

Corporate Structure

Food & Beverage

Fraser & Neave Holdings Bhd

- 23 Subsidiary companies
- 1 Associated company
Cocoaland Holdings Berhad

Other Listed & Unlisted Companies

- 13 Subsidiary companies
Asia Dairies (S) Pte Ltd
F&NBev Manufacturing Pte. Ltd.
F&N Dairy Investments Pte Ltd
F&N Foods Pte Ltd
F&N Interflavine Pte Ltd
F&N Services (F&B) (M) Sdn Bhd
(formerly Fannet Online Sdn Bhd)
F&N United Ltd
Magnolia – PDL Dairies (1993) Sdn Bhd
Myanmar Brewery Limited¹
Red Lion Holdings Pty Ltd
Tiger Taverns Sdn Bhd
PT F&N Indonesia
F&N Creameries Group
- 4 Subsidiary companies

Publishing & Printing

Times Publishing Group

- 40 Subsidiary companies
- 2 Joint venture companies
- 4 Associated companies
Listed Companies
Fung Choi Media Group Limited
PMP Limited

Properties

Frasers Centrepoint Group²

- 177 Subsidiary companies
- 17 Joint venture companies
- 7 Associated companies
Listed companies
Frasers Centrepoint Trust
Frasers Commercial Trust

Other Unlisted Company

Vacaron Company Sdn Bhd

Others

Other Unlisted Companies

- 6 Subsidiary companies
F&N Investments Pte Ltd
F&N Services (L) Bhd
F&N Treasury Pte Ltd
Fraser & Neave (Singapore) Pte Ltd
Fraser & Neave Investments (HK) Ltd
International Theme Parks (Singapore) Pte Ltd

Note:

¹ Myanmar Brewery Limited is currently the subject of an ongoing arbitration

² The Company has proposed a demerger of the Properties business through the dividend *in specie* distribution of all the issued shares in Frasers Centrepoint Limited to shareholders