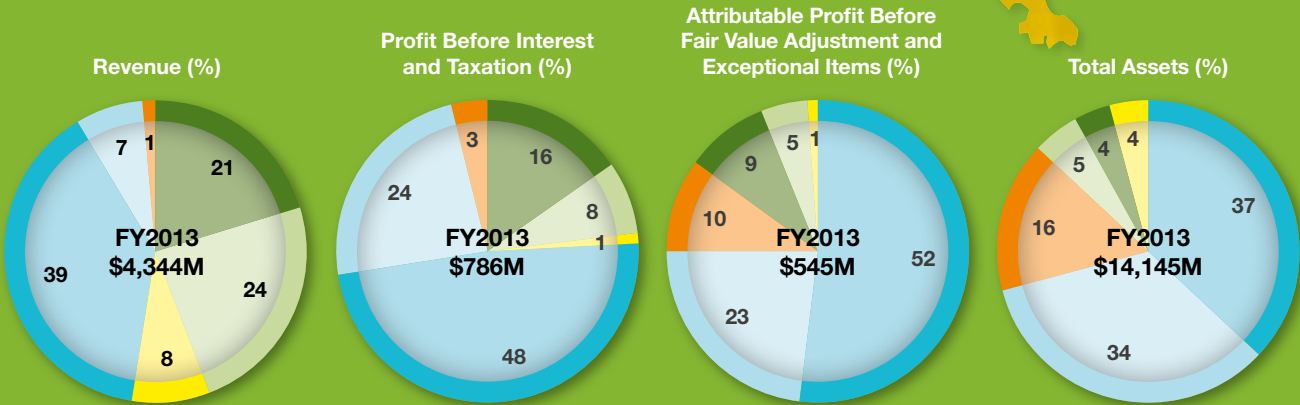


Global Presence



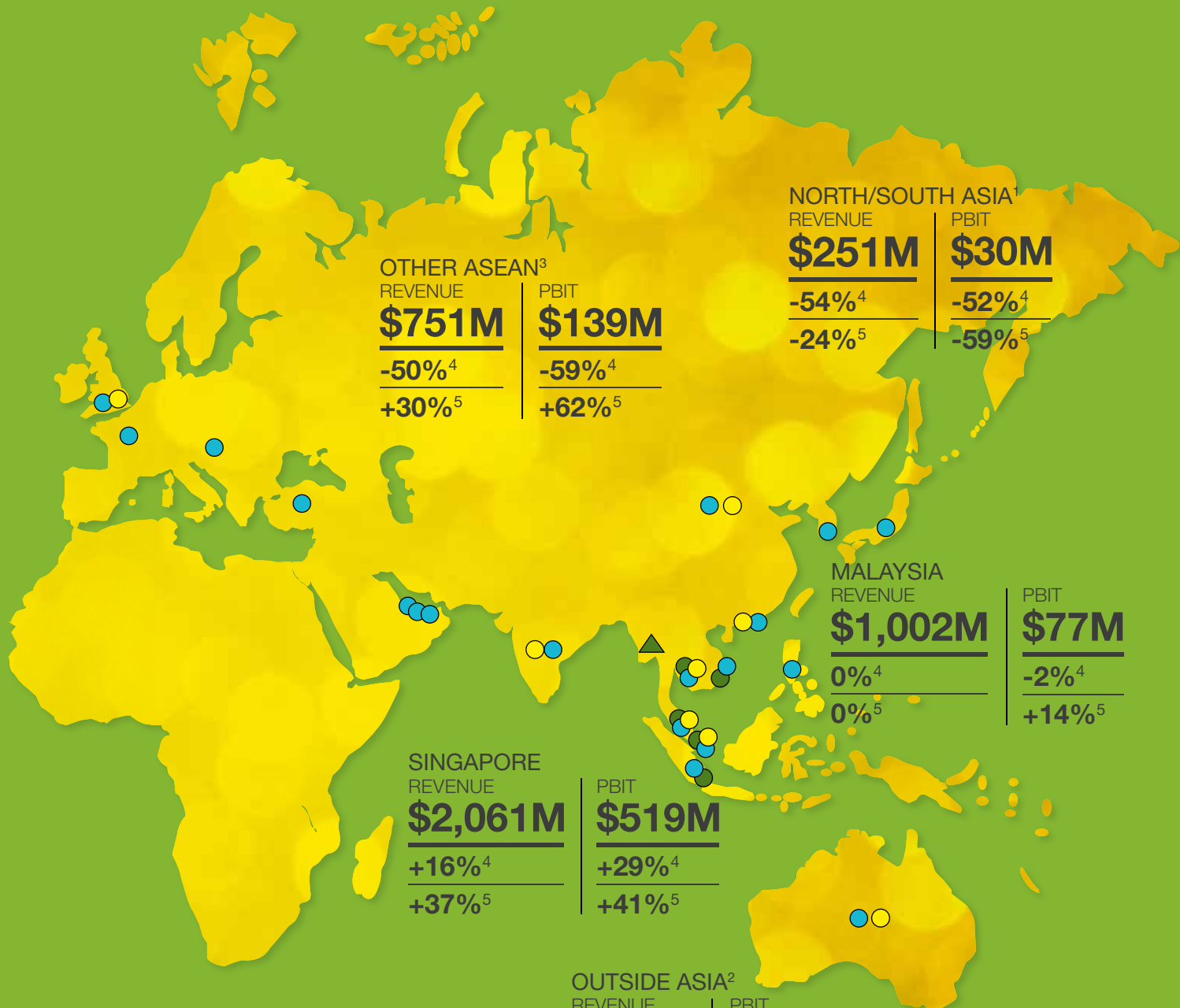
- **Properties³**
 - Australia
 - Bahrain
 - China
 - France
 - Hong Kong
 - Hungary
 - India
 - Indonesia
 - Japan
 - Korea
 - Malaysia
 - New Zealand
 - Philippines
 - Qatar
 - Singapore
 - Thailand
 - Turkey
 - United Arab Emirates
 - United Kingdom
 - Vietnam
- **Publishing & Printing**
 - Australia
 - Chile
 - China
 - Hong Kong
 - India
 - Malaysia
 - Singapore
 - Thailand
 - United States of America
 - United Kingdom
- **Food & Beverage**
 - Soft Drinks & Dairies
 - Indonesia¹
 - Malaysia
 - Singapore
 - Thailand
 - Vietnam²
- ▲ **Beer**
 - Myanmar

Note:
 1 Licensing to third-party
 2 9.5% stake in Vinamilk
 3 The Company has proposed a demerger of the Properties business through the dividend *in specie* distribution of all the issued shares in Frasers Centrepoint Limited to shareholders



By Business Segment (%)

- Beverages
- Dairies
- Publishing & Printing
- Development Property
- Commercial Property
- Others



Presence in over

20 COUNTRIES

Leadership positions in our key markets

Note:

- 1 North/South Asia: China, Taiwan, Japan, Korea, Mongolia, Sri Lanka and India
- 2 Outside Asia: Australia, New Zealand, Papua New Guinea, New Caledonia, Solomon Islands, Europe and USA
- 3 Other ASEAN: Myanmar, Thailand, Cambodia, Vietnam, Philippines, Laos and Indonesia
- 4 Percentage (%) denotes growth from FY2012 to FY2013, including the Group's share of beer business in Asia Pacific Breweries Limited/Asia Pacific Investment Pte Ltd
- 5 Percentage (%) denotes growth from FY2012 to FY2013, excluding the Group's share of beer business in Asia Pacific Breweries Limited/Asia Pacific Investment Pte Ltd