST DIRECTORSHIPS IN LISTED COMPANIES HELD OVER THE PRECEDING THREE YEARS (from 01 Oct 2013 to 30 Sep 2016)

OTHERS

Nil



NON-EXECUTIVE AND LEAD INDEPENDENT DIRECTOR

Date of first appointment as a director: **08 Jan 2014**

Date of last re-election as a director: **29 Jan 2016**

Length of service as a director (as at 30 Sep 2016): 2 years 08 months

BOARD COMMITTEE(S) SERVED ON

Nominating Committee (Chairman)

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

 Master of Arts in Law & History, University of Cambridge, UK

PRESENT DIRECTORSHIPS (as at 30 Sep 2016)

Listed companies

- Fraser & Neave Holdings Bhd (Chairman)
- Hwang Capital (Malaysia) Berhad (formerly Hwang-DBS (Malaysia) Berhad)

Others

- Berkat Restu Sdn Bhd
- Besar Holdings Sdn Bhd
- · HDM Capital Sdn Bhd
- Mega SPJ Sdn Bhd
- · Vacaron Company Sdn Bhd

MAJOR APPOINTMENTS (other than Directorships)

PAST DIRECTORSHIPS IN LISTED COMPANIES HELD OVER THE PRECEDING THREE YEARS (from 01 Oct 2013 to 30 Sep 2016)

OTHERS

- Hwang Investment Management Berhad
- HwangDBS Commercial Bank Plc
- HwangDBS Investment Bank Berhad
- Asian Islamic Investment Management Sdn Bhd



NON-EXECUTIVE AND INDEPENDENT DIRECTOR

Date of first appointment as a director: **08 Jan 2014**

Date of last re-election as a director: **27 Jan 2014**

Length of service as a director (as at 30 Sep 2016): 2 years 08 months

BOARD COMMITTEE(S) SERVED ON

- Audit Committee
- Remuneration Committee (Chairman)

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

 Bachelor of Science cum laude, majoring in Management, Fairleigh Dickinson University, USA

PRESENT DIRECTORSHIPS Listed companies

- · Banyan Tree Holdings Limited
- Ceylon Guardian Investment Trust PLC
- Ceylon Investment PLC
- Malaysia Smelting Corporation Berhad
- The Straits Trading Company Limited

Others

- Gracefield Holdings Limited (Chairman)
- Hup Soon Global Corporation Private Limited (Chairman)
- · HS Global Holdings Pte Ltd
- Parkesville Pte Ltd
- Singapore Power Limited
- United Motor Works (Siam) Public Co Ltd (Chairman)
- · Vertex Venture Holdings Ltd

MAJOR APPOINTMENTS (other than Directorships)

- ASEAN Business Club (Member, Advisory Council & Co-Chair, Singapore)
- Asian Civilisation Museum (Member, Advisory Board)
- Singapore Management University (Member, Board of Trustees)

PAST DIRECTORSHIPS IN LISTED COMPANIES HELD OVER THE PRECEDING THREE YEARS (from 01 Oct 2013 to 30 Sep 2016)

InnoTek Limited*

Others

- Coutts & Co Ltd
- EQT Funds Management Ltd
- Guan Leng Holdings Pte Ltd
- JM Financial Singapore Pte Ltd
- PowerGas Limited
- SP PowerAssets Limited
- SPI (Australia) Assets Pty Ltd
- United Motor Works (Mauritius) Ltd
- * Held office from 26 Feb 2014 to 10 Mar 2014



NON-EXECUTIVE AND NON-INDEPENDENT DIRECTOR / ADVISER TO THE BOARD

Date of first appointment as a director: **03 Apr 2013**

Date of last re-election as a director: **29 Jan 2016**

Length of service as a director (as at 30 Sep 2016):

3 years 05 months

BOARD COMMITTEE(S) SERVED ON

- Board Executive Committee (Chairman)
- Risk Management Committee (Chairman)

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

 Bachelor of Science, University of Singapore, Singapore

PRESENT DIRECTORSHIPS (as at 30 Sep 2016)

Listed companies

- Delfi Limited (formerly Petra Foods Limited)
- · Raffles Medical Group Ltd
- SATS Ltd
- · United Engineers Ltd

Others

- National Kidney Foundation (Chairman)
- Singapore Kindness Movement (Chairman)
- The Great Eastern Life Assurance Company Limited
- Times Publishing Limited (Chairman)
- Yunnan Yulinquan Liquor Co Ltd (Chairman)

MAJOR APPOINTMENTS (other than Directorships)

 Member, Evaluation Panel, Casino Regulatory Authority on Integrated Resorts' Tourism Performance, Ministry of Trade and Industry

PAST DIRECTORSHIPS IN LISTED COMPANIES HELD OVER THE PRECEDING THREE YEARS (from 01 Oct 2013 to 30 Sep 2016)

 Ezra Holdings Limited (Chairman and Senior Advisor)

OTHERS

- PSA Corporation Ltd
- PSA International Pte Ltd



NON-EXECUTIVE AND INDEPENDENT DIRECTOR

Date of first appointment as a director: **31 May 2013**

Date of last re-election as a director: **27 Jan 2014**

Length of service as a director (as at 30 Sep 2016): **3 years 04 months**

BOARD COMMITTEE(S) SERVED ON

- Audit Committee (Chairman)
- Nominating Committee
- · Remuneration Committee

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Master of Business Administration, Wichita State University, Kansas, USA
- Bachelor of Arts (Commerce), Chulalongkorn University, Thailand

PRESENT DIRECTORSHIPS (as at 30 Sep 2016) Listed companies

- Sermsuk Public Company Limited
- Thai Solar Energy Public Company Limited
- Thanachart Capital Public Company Limited

Others

· Solaris Asset Management Co., Ltd.

MAJOR APPOINTMENTS (other than Directorships)

PAST DIRECTORSHIPS IN LISTED COMPANIES HELD OVER THE PRECEDING THREE YEARS (from 01 Oct 2013 to 30 Sep 2016)

• Frasers Centrepoint Limited*

OTHERS

Nil

* Held office from 07 Jan 2014 to 10 Mar 2014



NON-EXECUTIVE AND NON-INDEPENDENT DIRECTOR

Date of first appointment as a director: **19 Feb 2013**

Date of last re-election as a director: **30 Jan 2015**

Length of service as a director (as at 30 Sep 2016):

3 years 07 months

BOARD COMMITTEE(S) SERVED ON

Nil

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Master of Business Administration, Finance, University of Missouri, USA
- Bachelor of Laws, Thammasat University, Thailand

PRESENT DIRECTORSHIPS (as at 30 Sep 2016)

Listed companies

- Big C Supercenter Public Company Limited
- Frasers Centrepoint Limited
- Golden Land Property Development Public Company Limited
- Sermsuk Public Company Limited (2nd Vice-Chairman)

Others

- Australand Investments Limited
- · Australand Property Limited
- Frasers Property Australia Pty Limited
- · Frasers Property Limited
- Southeast Capital Co., Ltd. (Chairman of Executive Board)
- Southeast Group Co., Ltd. (President)
- Southeast Insurance Public Company Limited (Chairman of Executive Board)
- Southeast Life Insurance Public Company Limited (Chairman of Executive Board)
- TCC Assets Limited
- TCC Technology Co., Ltd.

MAJOR APPOINTMENTS (other than Directorships)

Ni

PAST DIRECTORSHIPS IN LISTED COMPANIES HELD OVER THE PRECEDING THREE YEARS (from 01 Oct 2013 to 30 Sep 2016)

Nil

OTHERS

Nil



NON-EXECUTIVE AND NON-INDEPENDENT DIRECTOR

Date of first appointment as a director: **19 Feb 2013**

Date of last re-election as a director: **30 Jan 2015**

Length of service as a director (as at 30 Sep 2016): **3 years 07 months**

BOARD COMMITTEE(S) SERVED ON

- Board Executive Committee (Vice-Chairman)
- Nominating Committee
- Remuneration Committee
- Risk Management Committee

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Honorary Doctoral Degree of Business Administration in Strategic Logistic and Supply Chain Management, Suan Sunandha Rajabhat University, Thailand
- Honorary Doctoral Degree of Philosophy in General Management, Ramkhamhaeng University, Thailand
- Master of Science Administration in Financial Economics, Boston University, USA
- Bachelor of Business Administration (Finance), Boston University, USA

PRESENT DIRECTORSHIPS (as at 30 Sep 2016)

Listed companies

- Berli Jucker Public Company Limited
- Golden Land Property Development Public Company Limited
- Oishi Group Public Company Limited (Vice-Chairman)
- Sermsuk Public Company Limited (3rd Vice-Chairman)
- Thai Beverage Public Company Limited
- Univentures Public Company Limited (Vice-Chairman)

Others

- Berli Jucker Group of Companies
- InterBev Investment Limited
- International Beverage Holdings Limited (President)
- Plantheon Group of Companies
- Pracharath Rak Samakkee (Thailand)
 Co., Ltd.
- South East Group of Companies (Vice-Chairman)
- TCC Group of Companies
- Thai Beverage Group of Companies
- Univentures Group of Companies

MAJOR APPOINTMENTS (OTHER THAN DIRECTORSHIPS)

 Thai Beverage Public Company Limited (President and Chief Executive Officer)

PAST DIRECTORSHIPS IN LISTED COMPANIES HELD OVER THE PRECEDING THREE YEARS (from 01 Oct 2013 to 30 Sep 2016)

 Siam Food Products Public Company Limited*

OTHERS

Nil

* Held office from 2007 to 11 August 2015



NON-EXECUTIVE AND NON-INDEPENDENT DIRECTOR

Date of first appointment as a director: **22 Feb 2013**

Date of last re-election as a director: **29 Jan 2016**

Length of service as a director (as at 30 Sep 2016): 3 years 07 months

BOARD COMMITTEE(S) SERVED ON

- Audit Committee
- Board Executive Committee
- · Risk Management Committee

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Bachelor of Accountancy (First Class Honors), Thammasat University, Thailand
- Diploma in Computer Management, Chulalongkorn University, Thailand
- Certificate of the Mini MBA Leadership Management, Kasetsart University, Thailand

PRESENT DIRECTORSHIPS (as at 30 Sep 2016)

Listed companies

- · Berli Jucker Public Company Limited
- Big C Supercenter Public Company Limited
- · Frasers Centrepoint Limited
- Golden Land Property Development Public Company Limited
- Oishi Group Public Company Limited
- Sermsuk Public Company Limited
- Siam Food Products Public Company Limited
- Thai Beverage Public Company Limited
- Univentures Public Company Limited

Others

- Berli Jucker Group of Companies
- InterBev Investment Limited
- International Beverage Holdings Limited
- Plantheon Group of Companies
- TCC Group of Companies
- Thai Beverage Group of Companies
- Univentures Group of Companies

MAJOR APPOINTMENTS (other than Directorships)

 Thai Beverage Public Company Limited (Chief Financial Officer)

PAST DIRECTORSHIPS IN LISTED COMPANIES HELD OVER THE PRECEDING THREE YEARS (from 01 Oct 2013 to 30 Sep 2016)

Nil

OTHERS

Nil



ALTERNATE DIRECTOR TO MR SITHICHAI CHAIKRIANGKRAI

Date of first appointment as an alternate director:

21 Mar 2013

Date of last re-election as an alternate director:

27 Jan 2014

Length of service as an alternate director (as at 30 Sep 2016):

3 years 06 months

BOARD COMMITTEE(S) SERVED ON

- Board Executive Committee
- Risk Management Committee

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Advanced Management Programme, INSEAD, France
- Master of Science in Finance, Georgia State University, USA
- Master of Business Administration, Mercer University, USA
- Bachelor of Business Administration, Assumption University, Thailand
- Listed Company Director
 Programme, Singapore Institute of Directors, Singapore

PRESENT DIRECTORSHIPS (as at 30 Sep 2016)

Listed companies

Nil

Others

- Beer Chang International Limited
- · Chang International Co., Ltd.
- · Dhospaak Co., Ltd.
- · InterBev Investment Limited
- International Beverage Holdings Limited
- Modern Trade Management Co., Ltd.
- P.M.T. Mansion Co., Ltd.
- Thai Beverage Group of Companies
- Thai Drinks Co., Ltd.

MAJOR APPOINTMENTS (other than Directorships)

 Thai Beverage Public Company Limited (Executive Vice President - Chief Executive Officer, Spirit Product Group)*

PAST DIRECTORSHIPS IN LISTED COMPANIES HELD OVER THE PRECEDING THREE YEARS (from 01 Oct 2013 to 30 Sep 2016)

Nil

OTHERS

Held various senior executive positions in the TCC Group, namely Senior Vice President for Finance in Thai Beverage Public Company Limited, Director in Thai Beverage Marketing Co., Ltd., Senior Executive Vice President for Land Development and Investment Management in TCC Land Group, Senior Executive Vice President for Corporate Services in Plantheon Group and TCC Land Group, and Senior Executive Vice President for Finance in TCC Land Group

* Effective 1 Oct 2016