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DIRECTORS' REPORT

Your directors have pleasure in submitting their report and the audited financial statements of the Company and of the Group for the financial year ended 30 September 2011.

1. DIRECTORATE

The directors of the Company in office at the date of this report are:

Mr Lee Hsien Yang	(Chairman)
Mr Timothy Chia Chee Ming	
Ms Maria Mercedes Corrales	
Mr Ho Tian Yee	
Mr Hirotake Kobayashi	(Appointed on 13 December 2010)
Mr Koh Beng Seng	
Dr Seek Ngee Huat	(Appointed on 26 September 2011)
Mr Soon Tit Koon	
Mr Tan Chong Meng	
Mr Nicky Tan Ng Kuang	

At the forthcoming Annual General Meeting, the following directors will retire and, being eligible, offer themselves for re-election:

- By rotation pursuant to Article 117 of the Company's Articles of Association:
 - Mr Timothy Chia Chee Ming
 - Mr Koh Beng Seng
 - Mr Tan Chong Meng
- Pursuant to Article 122 of the Company's Articles of Association, having been appointed since the last Annual General Meeting:
 - Dr Seek Ngee Huat

2. ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES AND DEBENTURES

Neither at the end of, nor at any time during, the financial year did there subsist any arrangements to which the Company or the Group is a party whereby directors of the Company might acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

DIRECTORS' REPORT

3. DIRECTORS' INTERESTS IN SHARES OR DEBENTURES

The directors who held office at the end of the financial year and their beneficial or deemed interests in the issued capital of the Company and its related corporations as recorded in the register required to be kept under Section 164 of the Companies Act, Cap. 50 were as follows:

	ORDINARY SHARES OF THE COMPANY/ OTHER SECURITIES OF GROUP COMPANIES	
	As at 1 Oct 2010	As at 30 Sep 2011
Lee Hsien Yang		
- <i>Fraser and Neave, Limited</i>		
• Ordinary Shares	588,240	588,240
- <i>Frasers Centrepoint Asset Management (Commercial) Ltd</i>		
• Ordinary Units in Frasers Commercial Trust	3,633,178	955,078 ¹
• Series A Convertible Perpetual Preferred Units in Frasers Commercial Trust	160,000	160,000
Timothy Chia Chee Ming	NIL	NIL
Maria Mercedes Corrales	NIL	NIL
Ho Tian Yee	NIL	NIL
Hirotake Kobayashi	NIL ²	NIL
Koh Beng Seng	NIL	NIL
Dr Seek Ngee Huat	NIL ³	NIL
Soon Tit Koon	NIL	NIL
Tan Chong Meng		
- <i>Fraser and Neave, Limited</i>		
• Ordinary Shares	10,000	30,000
- <i>Frasers Centrepoint Asset Management (Commercial) Ltd</i>		
• Ordinary Units in Frasers Commercial Trust	300,000	60,000 ⁴
Nicky Tan Ng Kuang		
- <i>Fraser and Neave, Limited</i>		
• Ordinary Shares	NIL	50,000
- <i>Frasers Centrepoint Asset Management Ltd</i>		
• Ordinary Units in Frasers Centrepoint Trust	300,000	300,000
- <i>Frasers Centrepoint Asset Management (Commercial) Ltd</i>		
• Ordinary Units in Frasers Commercial Trust	2,250,000	450,000 ⁴

¹ Consolidation of every five existing units into one unit in Frasers Commercial Trust and includes deemed interest in 135,078 ordinary units arising from the holding of 160,000 Series A Convertible Perpetual Preferred Units ("Series A CPPUs") convertible at a conversion ratio of 1/1.1845 x No. of Series A CPPUs being converted, disregarding fractional units.

² As at date of appointment, i.e. 13 December 2010.

³ As at date of appointment, i.e. 26 September 2011.

⁴ Consolidation of every five existing units into one unit in Frasers Commercial Trust.

4. DIRECTORS' CONTRACTUAL BENEFITS

Since the end of the previous financial year, no director has received or has become entitled to receive a benefit required to be disclosed by Section 201(8) of the Companies Act, Cap. 50 by reason of a contract made by the Company or a related corporation with the director or with a firm of which he is a member or with a company in which he had a substantial financial interest.

DIRECTORS' REPORT

5. SHARE OPTIONS AND SHARE PLANS

(a) Share Options pursuant to the Fraser and Neave, Limited Executives' Share Option Scheme Approved by Shareholders on 30 September 1999 ("the 1999 Scheme")

The 1999 Scheme expired on 30 September 2009 but options already granted under that Scheme remain exercisable until the end of the relevant option period.

The 1999 Scheme is administered by the Remuneration & Staff Establishment Committee which comprises the following three non-executive directors who do not participate in the 1999 Scheme:

Mr Timothy Chia Chee Ming (Chairman)
Mr Ho Tian Yee
Mr Soon Tit Koon

No options have been granted to controlling shareholders or their associates and no employee has received 5% or more of the total options available under the 1999 Scheme.

Information pertaining to Outstanding Options

At the end of the financial year, there were 27,673,171 unissued ordinary shares of the Company under options granted pursuant to the 1999 Scheme. Details of the options to subscribe for ordinary shares in the capital of the Company granted to executives pursuant to the 1999 Scheme are as follows:

Options	Offer Date	Balance as at 1.10.2010	Options Exercised/ Lapsed	Balance as at 30.9.2011	Exercise Price	Exercise Period
1999 Scheme						
2002 (Year 3)	08.10.2001	13,930	(13,930)	-	\$1.40	09.07.2004 to 08.09.2011
2003 (Year 4)	01.10.2002	78,600 [#]	(53,220)	25,380	\$1.51	01.07.2005 to 31.08.2012
2004 (Year 5)	08.10.2003	802,655	(624,045)	178,610	\$2.12	08.07.2006 to 07.09.2013
2005 (Year 6)	08.10.2004	2,213,305	(695,970)	1,517,335	\$2.82	08.07.2007 to 07.09.2014
2006 (Year 7)	10.10.2005	4,451,405	(1,712,855)	2,738,550	\$3.46	10.07.2008 to 09.09.2015
2007 (Year 8)	10.10.2006	7,236,248	(2,544,208)	4,692,040	\$4.22	10.07.2009 to 09.09.2016
2008 (Year 9)	10.10.2007	10,127,766	(1,568,268)	8,559,498	\$5.80	10.07.2010 to 09.09.2017
2009 (Year 10)	25.11.2008	13,136,223	(3,174,465)	9,961,758	\$2.86	25.08.2011 to 24.10.2018
		<u>38,060,132</u>	<u>(10,386,961)*</u>	<u>27,673,171</u>		

* Exercised (9,875,733) and Lapsed due to Resignations (511,228)

[#] Included an adjustment of 41,795

Statutory and other information regarding the options

- (i) The Exercise Price is equal to the market value of a share based on the average of the last done price on the Singapore Exchange Securities Trading Limited for the five market days preceding the option Offer Date.
- (ii) The grantee may exercise an option during the Exercise Period (which commences 33 months after the Offer Date) by notice in writing accompanied by a remittance for the number of options at the full amount of the Exercise Price.
- (iii) Options expire 119 months after the Offer Date unless an option has previously lapsed by reason of the resignation of the grantee from employment with the Group after the grant of an option and before its exercise.
- (iv) The number of shares which may be acquired by a grantee and the Exercise Price are subject to adjustment, as confirmed by the auditors of the Company that such adjustment is fair and reasonable, by reason of any issue of additional shares in the Company by way of rights or capitalisation of profits or reserves, or repayment and reduction of capital or subdivision or consolidation of shares, made while an option remains unexercised.
- (v) The persons to whom the options have been issued have no right to participate by virtue of the options in any share issue of any other company.

DIRECTORS' REPORT

5. SHARE OPTIONS AND SHARE PLANS (cont'd)

(b) Restricted Share Plan ("RSP") and Performance Share Plan ("PSP")

The Company introduced Restricted Share Plan (RSP) and Performance Share Plan (PSP) to replace the 1999 Scheme. The RSP and PSP were approved by shareholders at the Extraordinary General Meeting of the Company held on 22 January 2009.

The RSP and PSP are administered by the Remuneration & Staff Establishment Committee which comprises the following three non-executive directors who do not participate in the Share Plans:

Mr Timothy Chia Chee Ming (Chairman)
Mr Ho Tian Yee
Mr Soon Tit Koon

Share Grants Under RSP and PSP

Under the RSP and PSP, the Company grants shares to eligible participants annually, referred to herein as "RSP Shares" and "PSP Shares", respectively. The grant ("Base Award") represents the right to receive fully paid shares, their equivalent cash value or combinations thereof, free of charge, provided that certain prescribed performance conditions are met. The Remuneration & Staff Establishment Committee that administers this scheme has absolute discretion in the granting of shares under the RSP and PSP. The RSP Base Award is conditional on the achievement of pre-determined targets set for a two-year performance period and the PSP Base Award is conditional on the achievement of pre-determined targets set for a three-year performance period. The final number of RSP Shares and PSP Shares to be awarded will be determined at the end of the relevant performance period ("Final Award").

The Final Award varies depending on the level of achievement of the pre-determined targets. An achievement factor will be applied to the relevant Base Award to determine the final number of RSP Shares and PSP Shares (as the case may be) to be awarded. The achievement factor ranges from 0% to 150% for RSP and from 0% to 200% for PSP.

At the end of the performance period, 50% of the RSP Shares will be released upon vesting and the balance will be released equally over the subsequent two years with fulfillment of service requirements.

All PSP Shares will be released to the participants at the end of the three-year performance period upon vesting.

Pre-determined targets are set by the Remuneration & Staff Establishment Committee at their absolute discretion for the performance conditions to be met over the performance period. For the RSP, the targets set are the achievement of Attributable Profit Before Exceptional items (APBE) and Return On Capital Employed (ROCE). For the PSP, the pre-set targets are based on Return on Invested Capital (ROIC), Total Shareholders' Return Relative to Straits Times Index and Absolute Shareholders' Return as a multiple of Cost of Equity.

Senior management participants are required to hold a minimum number of the shares released to them under the RSP and PSP to maintain a beneficial ownership stake in the Company for the duration of their employment or tenure with the Company.

No awards have been granted to controlling shareholders or their associates under the RSP and PSP.

No awards have been granted to directors of the Company.

No employee has received 5% or more of the total number of shares available/delivered pursuant to grants under the RSP and PSP.

DIRECTORS' REPORT

5. SHARE OPTIONS AND SHARE PLANS (cont'd)

(b) Restricted Share Plan ("RSP") and Performance Share Plan ("PSP") (cont'd)

Share Grants Under RSP and PSP (cont'd)

The first grant of RSP and PSP was made in December 2009. The details of the shares awarded under the RSP and PSP in aggregate are as follows:-

(i) RSP

Shares	Grant Date	Grant Price	Balance as at 1.10.2010 or Grant Date if later	Cancelled*	Adjusted#	Balance as at 30.9.2011
Year 1	14.12.2009	\$3.58	3,131,728	(128,000)	-	3,003,728
Year 2	14.12.2010	\$5.93	2,040,530	(71,000)	32,000	2,001,530
			5,172,258	(199,000)	32,000	5,005,258

* Cancelled due to resignations

Adjusted due to new grants

(ii) PSP

Shares	Grant Date	Grant Price	Balance as at 1.10.2010 or Grant Date if later	Cancelled	Balance as at 30.9.2011
Year 1	14.12.2009	\$3.11	283,972	-	283,972
Year 2	14.12.2010	\$4.72	225,158	-	225,158
			509,130	-	509,130

(c) Share Options pursuant to the Asia Pacific Breweries Limited Executives' Share Option Scheme ("APBL Scheme")

The APBL Scheme expired in July 2004 but options already granted under that Scheme remains exercisable until the end of the relevant Option Period. The Phantom Share Option Plan approved by the Remuneration Committee of APBL on 24 September 2004 and endorsed by the APBL Board replaced the APBL Scheme.

Information pertaining to Outstanding Options

At the end of the financial year, 30,000 unissued ordinary shares of APBL were under options granted pursuant to the APBL Scheme. Details of the options to subscribe for ordinary shares in the capital of APBL granted to executives pursuant to the APBL Scheme are as follows:

Options	Offer Date	Balance as at 1.10.2010	Options Exercised/ Lapsed	Balance as at 30.9.2011	Exercise Price	Exercise Period
2001	20.12.2000	2,750	(2,750)	-	\$3.91	19.09.2003 to 18.11.2010
2002	08.10.2001	5,650	(5,650)	-	\$3.79	08.07.2004 to 07.09.2011
2003	15.10.2002	18,000	(7,250)	10,750	\$4.79	15.07.2005 to 14.09.2012
2004	08.10.2003	38,800	(19,550)	19,250	\$6.29	08.07.2006 to 07.09.2013
		65,200	(35,200)*	30,000		

* Exercised (33,000)
Lapsed due to Expiry (2,200)

Statutory and other information regarding the APBL Options

The statutory and other information provided above at paragraph 5(a), sub-paragraphs (i) to (v) inclusive in respect of the Fraser and Neave, Limited Executives' Share Option Scheme, apply also to the APBL options.

DIRECTORS' REPORT

5. SHARE OPTIONS AND SHARE PLANS (cont'd)

(d) Share Options pursuant to the Fraser & Neave Holdings Bhd Executives' Share Option Scheme Approved by Shareholders on 5 April 2007 ("F&NHB 2007 Scheme")

Information pertaining to Outstanding Options

At the end of the financial year, 6,899,900 F&NHB unissued ordinary shares of F&NHB were under Options granted pursuant to the F&NHB 2007 Scheme.

Details of the options granted to executives pursuant to the F&NHB 2007 Scheme to acquire ordinary shares of RM1.00 each in the capital of F&NHB are as follows:

Options	Offer Date	Balance as at 1.10.2010 or Offer Date if later	Options Exercised/ Lapsed	Balance as at 30.9.2011	Exercise Price/ Adjusted Exercise Price [#]	Exercise Period
2008	20.11.2007	1,458,500	(1,428,800)	29,700	RM7.77/7.17	20.08.2010 to 19.10.2012
2009	19.11.2008	2,685,300	(1,715,300)	970,000	RM8.46/7.81	19.08.2011 to 18.10.2013
2010	20.11.2009	3,033,600	(92,100)	2,941,500	RM11.34/10.47	20.08.2012 to 19.10.2014
2011	22.11.2010	3,067,300	(108,600)	2,958,700	RM14.52	22.08.2013 to 21.10.2015
		10,244,700	(3,344,800)*	6,899,900		

* Exercised (3,070,600)
Lapsed due to Resignations (274,200)

[#] F&NHB's special interim single tier dividend in respect of financial year 2010 of RM1.10 per share which represent the entire gain from the divestment of the glass container business, amounted to a capital distribution and required adjustments to be made to the Exercise Price of the F&NHB 2007 Scheme. Accordingly, the Exercise Prices were adjusted effective 13 December 2010.

Statutory and other information regarding the F&NHB Options

The main features of the F&NHB 2007 Scheme are outlined below:

- The maximum number of new ordinary shares of RM1.00 each in the company which may be issued on the exercise of the F&NHB 2007 Scheme shall not exceed 10% of the issued and paid-up share capital of F&NHB at any point of time throughout the duration of the F&NHB 2007 Scheme.
- Eligible full-time executives of the group and executive directors of the company with at least one year service shall be eligible to participate in the F&NHB 2007 Scheme.
- The allotment of an eligible executive shall not exceed the maximum limits for any specific job grade in any one financial year and 1,000,000 new shares of the company during the tenure of the F&NHB 2007 Scheme, subject to the limits below:
 - (i) not more than 50% of the new shares of F&NHB available under the F&NHB 2007 Scheme shall be allocated, in aggregate, to the directors and senior management of the group; and
 - (ii) not more than 10% of the new shares of the company available under the F&NHB 2007 Scheme shall be allocated to any individual eligible executive who, either singly or collectively through persons connected to that eligible executive, holds 20% or more of the issued and paid-up share capital of the company.

The option price shall be the five days weighted average market price of the company's shares as quoted on Bursa Malaysia Securities Bhd immediately preceding the date of the offer, or the par value of the shares of F&NHB, whichever is higher.

The F&NHB 2007 Scheme shall be in force for a period of 10 years from the effective date of the implementation of the F&NHB 2007 Scheme.

DIRECTORS' REPORT

5. SHARE OPTIONS AND SHARE PLANS (cont'd)

(e) Share Options pursuant to Frasers Property (China) Limited Share Option Scheme ("FPCL Scheme")

Fraser's Property (China) Limited ("FPCL") has in place a share option scheme since 20 May 2003 and, unless otherwise cancelled or amended will remain in force for 10 years from that date.

2010 Options

During the financial year ended 30 September 2011, offers of options were granted pursuant to the FPCL Scheme in respect of 14,250,000 unissued ordinary shares of HK\$0.10 each of FPCL at an exercise price of HK\$0.2050 per share.

Information pertaining to Outstanding Options

At the end of the financial year, there were 108,194,182 unissued ordinary shares of FPCL under Options granted pursuant to the FPCL Scheme. Details of the options to subscribe for ordinary shares of HK\$0.10 each in the capital of FPCL granted to employees pursuant to the FPCL Scheme are as follows:

Options	Offer Date	Balance as at 1.10.2010 or Offer Date if later	Options Exercised/ Lapsed	Balance as at 30.9.2011	Exercise Price	Exercise Period
2003	31.12.2003	9,875,359	(86,000)	9,789,359	HK\$0.1580	31.12.2004 to 30.12.2013
2004	31.12.2004	10,828,103	-	10,828,103	HK\$0.1547	31.12.2005 to 30.12.2014
2005	30.12.2005	13,125,983	-	13,125,983	HK\$0.1343	30.12.2006 to 29.12.2015
2006	13.11.2006	14,250,737	(250,000)	14,000,737	HK\$0.1670	13.11.2007 to 12.11.2016
2007	09.11.2007	16,550,000	(500,000)	16,050,000	HK\$0.3370	09.11.2008 to 08.11.2017
2008	14.11.2008	15,750,000	(1,300,000)	14,450,000	HK\$0.1000	14.11.2009 to 13.11.2018
2009	13.11.2009	17,800,000	(1,350,000)	16,450,000	HK\$0.1550	13.11.2010 to 12.11.2019
2010	12.11.2010	14,250,000	(750,000)	13,500,000	HK\$0.2050	12.11.2011 to 11.11.2020
		112,430,182	(4,236,000)*	108,194,182		

* Exercised (2,386,000)
Lapsed due to Resignations (1,850,000)

Statutory and other information regarding the FPCL Options

- (i) The Exercise Price will be determined by FPCL Board, but shall not be less than the highest of:
- (1) the closing price as stated in the daily quotation sheet of The Stock Exchange of Hong Kong Limited ("HKEx") on the date of grant, which must be a trading day;
 - (2) the average closing prices as stated in the HKEx's daily quotation sheets for the five trading days immediately preceding the date of grant; and
 - (3) the nominal value of a FPCL share.
- (ii) The exercise period of the FPCL options granted is determinable by the FPCL Board, and commences on a specified date and ends on a date which is not later than 10 years from the date of grant of the FPCL options.

DIRECTORS' REPORT

5. SHARE OPTIONS AND SHARE PLANS (cont'd)

(e) Share Options pursuant to Frasers Property (China) Limited Share Option Scheme ("FPCL Scheme") (cont'd)

Statutory and other information regarding the FPCL Options (cont'd)

(iii) The vesting period of the share options is in the following manner:

Vesting Schedule	Percentage of shares over which a share option is exercisable	
	Granted before 2004 (%)	Granted on or after 2004 (%)
Before the first anniversary of the date of grant	NIL	NIL
On or after the first but before the second anniversary of the date of grant	25	40
On or after the second but before the third anniversary of the date of grant	25	30
On or after the third but before the fourth anniversary of the date of grant	25	30
On or after the fourth anniversary of the date of grant	25	NA

In relation to the FPCL options, if the grantee, during any of the periods specified above, exercised share options for such number of shares which, in aggregate, represents less than the number of shares for which the grantee may exercise in respect of such period, the balance of the shares comprised in that share option for which the grantee could have exercised (but did not exercise) in that period shall be carried forward and added to the number of shares which the grantee may exercise in the next succeeding period or periods.

- (f) Other than those reported in this paragraph 5, no shares of the Company or any corporation in the Group were issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company or any corporation in the Group, whether granted before or during that financial year.
- (g) Other than those reported in this paragraph 5, there were no unissued shares of the Company or any corporation in the Group under options as at the end of the financial year to which this report relates.

6. AUDIT COMMITTEE

At a series of meetings convened during the twelve months up to the date of this report, the Audit Committee reviewed reports prepared respectively by the external and the internal auditors and approved proposals for improvement in internal controls. The announcement of quarterly results and the financial statements of the Company and of the Group and the audit report thereon for the full year were also reviewed prior to consideration and approval of the Board.

The Audit Committee has nominated Ernst & Young LLP for re-appointment by shareholders as auditor for the ensuing financial year.

7. AUDITORS

The auditors, Ernst & Young LLP, have expressed their willingness to accept re-appointment.

DIRECTORS' REPORT

8. OTHER INFORMATION REQUIRED BY SINGAPORE EXCHANGE SECURITIES TRADING LIMITED

- (a) The interests of the directors of the Company in the share capital of the Company and of its related companies as at the 21st day after the end of the financial year remained unchanged from those at 30 September 2011 as set out at paragraph 3 hereof.
- (b) Since the end of the previous financial year, the Company and its subsidiary companies did not enter into any material contracts involving interests of the directors or controlling shareholders and no such material contracts still subsist at the end of the financial year, except for those disclosed in this Directors' Report and in the Financial Statements.

On behalf of the Board

LEE HSIEN YANG
Director

KOH BENG SENG
Director

Singapore
15 November 2011

STATEMENT BY DIRECTORS

We, **LEE HSIEN YANG** and **KOH BENG SENG**, being two of the Directors of Fraser and Neave, Limited, do hereby state that in the opinion of the Directors:

- (i) the balance sheets, profit statement, statement of comprehensive income, statements of changes in equity and consolidated cash flow statement together with the notes thereto, set out on pages 104 to 206, are drawn up so as to give a true and fair view of the state of affairs of the Company and of the Group as at 30 September 2011 and of the results of the businesses and cash flows of the Group and changes in equity of the Company and of the Group for the year ended 30 September 2011; and
- (ii) at the date of this statement there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the Board

LEE HSIEN YANG
Director

KOH BENG SENG
Director

Singapore
15 November 2011

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF FRASER AND NEAVE, LIMITED

Report on the Financial Statements

We have audited the accompanying financial statements of Fraser and Neave, Limited ("the Company") and its subsidiaries (collectively, "the Group") set out on pages 104 to 206, which comprise the balance sheets of the Group and the Company as at 30 September 2011, the statements of changes in equity of the Group and the Company and the profit statement, statement of comprehensive income and cash flow statement of the Group for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act, Cap. 50 (the "Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Group and of the Company as at 30 September 2011 and the results, changes in equity and cash flows of the Group and the changes in equity of the Company for the year ended on that date.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

Ernst & Young LLP
Public Accountants and
Certified Public Accountants

Singapore
15 November 2011

PROFIT STATEMENT

FOR THE YEAR ENDED 30 SEPTEMBER 2011

		THE GROUP	
		2011	2010
		(\$'000)	(\$'000)
		Notes	
Continuing operations			
REVENUE		3	6,274,289
Cost of sales			(4,162,147)
Gross profit			2,112,142
Other income (net)		4(a)	39,689
Operating expenses			(230,078)
- Distribution			(226,438)
- Marketing			(499,761)
- Administration			(307,566)
			(1,081,108)
TRADING PROFIT			1,070,723
Share of joint venture companies' profits		4(b)	17,342
Share of associated companies' profits		4(b)	51,937
Gross income from investments		6	11,549
PROFIT BEFORE INTEREST AND TAXATION ("PBIT")			1,151,551
Finance income			17,704
Finance cost			(71,562)
Net finance cost		4(c)	(53,858)
PROFIT BEFORE IMPAIRMENT, FAIR VALUE ADJUSTMENT, TAXATION AND EXCEPTIONAL ITEMS			1,097,693
Impairment on investments			-
Fair value adjustment of investment properties			140,057
PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS		4(d)	1,237,750
Exceptional items		7	175,129
PROFIT BEFORE TAXATION			1,412,879
Taxation		8	(298,527)
PROFIT FROM CONTINUING OPERATIONS AFTER TAXATION			1,114,352
Discontinued operations			
PROFIT FROM DISCONTINUED OPERATIONS AFTER TAXATION			-
PROFIT AFTER TAXATION			1,114,352
ATTRIBUTABLE PROFIT TO:			
Shareholders of the Company			
- Before fair value adjustment and exceptional items			
Continuing operations			620,552
Discontinued operations			-
			620,552
- Fair value adjustment of investment properties			112,925
- Exceptional items			
Continuing operations			141,955
Discontinued operations			-
			141,955
Non-controlling interests			875,432
			238,920
			1,114,352
Earnings per share attributable to the shareholders of the Company		10	
Basic	- before fair value adjustment and exceptional items		44.1 cts
	- after fair value adjustment and exceptional items		62.2 cts
Fully diluted	- before fair value adjustment and exceptional items		43.6 cts
	- after fair value adjustment and exceptional items		61.5 cts
Earnings per share from continuing operations attributable to the shareholders of the Company		10	
Basic	- before exceptional items		44.1 cts
	- after exceptional items		62.2 cts
Fully diluted	- before exceptional items		43.6 cts
	- after exceptional items		61.5 cts

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 SEPTEMBER 2011

	THE GROUP	
	2011	2010
	(\$'000)	(\$'000)
Profit after taxation	1,114,352	1,061,515
Other comprehensive income:		
Share of other comprehensive income of associated companies	1,347	(67)
Realisation of reserves on disposal of subsidiary and associated companies	(5,751)	(1,771)
Net fair value changes on derivative financial instruments	(7,461)	4,311
Net fair value changes on available-for-sale financial assets	63,783	(39,401)
Currency translation difference	12,845	(88,854)
Other comprehensive income for the year, net of tax	64,763	(125,782)
Total comprehensive income for the year	1,179,115	935,733
Total comprehensive income attributable to:		
Shareholders of the Company	949,666	734,566
Non-controlling interests	229,449	201,167
	1,179,115	935,733

BALANCE SHEET

AS AT 30 SEPTEMBER 2011

	Notes	THE GROUP		THE COMPANY	
		2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
SHARE CAPITAL AND RESERVES					
Share capital	11	1,417,404	1,374,502	1,417,404	1,374,502
Reserves	11	5,464,806	4,768,296	2,755,660	2,576,275
		6,882,210	6,142,798	4,173,064	3,950,777
NON-CONTROLLING INTERESTS					
		838,814	805,661	-	-
		7,721,024	6,948,459	4,173,064	3,950,777
Represented by:					
NON-CURRENT ASSETS					
Fixed assets	12	1,187,048	1,104,216	-	-
Investment properties	13	2,476,740	2,139,026	-	-
Subsidiary companies	14	-	-	3,676,408	3,508,670
Joint venture companies	15	60,101	89,839	434,421	434,421
Associated companies	16	1,382,200	1,355,249	82,383	82,383
Intangible assets	17	570,565	576,219	-	-
Brands	22	72,452	74,275	-	-
Other investments	19	404,583	323,531	8,672	9,053
Other receivables	25	65,212	61,556	-	-
Other assets	20	41,000	41,000	-	-
Deferred tax assets	32	14,649	25,251	-	-
		6,274,550	5,790,162	4,201,884	4,034,527
CURRENT ASSETS					
Properties held for sale	23	4,103,882	4,309,185	-	-
Inventories	24	373,405	391,916	-	-
Trade receivables	25	961,457	1,021,283	-	-
Other receivables	25	317,142	252,327	316	809
Subsidiary companies	14	-	-	50,898	51,057
Joint venture companies	15	6,117	6,540	-	-
Associated companies	16	13,181	10,798	-	-
Short term investments	27	3,604	3,429	-	-
Bank fixed deposits	21	1,180,935	1,274,626	98,566	47,624
Cash and bank balances	21	418,672	424,290	1,002	910
		7,378,395	7,694,394	150,782	100,400
Assets held for sale	28	119,542	38,262	-	-
		7,497,937	7,732,656	150,782	100,400
Deduct: CURRENT LIABILITIES					
Trade payables	29	673,442	724,740	-	-
Other payables	29	748,468	764,205	5,125	5,256
Subsidiary companies	14	-	-	5,164	12,986
Joint venture companies	15	14,263	6,350	-	-
Associated companies	16	3,043	954	-	-
Borrowings	30	747,546	1,908,709	-	-
Provision for taxation		317,648	313,775	18,961	15,491
		2,504,410	3,718,733	29,250	33,733
Liabilities held for sale	28	38,292	2,297	-	-
		2,542,702	3,721,030	29,250	33,733
NET CURRENT ASSETS					
		4,955,235	4,011,626	121,532	66,667
Deduct: NON-CURRENT LIABILITIES					
Other payables	29	96,214	3,869	-	-
Borrowings	30	3,215,900	2,666,032	150,000	150,000
Provision for employee benefits	31	20,405	25,044	-	-
Deferred tax liabilities	32	176,242	158,384	352	417
		3,508,761	2,853,329	150,352	150,417
		7,721,024	6,948,459	4,173,064	3,950,777

STATEMENT OF CHANGES IN EQUITY

THE GROUP											
Notes	Share Capital (\$'000)	Capital Reserve (\$'000)	Revenue Reserve (\$'000)	Exchange Reserve (\$'000)	Fair Value Adjustment Reserve (\$'000)	Hedging Reserve (\$'000)	Share-based Payment Reserve (\$'000)	Dividend Reserve (\$'000)	Total (\$'000)	Non-controlling Interests (\$'000)	Total Equity (\$'000)
YEAR ENDED 30 SEPTEMBER 2011											
Balance at 1 October 2010	1,374,502	269,709	4,341,213	(171,716)	138,609	(16,169)	38,414	168,236	6,142,798	805,661	6,948,459
<u>Comprehensive income</u>											
Share of other comprehensive income of associated companies	-	(643)	(365)	2,557	(89)	(124)	11	-	1,347	-	1,347
Realisation of reserves on disposal of subsidiary and associated companies	-	(1,696)	552	(5,125)	-	-	-	-	(6,269)	518	(5,751)
Net fair value changes on derivative financial instruments	-	-	-	-	-	(6,780)	-	-	(6,780)	(681)	(7,461)
Net fair value changes on available-for-sale financial assets	-	-	-	-	63,783	-	-	-	63,783	-	63,783
Currency translation difference	-	-	-	22,153	-	-	-	-	22,153	(9,308)	12,845
Other comprehensive income for the year	-	(2,339)	187	19,585	63,694	(6,904)	11	-	74,234	(9,471)	64,763
Profit for the year	-	-	875,432	-	-	-	-	-	875,432	238,920	1,114,352
Total comprehensive income for the year	-	(2,339)	875,619	19,585	63,694	(6,904)	11	-	949,666	229,449	1,179,115
<u>Contributions by and distributions to owners</u>											
Employee share-based expense	-	-	-	-	-	-	12,573	-	12,573	348	12,921
Expiry of share options	-	-	1,202	-	-	-	(1,202)	-	-	-	-
Issue of shares in the Company upon exercise of share options	11	42,902	-	-	-	-	(7,830)	-	35,072	-	35,072
Contribution of capital by non-controlling interests	-	-	-	-	-	-	-	-	-	20,682	20,682
Transfer of reserves by overseas subsidiary companies in compliance with statutory requirements	-	65	(65)	-	-	-	-	-	-	-	-
Dividends	9	-	-	(85,145)	-	-	-	(168,236)	(253,381)	(206,826)	(460,207)
Dividend proposed	-	-	(169,382)	-	-	-	-	169,382	-	-	-
Total contributions by and distributions to owners	42,902	65	(253,390)	-	-	-	3,541	1,146	(205,736)	(185,796)	(391,532)
<u>Changes in ownership interests</u>											
Change of interests in subsidiary and joint venture companies	-	21	2,577	(6,916)	-	(200)	-	-	(4,518)	(2,260)	(6,778)
Dilution of interest in an associated company	-	450	(561)	111	-	-	-	-	-	-	-
Disposal of subsidiary companies	-	-	-	-	-	-	-	-	-	(8,240)	(8,240)
Total changes in ownership interests	-	471	2,016	(6,805)	-	(200)	-	-	(4,518)	(10,500)	(15,018)
Total transactions with owners in their capacity as owners	42,902	536	(251,374)	(6,805)	-	(200)	3,541	1,146	(210,254)	(196,296)	(406,550)
Balance at 30 September 2011	1,417,404	267,906	4,965,458	(158,936)	202,303	(23,273)	41,966	169,382	6,882,210	838,814	7,721,024

The Notes on pages 112 to 206 form an integral part of the Financial Statements.

STATEMENT OF CHANGES IN EQUITY

THE GROUP											
Notes	Share Capital (\$'000)	Capital Reserve (\$'000)	Revenue Reserve (\$'000)	Exchange Reserve (\$'000)	Fair Value Adjustment Reserve (\$'000)	Hedging Reserve (\$'000)	Share-based Payment Reserve (\$'000)	Dividend Reserve (\$'000)	Total (\$'000)	Non-controlling Interests (\$'000)	Total Equity (\$'000)
YEAR ENDED 30 SEPTEMBER 2010											
Balance at 1 October 2009	1,341,707	270,114	3,759,391	(122,624)	178,052	(19,226)	30,990	146,320	5,584,724	1,098,731	6,683,455
<u>Comprehensive income</u>											
Share of other comprehensive income of associated companies	-	85	(21)	(528)	(42)	272	167	-	(67)	-	(67)
Realisation of reserves on disposal of subsidiary companies	-	(490)	490	(1,771)	-	-	-	-	(1,771)	-	(1,771)
Net fair value changes on derivative financial instruments	-	-	-	-	-	2,785	-	-	2,785	1,526	4,311
Net fair value changes on available-for-sale financial assets	-	-	-	-	(39,401)	-	-	-	(39,401)	-	(39,401)
Currency translation difference	-	-	-	(46,793)	-	-	-	-	(46,793)	(42,061)	(88,854)
Other comprehensive income for the year	-	(405)	469	(49,092)	(39,443)	3,057	167	-	(85,247)	(40,535)	(125,782)
Profit for the year	-	-	819,813	-	-	-	-	-	819,813	241,702	1,061,515
Total comprehensive income for the year	-	(405)	820,282	(49,092)	(39,443)	3,057	167	-	734,566	201,167	935,733
<u>Contributions by and distributions to owners</u>											
Employee share-based expense	-	-	-	-	-	-	12,441	-	12,441	700	13,141
Issue of shares in the Company upon exercise of share options	11	32,795	-	-	-	-	(5,184)	-	27,611	-	27,611
Contribution of capital by non-controlling interests	-	-	-	-	-	-	-	-	-	2,146	2,146
Dividends	9	-	-	-	-	-	-	-	-	-	-
Dividend paid	-	-	(70,307)	-	-	-	-	(146,320)	(216,627)	(99,799)	(316,426)
Dividend proposed	-	-	(168,236)	-	-	-	-	168,236	-	-	-
Total contributions by and distributions to owners	-	32,795	-	(238,543)	-	-	-	7,257	21,916	(176,575)	(96,953)
<u>Changes in ownership interests</u>											
Change of interests in subsidiary and joint venture companies	-	-	83	-	-	-	-	-	83	9,833	9,916
Disposal of subsidiary companies	-	-	-	-	-	-	-	-	-	(407,117)	(407,117)
Total changes in ownership interests	-	-	83	-	-	-	-	-	83	(397,284)	(397,201)
Total transactions with owners in their capacity as owners	32,795	-	(238,460)	-	-	-	7,257	21,916	(176,492)	(494,237)	(670,729)
Balance at 30 September 2010	1,374,502	269,709	4,341,213	(171,716)	138,609	(16,169)	38,414	168,236	6,142,798	805,661	6,948,459

STATEMENT OF CHANGES IN EQUITY

		THE COMPANY						
Notes	Share Capital (\$'000)	Capital Reserve (\$'000)	Revenue Reserve (\$'000)	Fair Value Adjustment Reserve (\$'000)	Share-based Payment Reserve (\$'000)	Dividend Reserve (\$'000)	Total (\$'000)	
YEAR ENDED 30 SEPTEMBER 2011								
	Balance at 1 October 2010	1,374,502	1,039,274	1,331,928	2,034	34,803	168,236	3,950,777
<u>Comprehensive income</u>								
	Net fair value changes on available-for-sale financial assets	-	-	-	(317)	-	-	(317)
	Other comprehensive income for the year	-	-	-	(317)	-	-	(317)
	Profit for the year	-	-	428,795	-	-	-	428,795
	Total comprehensive income for the year	-	-	428,795	(317)	-	-	428,478
<u>Contributions by and distributions to owners</u>								
	Employee share-based expense	-	-	-	-	12,118	-	12,118
11	Issue of shares in the Company upon exercise of share options	42,902	-	-	-	(7,830)	-	35,072
9	Dividends							
	Dividend paid	-	-	(85,145)	-	-	(168,236)	(253,381)
	Dividend proposed	-	-	(169,382)	-	-	169,382	-
	Total contributions by and distributions to owners	42,902	-	(254,527)	-	4,288	1,146	(206,191)
	Total transactions with owners in their capacity as owners	42,902	-	(254,527)	-	4,288	1,146	(206,191)
	Balance at 30 September 2011	1,417,404	1,039,274	1,506,196	1,717	39,091	169,382	4,173,064
YEAR ENDED 30 SEPTEMBER 2010								
	Balance at 1 October 2009	1,341,707	1,039,274	1,255,444	1,419	28,480	146,320	3,812,644
<u>Comprehensive income</u>								
	Net fair value changes on available-for-sale financial assets	-	-	-	615	-	-	615
	Other comprehensive income for the year	-	-	-	615	-	-	615
	Profit for the year	-	-	315,027	-	-	-	315,027
	Total comprehensive income for the year	-	-	315,027	615	-	-	315,642
<u>Contributions by and distributions to owners</u>								
	Employee share-based expense	-	-	-	-	11,507	-	11,507
11	Issue of shares in the Company upon exercise of share options	32,795	-	-	-	(5,184)	-	27,611
9	Dividends							
	Dividend paid	-	-	(70,307)	-	-	(146,320)	(216,627)
	Dividend proposed	-	-	(168,236)	-	-	168,236	-
	Total contributions by and distributions to owners	32,795	-	(238,543)	-	6,323	21,916	(177,509)
	Total transactions with owners in their capacity as owners	32,795	-	(238,543)	-	6,323	21,916	(177,509)
	Balance at 30 September 2010	1,374,502	1,039,274	1,331,928	2,034	34,803	168,236	3,950,777

The Notes on pages 112 to 206 form an integral part of the Financial Statements.

CASH FLOW STATEMENT

FOR THE YEAR ENDED 30 SEPTEMBER 2011

	THE GROUP	
	2011	2010
	(\$'000)	(\$'000)
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before taxation and exceptional items from continuing operations	1,237,750	1,129,070
Loss before taxation and exceptional items from discontinued operations	-	(1,665)
Profit before taxation and exceptional items	1,237,750	1,127,405
Adjustments for:		
Depreciation of fixed assets	119,615	129,851
Impairment of fixed assets, intangible assets and associated company	4,921	14,560
Impairment reversal of fixed assets	(2,213)	(1,351)
Fixed assets and intangible assets written off	983	1,048
Provision for employee benefits	2,237	7,702
Write back of provision for employee benefits	(2,907)	(2)
Allowance for foreseeable losses on properties held for sale	12,034	15,480
Loss on disposal of fixed assets	3,100	3,438
Amortisation of brands and intangible assets	21,223	22,155
Amortisation of deferred income	(8,005)	(4,440)
Interest expenses (net)	35,260	60,269
Share of joint venture companies' profits	(17,342)	(15,279)
Share of associated companies' profits	(51,937)	(47,600)
Investment income	(11,549)	(18,782)
Profit on properties held for sale	(419,723)	(391,469)
Employee share-based expense	41,696	17,132
Fair value adjustment of financial instruments	(2,471)	8,934
Fair value adjustment of investment properties	(140,057)	(129,411)
Loss on disposal of financial instruments	16,647	3,840
Operating cash before working capital changes	839,262	803,480
Change in inventories	7,362	(2,463)
Change in receivables	(115,537)	(355,377)
Change in joint venture and associated companies' balances	8,664	614
Change in payables	141,015	95,574
Currency realignment	(3,925)	29,732
Cash generated from operations	876,841	571,560
Interest expenses paid	(37,133)	(59,772)
Income taxes paid	(267,182)	(219,606)
Payment of employee benefits	(3,313)	(1,984)
Payment of cash-settled options	(25,690)	(129)
Progress payment received/receivable on properties held for sale	2,400,451	1,632,867
Development expenditure on properties held for sale	(1,793,978)	(1,508,002)
Net cash from operating activities	1,149,996	414,934
CASH FLOWS FROM INVESTING ACTIVITIES		
Dividends from joint venture and associated companies	71,773	43,982
Investment income	11,549	18,782
Proceeds from sale of fixed assets and assets held for sale	15,660	4,397
Proceeds from sale of associated companies	97,957	36,342
Proceeds from sale of other and short term investments	294	1,869
Proceeds from disposal of subsidiary and joint venture companies	28,748	329,637
Proceeds from sale of investment properties	54,654	297,798
Purchase of fixed assets and investment properties	(348,773)	(186,610)
Purchase of other investments	(17,401)	-
Acquisition of non-controlling interests in subsidiary companies	(7,584)	(1,691)
Payment for intangible assets and brands	(15,799)	(33,794)
Development expenditure on investment properties under construction and properties held for sale	(233,481)	(36,697)
Investments in associated and joint venture companies	(37,413)	(15,457)
Acquisition of subsidiary companies, business and joint venture companies	(27,086)	(273,552)
Repayment of/(additional) trade advances	663	(3,892)
Net cash (used in)/from investing activities	(406,239)	181,114

CASH FLOW STATEMENT

FOR THE YEAR ENDED 30 SEPTEMBER 2011

	THE GROUP	
	2011 (\$'000)	2010 (\$'000)
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of term loans and bank borrowings	(709,944)	(211,624)
Proceeds from issue of bonds	300,000	-
Proceeds from issue of shares:		
- by subsidiary companies to non-controlling interests	20,682	2,146
- by the Company to shareholders	35,072	27,611
Payment of dividends:		
- by subsidiary companies to non-controlling interests	(206,826)	(99,799)
- by the Company to shareholders	(253,381)	(216,627)
Net cash used in financing activities	(814,397)	(498,293)
Net (decrease)/increase in cash and cash equivalents	(70,640)	97,755
Cash and cash equivalents at beginning of year	1,695,123	1,623,910
Reclassified to assets held for sale	(1,383)	-
Effects of exchange rate changes on cash and cash equivalents	(25,465)	(26,542)
Cash and cash equivalents at end of year	1,597,635	1,695,123
Cash and cash equivalents at end of year comprise:		
Cash and bank deposits (Note 21)	1,599,607	1,698,916
Bank overdrafts (Note 30)	(1,972)	(3,793)
	1,597,635	1,695,123
Analysis of acquisition and disposal of subsidiary companies, business and joint venture companies		
Net assets acquired:		
Fixed assets	11,085	53,462
Other non-current assets	3,144	19,627
Current assets	16,406	54,099
Current liabilities	(9,352)	(64,448)
Non-current liabilities	(1,085)	(6,818)
Non-controlling interests	(808)	(8,942)
Cash	7,036	7,775
	26,426	54,755
Goodwill on acquisition (net)	7,696	226,572
Consideration	34,122	281,327
Cash and cash equivalents of subsidiary and joint venture companies	(7,036)	(7,775)
Cash outflow on acquisition net of cash and cash equivalents acquired	27,086	273,552
Net assets disposed:		
Fixed assets	(228)	(185,323)
Investment properties	-	(1,100,000)
Other non-current assets	(2,079)	(67,293)
Current assets	(169,693)	(114,279)
Non-current liabilities	1,510	337,075
Current liabilities	62,591	168,423
Non-controlling interests	7,933	406,569
Cash	(4,002)	(20,811)
	(103,968)	(575,639)
Realisation of translation difference	5,498	659
Provision for cost of disposal	-	(69)
Consideration satisfied by other receivables	84,352	-
Gain on disposal	(18,632)	(209,070)
Reclassification to investment in associated company	-	433,671
Consideration received	(32,750)	(350,448)
Less: Cash of subsidiary and joint venture companies disposed off	4,002	20,811
Cash inflow on disposal net of cash and cash equivalents disposed	(28,748)	(329,637)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

The following Notes form an integral part of the Financial Statements on pages 104 to 111.

1. GENERAL

Fraser and Neave, Limited (the "Company") is a limited liability company incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited. The registered office of the Company is located at 438 Alexandra Road, #21-00 Alexandra Point, Singapore 119958.

The principal activities of the Group are:

- (a) production and sale of soft drinks, dairy products, beer and stout;
- (b) development of and investment in property; and
- (c) printing and publishing.

These activities are carried out through the Company's subsidiary, joint venture and associated companies to which the Company provides management and administrative services.

There were no significant changes in the nature of these principal activities during the financial year.

The Company's operation is managed through a wholly-owned subsidiary company.

The financial statements of the Company and the consolidated financial statements of the Group were authorised for issue in accordance with a resolution of the Directors on 15 November 2011.

2. ACCOUNTING POLICIES

2.1 Basis of Preparation

The financial statements are prepared in accordance with Singapore Financial Reporting Standards ("FRS") as required by the Companies Act, Cap. 50. The financial statements are prepared on a historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars and all values are rounded to the nearest thousand (\$'000) unless otherwise stated.

The Group and the Company have applied the same accounting policies and methods of computation in the preparation of the financial statements for the current financial year and are consistent with those used in the previous financial year, except as disclosed below.

On 1 October 2010, the Group and the Company adopted all new and revised standards and interpretations of FRS (INT FRS) that are mandatory for application from that date.

The adoption of these standards and interpretations had no material effect on the financial performance or position of the Group and the Company.

2.2 Basis of Consolidation and Business Combinations

The Company's investments in subsidiary companies are stated at cost less accumulated impairment losses.

Subsidiary companies are those companies controlled by the Group. Subsidiary companies are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. The financial year of the Company and all its subsidiary companies ends on 30 September unless otherwise stated. The consolidated financial statements of the Group incorporate the financial statements of the Company and all its subsidiary companies made up to 30 September. The financial statements of subsidiary companies are prepared using consistent accounting policies.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.2 Basis of Consolidation and Business Combinations (cont'd)

Acquisitions of subsidiary companies are accounted for using the acquisition method. The consideration transferred for the acquisition of a subsidiary company comprises the fair value of the assets transferred, liabilities incurred, equity interest issued by the Group and any contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Any change in the contingent consideration to be paid will be recognised in the profit statement. Acquisition-related costs are expensed as incurred.

All intra group transactions, balances and unrealised gains are eliminated on consolidation. Unrealised gains resulting from transactions with associates and joint ventures are eliminated to the extent of the Group's interest in associates. Unrealised losses are also eliminated but only to the extent that there is no evidence of impairment.

Non-controlling interests in the acquiree is recognised on the acquisition date at the non-controlling interests' proportionate share of the acquiree net identifiable assets.

In business combinations achieved in stages, previously held equity interests in the acquiree are re-measured to fair value at the acquisition date and any corresponding gain or loss is recognised in the profit statement.

When a change in the Company's ownership interest in a subsidiary results in a loss of control over the subsidiary, the assets and liabilities of the subsidiary including any goodwill are derecognised. Any retained interest in the entity is remeasured at fair value. The difference between the carrying amount of the retained interest and its fair value is recognised in the profit statement.

The accounting policy on goodwill on acquisition of subsidiary companies is included in Note 2.11(b).

Business combinations prior to 1 October 2010

Business combinations were accounted for using the purchase method. Transaction costs directly attributable to the acquisition formed part of the acquisition costs.

Business combinations achieved in stages were accounted for as separate steps. Adjustments to those fair values relating to previously held interests were treated as a revaluation and recognised in equity. Any additional acquired interest did not affect previously recognised goodwill.

Contingent consideration was recognised if, and only if, the Group had a present obligation, the economic outflow was more likely than not and a reliable estimate was determinable. Subsequent measurements to the contingent consideration affected goodwill.

Transactions with non-controlling interests

Non-controlling interests represent the equity in subsidiaries not attributable, directly or indirectly, to owners of the Company, and are presented separately in the consolidated statement of comprehensive income, statement of changes in equity and within equity in the consolidated balance sheet, separately from equity attributable to owners of the Company.

A change in ownership interest in subsidiary companies that do not result in a change of control is accounted for as equity transactions. The carrying amounts of the controlling and non-controlling interests will be adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received will be recognised directly in equity and attributed to owners of the parent.

A list of the Company's subsidiary companies is shown in Note 42.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.3 Joint Venture Companies

A joint venture company (not being a subsidiary company) is a company in which the Group has a long-term interest of not more than 50% of the equity and has a contractual agreement to jointly share the control with one or more parties in the joint venture company's commercial and financial affairs.

The Group recognises its interest in joint venture companies using proportionate consolidation. The Group combines its share of each of the assets, liabilities, income and expenses of the joint venture companies with the similar items, line by line, in its consolidated financial statements.

The joint venture is proportionately consolidated until the date on which the Group ceases to have joint control over the joint venture. Joint venture companies ("JVC") that are held by the Group's joint venture companies are equity accounted for in accordance with the accounting policies of these joint venture companies. No adjustments have been made at the Group to recognise the interest of these JVC using proportionate consolidation as the contribution of these JVC to the Group are not material. Details of the Group's share of the consolidated results, assets and liabilities of the JVC held by the Group's joint venture companies can be found in Note 15.

In the Company's separate financial statements, investments in joint venture companies are carried at cost less impairment losses.

A list of the Company's joint venture companies is shown in Note 42.

2.4 Associated Companies

An associated company (not being a subsidiary company or joint venture company) is a company in which the Group exercises significant influence over the financial and operating policy decisions.

The Group's investments in associated companies are carried at cost less accumulated impairment losses and adjusted to recognise the Group's share of post-acquisition reserves of the associated companies. Investments in associated companies include goodwill.

When the Group's share of losses in an associated company equals or exceeds its interest in the associated company, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associated company.

The Group's share of the operating results, exceptional items and fair value adjustment of investment properties of associated companies are shown separately in the profit statement. The Group's share of other comprehensive income is recognised in other comprehensive income. Net assets of the associated companies are included in the consolidated financial statements under the equity method based on their latest audited financial statements except where their financial periods do not end on 30 September, then management accounts to 30 September are used.

An associated company is equity accounted for from the date the Group obtains significant influence until the date the Group ceases to have significant influence over the associated company.

In the Company's separate financial statements, investments in associated companies are carried at cost less impairment losses.

A list of the Company's associated companies is shown in Note 42.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.5 Revenue Recognition

Revenue from the sale of goods is recognised upon the transfer of significant risk and rewards of ownership of the goods to the customer, which generally coincides with delivery and acceptance of the goods sold.

Revenue from sale of goods represents the invoiced value of net sales (including excise duties and net of trade discounts).

Revenue on development properties held for sale represents the proportion of sales proceeds of the actual floor area sold at the balance sheet date based on the percentage of completion method.

Revenue from completed properties held for sale is recognised upon signing of the sale and purchase agreement.

Rental income is recognised on a straight line basis over the lease term commencing on the date from which the lessee is entitled to exercise its right to use the leased asset.

Interest income is taken up on an accrual basis (using the effective interest method).

Dividend income is recognised when the Group's right to receive payment is established.

Other categories of revenue are taken up on an accrual basis.

2.6 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) where, as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. Where the effect of time value of money is material, the amount of the provision is the present value of the expenditure expected to be required to settle the obligation.

2.7 Taxation

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in the profit statement except to the extent it relates to items recognised directly in equity, in which case it is recognised in equity or in other comprehensive income.

(a) Current tax

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the balance sheet date.

(b) Deferred tax

Deferred tax is recognised in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Temporary differences are not recognised for goodwill, the initial recognition of assets or liabilities that affects neither accounting nor taxable profit, and differences relating to investments in subsidiary, joint venture and associated companies to the extent that the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences can be utilised. The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced by the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax assets to be recovered.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.7 Taxation (cont'd)

(b) Deferred tax (cont'd)

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted at or substantively enacted at the balance sheet date.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

2.8 Fixed Assets

Fixed assets are carried at cost less accumulated depreciation and accumulated impairment losses. The cost of an asset comprises its purchase price and any directly attributable costs of bringing the asset to working condition for its intended use. Dismantlement, removal or restoration costs are included as part of the cost of fixed assets if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the asset. Expenditure for additions, improvements and replacements are capitalised and expenditure for maintenance and repairs are charged to the profit statement. Subsequent expenditure relating to fixed assets that has already been recognised is added to the carrying amount of the asset when it is probable that future economic benefits in excess of standard of performance of the asset before the expenditure was made, will flow to the Group and the cost can be reliably measured, otherwise it is recognised as an expense during the financial year in which it is incurred. The carrying amount of the replaced parts is derecognised.

An asset is derecognised upon sale or retirement and any gain or loss on derecognition of the asset is included in the profit statement. Any amount in revaluation reserve relating to that asset is transferred to revenue reserves.

Depreciation is calculated on the straight-line method to write off the cost or valuation of fixed assets less residual value over their estimated useful lives. No depreciation is charged for freehold land and capital work-in-progress. The residual values, depreciation method and useful lives are reviewed and adjusted as appropriate at each balance sheet date. The annual depreciation rates applied to write down the fixed assets over their estimated useful lives are as follows:

Leasehold land	-	Lease term (ranging from 10 to 99 years)
Building	-	Lease term (ranging from 10 to 60 years)
Plant, machinery and equipment	-	2.5% to 33%
Motor vehicle and forklift	-	10% to 20%
Postmix and vending machine	-	10% to 20%
Furniture and fitting, computer equipment and beer cooler	-	5% to 100%

Capital Work-in-Progress includes fixed assets under construction and advance payments and progress payments made for fixed assets and are not depreciated until each stage of development is completed and becomes operational.

The carrying amounts of fixed assets are reviewed for impairment when events or circumstances indicate that the carrying value may not be recoverable.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.9 Investment Properties

(a) Completed Investment Properties

Completed investment properties include those portions of office buildings that are held for long term rental yields and/or for capital appreciation.

Completed investment properties are initially recognised at cost, including transaction cost and subsequently carried at fair value, determined annually by independent professional valuers. Changes in fair values are recognised in the profit statement.

Transfers are made to or from completed investment properties only when there is a change in use. For a transfer from completed investment property to owner-occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use. For a transfer from owner-occupied property to completed investment property, the property is accounted for in accordance with the accounting policy for fixed assets up to the date of change in use.

On disposal of a completed investment property, the difference between the disposal proceeds and the carrying amount is recognised in the profit statement.

(b) Investment Property Under Construction

Investment properties under construction are initially stated at cost.

They are subsequently measured at fair value with the changes in fair values being recognised in the profit statement when fair value can be measured reliably. Investment properties under construction for which fair value cannot be determined reliably is measured at cost less impairment. Cost includes land and construction, related overhead expenditure and financing charges incurred during the period of construction and up to the completion of construction.

Investment properties under construction are considered completed and are transferred to completed investment properties when they are ready for their intended use.

2.10 Borrowing Costs

Borrowing costs are generally expensed as incurred. However, borrowing costs that are directly attributable to acquisition and construction are capitalised as part of the cost of fixed assets, properties held for sale or properties held for development. Capitalisation of borrowing costs commences when activities to prepare the assets are in progress until the asset is ready for its intended use. Borrowing costs capitalised in property held for sale determined after netting off interest income earned from progress billings received and placed on fixed deposits.

2.11 Intangible Assets

Intangible assets acquired separately are capitalised at cost. Intangible assets from a business acquisition are capitalised at fair value as at the date of acquisition. After initial recognition, an intangible asset is carried at cost less any accumulated amortisation and any accumulated impairment loss.

The useful lives of these intangible assets are assessed to be either finite or indefinite. Amortisation charged on finite intangible assets is taken to the profit statement as amortisation expense. Intangible assets with indefinite useful lives are subjected to impairment test annually or more frequently if events or changes in circumstances indicate that the carrying value might be impaired.

Internally generated goodwill and internally generated intangible assets arising from research are not capitalised and the expenditure is charged to the profit statement when it is incurred. Deferred development costs arising from deferred expenditure are recognised when the Group can demonstrate the technical feasibility of completing the intangible asset so that it will be available for use or sale, its intention to complete and its ability to use or sell the asset, how the asset will generate future economic benefits, the availability of resources to complete and the ability to measure reliably the expenditure during the development.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.11 Intangible Assets (cont'd)

Intangible assets are tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value might be impaired. Useful lives are also examined on an annual basis and adjustments, where applicable, are made on a prospective basis.

- a) Deferred publishing development costs are amortised in accordance with their estimated economic useful lives, upon completion of published products as follows:

	Curriculum	General	Reference
1st year	33%	50%	33%
2nd year	33%	30%	27%
3rd year	34%	20%	20%
4th year	-	-	13%
5th year	-	-	7%

At each balance sheet date, the Group assesses whether there is any indication of impairment. If any such indication exists, the recoverable amount is estimated.

- b) Goodwill on acquisition is identified as being the excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interests in the acquiree, and the fair value of the Group's previously held equity interest in the acquiree, over the net fair value of the acquiree's identifiable assets and liabilities. In instances where the latter amount exceeds the former, the excess is recognised as a gain in the profit statement on the acquisition date.

Positive goodwill is carried at cost less any accumulated impairment loss. Goodwill is subjected to impairment test annually or more frequently if events or changes in circumstances indicate that the carrying value might be impaired.

Internally generated goodwill is not capitalised.

- c) Management contracts with finite useful lives are amortised on a straight line basis over an estimated useful life of 8 years. Management contracts with indefinite useful lives are not amortised.
- d) Other intangible assets comprise licenses, web-content, software, customer relationships, and publishers and distributor relationships. The licenses are amortised based on the remaining lives of the licensing arrangements with the respective licensors. Customers, publishers and distributors relationships are amortised over the remaining useful lives.

2.12 Brands

Brands with finite lives are stated at cost less accumulated amortisation and accumulated impairment losses. They are assessed for impairment annually or whenever there is an indication of impairment. The useful life is also examined on an annual basis and an adjustment, where applicable, is made on a prospective basis. Amortisation is calculated to write off their cost over their estimated useful lives of up to 15 years on a straight-line method to the profit statement.

Brands with indefinite lives are stated at cost less any impairment loss. The useful life of the brand is estimated to be indefinite because based on the current market share of the brand, management believes there is no foreseeable limit to the period over which the brand is expected to generate net cash flows to the Group. The indefinite useful life is reviewed annually to determine whether it continues to be supportable. The brand is tested for impairment annually or more frequently when indicators of impairment are identified.

Internally generated brands are not capitalised and the expenditure is charged against profit in the year in which the expenditure is incurred.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.13 Properties Held For Sale

(a) Development Properties Held for Sale

Development properties held for sale are stated at cost less allowance for foreseeable losses. The cost includes cost of land and construction, related overhead expenditure and financing charges incurred during the period of construction and up to the completion of construction.

Allowance for foreseeable losses is made when it is anticipated that the net realisable value has fallen below cost.

Developments are considered complete upon the issue of Temporary Occupation Permit. When completed, development properties held for sale are transferred to completed properties held for sale.

Profit on development properties held for sale is recognised on partly completed projects which have been sold and is based on the percentage of completion and of sales method. The percentage of completion is deemed to be the construction and related overhead costs incurred to the balance sheet date divided by the expected construction and related costs of the project. The percentage of sales is deemed to be the floor area sold at the balance sheet date divided by the floor area in the project offered for sale. Profit is taken up on the basis of the total expected profit of the area sold multiplied by the percentage of completion, less profit if any, taken up in previous financial periods. The expected profit is assessed having regard to the sale proceeds less attributable total costs including the cost of land, construction and interest and after making due allowance for known potential cost over-runs and allowance for contingencies.

Revenue on development properties held for sale represents the proportion of sales proceeds of the actual floor area sold to the balance sheet date based on the percentage of completion.

Progress payments received from purchasers are shown as a deduction from the cost of the development property held for sale.

(b) Completed Properties Held for Sale

Completed properties held for sale are stated at the lower of cost and net realisable value. Cost includes cost of land and construction, related overhead expenditure, and financing charges and other net costs incurred during the period of development.

Allowance for impairment is made when it is anticipated that the net realisable value has fallen below cost.

Revenue from completed properties held for sale is recognised when risks and rewards of the title have passed to the purchaser and there is no uncertainty over the collection of the sales proceeds.

2.14 Inventories

All inventories including containers (comprising returnable bottles, cases and pallets) are stated at the lower of cost and net realisable value. The net realisable value is the estimated selling price in the ordinary course of business, less the cost of completion and selling expenses.

Cost in respect of raw materials, consumable stores and goods purchased for resale is stated based on first-in-first-out, weighted average or standard cost (which approximates average actual cost). Cost in respect of manufactured inventories and work-in-progress includes attributable production overheads. Engineering and other inventories are valued on the weighted average cost basis less appropriate allowances for obsolete items.

Soft drink container inventories comprise both containers on hand and those estimated to be in the market at deposit values. Cost is amortised to deposit value over a period up to the container's expected useful life of 36 months for returnable bottles and 96 months for plastic crates.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.14 Inventories (cont'd)

Beer containers comprise returnable bottles and crates. Returnable bottles are valued at repurchase price/deposit value (including freight where significant; and the difference between the original cost and repurchase price/deposit value is written off over a period not exceeding 5 years) and crates are amortised over a period not exceeding 8 years; alternatively these assets are valued at net realisable value, if lower. Abnormally large purchases of bottles are accounted for by writing off a portion of the cost in excess of repurchase price based on the estimated lifespan.

2.15 Trade and Other Receivables

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less allowance for impairment. An allowance for impairment of trade receivables is established when there is evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables.

2.16 Cash and Cash Equivalents

Cash and cash equivalents include cash on hand and in bank, deposits with financial institutions and bank overdrafts that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value. Bank overdrafts are included in bank borrowings on the balance sheet.

2.17 Financial Liabilities

Financial liabilities include trade payables, other payables, payables to related parties and interest-bearing loans and borrowings. Financial liabilities are recognised on the balance sheet when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. Financial liabilities are initially recognised at fair value of consideration received less directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

Gains and losses are recognised in the profit statement when the liabilities are derecognised as well as through the amortisation process. A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

2.18 Employee Benefits

(a) Retirement Benefits

Provision for retirement benefits is made in accordance with:

- (i) the terms of agreements concluded with various categories of employees, or
- (ii) pension and retirement benefit schemes, or
- (iii) defined contribution plans under statutory regulations in the country, where applicable.

Retirement Benefits in accordance with agreements

The provisions represent the present value of the amounts likely to become payable in respect of services already rendered. An independent actuarial calculation of the provision is made every three years. Internal calculation of the provision is made each intervening year on the same basis as those used for the independent actuarial calculation.

Pension and Retirement Benefit Schemes

The cost of providing benefits under the defined benefits plans are determined by using accrued or projected benefit valuation methods as appropriate. Actuarial gains and losses are recognised as income or expenses when the cumulative unrecognised actuarial gains or losses for each plan exceeds the greater of 10% of present value of the obligation and 10% of the fair value of plan assets. These gains or losses are recognised over the average remaining working lives of the employees participating in the plans.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.18 Employee Benefits (cont'd)

(a) Retirement Benefits (cont'd)

Defined contribution plans under statutory regulations

Obligations for contributions to defined contribution plans are recognised as an expense in the profit statement as incurred.

(b) Equity Compensation Plans

Employees of the Group receive remuneration in the form of share options and share awards as consideration for services rendered.

(i) *Equity-settled transactions*

The fair value of the employee services received in exchange for the grant of the options or awards is recognised as an expense in the profit statement with a corresponding increase in the employee share-based payment reserve over the vesting period. The total amount to be recognised over the vesting period is determined by reference to the fair value of the options or awards on the date of grant. Non-market vesting conditions are included in assumptions about the number of options that are expected to become exercisable on vesting date. At each balance sheet date, the entity revises its estimates of the number of options that are expected to become exercisable on the vesting date. It recognises the impact of the revision of original estimates, if any, in the profit statement, and a corresponding adjustment to equity over the remaining vesting period.

When the options are exercised and new ordinary shares issued, the proceeds received (net of any directly attributable transaction costs) and the corresponding share-based payment reserve is credited to share capital. For certain listed subsidiary companies which have treasury shares, the proceeds received (net of any directly attributable transaction costs) and the corresponding share option reserve is credited to the 'treasury share' account when treasury shares purchased are re-issued to the employees.

(ii) *Cash-settled transactions*

The cost of phantom share options granted is measured initially at fair value at the grant date taking into account the terms and conditions upon which the options were granted. Until the liability is settled, it is remeasured at each reporting date and the fair value is expensed over the period till vesting with recognition of a corresponding liability.

(c) Accrued Annual Leave

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for employee entitlements to annual leave as a result of services rendered by employees up to the balance sheet date.

2.19 Functional and Foreign Currencies

(a) Functional currency

The currency of the primary economic environment in which the Company operates ("the functional currency") is Singapore Dollars. The consolidated financial statements are presented in Singapore Dollars, which is the Company's functional and presentation currency.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.19 Functional and Foreign Currencies (cont'd)

(b) Foreign currency transactions

Foreign currency transactions are recorded in the functional currencies of the Company and the respective subsidiary companies at rates of exchange approximating those ruling at transaction date. Foreign currency monetary assets and liabilities at the balance sheet date are translated at the rates ruling at that date. Exchange differences are dealt with in the profit statement except where exchange differences arise on foreign currency monetary items that in substance form part of the Group's net investment in the foreign entity. These exchange differences are taken to exchange reserve as a separate component of the shareholders' funds until the disposal of the net investment at which time they are recognised in the profit statement.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using exchange rates at the date when the fair value was determined. Currency translation differences on equity investments held at fair value through profit or loss, are reported as part of the fair value gain or loss. Currency translation differences on equity investments classified as available-for-sale financial assets, are included in the fair value reserve within equity.

Currency translation differences arising from events which are treated as exceptional are dealt with as exceptional items in the profit statement.

(c) Foreign currency translations

On consolidation of subsidiary companies, proportionate consolidation for joint venture companies and equity accounting for associated companies, profit statement items are translated into presentation currency at average exchange rates ruling during the year and assets and liabilities are translated into presentation currency at exchange rates ruling at the balance sheet date. Exchange differences arising from translation of foreign subsidiary companies, joint venture companies and associated companies are recognised in other comprehensive income under exchange reserve as a separate component of the shareholders' funds.

On disposal of a foreign operation, the cumulative amount of exchange differences deferred in equity relating to that foreign operation is recognised in the profit statement as a component of the gain or loss on disposal.

In the case of a partial disposal without loss of control of a subsidiary that includes a foreign operation, the proportionate share of the cumulative amount of the exchange differences are re-attributed to non-controlling interest and are not recognised in profit or loss. For partial disposals of associates or jointly controlled entities that are foreign operations, the proportionate share of the accumulated exchange differences is reclassified to profit statement.

2.20 Exceptional Items

Exceptional items are items of income and expense of such size, nature or incidence that their disclosure is relevant to explain the performance of the Group for the year.

2.21 Government Grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised in the profit statement over the period necessary to match them on a systematic basis to the costs that it is intended to compensate. Where the grant relates to an asset, the fair value is recognised as deferred capital grant and is amortised to the profit statement over the expected useful life of the relevant asset by equal annual installments.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.22 Leases

(a) As lessee

A finance lease which effectively transfers to the Group substantially all the risks and benefits incidental to ownership of the leased item is capitalised at the lower of the fair value of the leased item and the present value of the minimum lease payments at the inception of the lease term and disclosed as fixed asset. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly to the profit statement. Contingent rents, if any, are expensed in the periods in which they are incurred.

A lease where the lessor effectively retains substantially all the risks and benefits of ownership of the leased item is classified as an operating lease. Operating lease payments are recognised as an expense in the profit statement on a straight-line basis over the lease term.

(b) As lessor

A lease whereby the lessor effectively retains substantially all the risks and benefits of ownership of the leased item is classified as an operating lease. Properties leased out under operating leases are included in investment properties and are stated at revalued amounts and not depreciated. Rental income (net of any incentives given to lessees) is recognised on a straight-line basis over the lease term. Contingent rents, if any, are recorded as income in the periods in which they are earned.

(c) Other long term asset

Other long term asset relates to the unguaranteed residual value which is the portion of the residual value of the leased asset, the realisation of which by the lessor is not assured or is guaranteed solely by a party related to the lessor. Estimated unguaranteed residual values used in computing the lessor's gross investment in a lease are reviewed regularly. If there has been a reduction in the estimated unguaranteed residual value, the income allocation over the lease term is revised and any reduction in respect of amounts accrued is recognised immediately.

2.23 Impairment of Non-Financial Assets

The carrying amounts of the Group's assets are reviewed at each reporting date or when annual impairment testing is required, to determine whether there is any indication of impairment. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value in use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the CGU to which the asset belongs. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is recognised whenever the carrying amount of an asset or CGU exceeds its recoverable amount.

Reversal of impairment losses previously recognised is recorded when the decrease in impairment loss can be objectively related to an event occurring after the write down. The carrying amount is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss is recognised in the profit statement. Impairment loss on goodwill is not reversed in a subsequent period.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.24 Financial Assets

(a) Classification

The classification of financial assets is determined at initial recognition. The Group classifies its investments in financial assets in the following categories:

(i) *Financial assets at fair value through profit or loss*

Derivative financial instruments whose fair value is positive are classified as financial assets at fair value through profit or loss. The designation of financial assets at fair value through profit or loss is irrevocable. The accounting policy for derivative financial instruments is included in Note 2.25.

(ii) *Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market.

(iii) *Held-to-maturity investments*

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group has the positive intention and ability to hold to maturity. The Group's held-to-maturity investments include investments in corporate bonds.

(iv) *Available-for-sale financial assets*

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless there is intention to dispose of the assets within 12 months after the balance sheet date.

(b) Recognition and derecognition

Financial assets are recognised on the balance sheet when, and only when, the Group becomes a party to the contractual provisions of the financial instrument.

Purchases and sales of investments are recognised on trade-date, the date on which the Group commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or when all risks and rewards of ownership have been substantially transferred. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of (a) the consideration received and (b) any cumulative gain or loss recognised directly in equity is recognised in the profit statement.

(c) Initial measurement

Financial assets are initially recognised at fair value plus transaction costs except for financial assets at fair value through profit or loss, which are recognised at fair value.

(d) Subsequent measurement

Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value. Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method.

Realised and unrealised gains and losses arising from changes in the fair value of the financial assets at fair value through profit or loss are included in the profit statement in the period in which they arise. Unrealised gains and losses arising from changes in the fair value of available-for-sale financial assets are recognised in other comprehensive income and accumulated under fair value reserve within equity.

When available-for-sale financial assets are sold or impaired, the accumulated fair value adjustments in the fair value reserve within equity will be released through the profit statement.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.24 Financial Assets (cont'd)

(e) Determination of Fair Value

The fair value of quoted financial assets are based on current bid prices. Unquoted investments that do not have quoted market prices in an active market nor methods of reasonably estimating the fair value, are carried at cost.

(f) Impairment

(i) *Assets carried at amortised cost*

If there is objective evidence that an impairment loss on loans and receivables or held-to-maturity investments carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the profit statement.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be objectively related to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed. Any subsequent reversal of an impairment loss is recognised in the profit statement, to the extent that the carrying value of the asset does not exceed its amortised cost at the reversal date.

(ii) *Assets carried at cost*

If there is objective evidence that an impairment loss on an unquoted equity instrument that is not carried at fair value because its fair value cannot be reliably measured, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed in subsequent periods.

(iii) *Available-for-sale financial assets*

The Group assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired. In the case of equity investments classified as available-for-sale, a significant or prolonged decline in the fair value of the investment below its cost is considered in determining whether the investments are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss, measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in the profit statement is removed from the fair value reserve within equity and recognised in the profit statement. Impairment losses recognised in the profit statement on equity investments are not reversed through the profit statement, until the equity investments are disposed of.

2.25 Derivative Financial Instruments

The Company and the Group uses derivative financial instruments to hedge against risks associated with foreign currency and interest rate fluctuations. Foreign exchange forward contracts are used to hedge its risks associated primarily with foreign currency fluctuations. Interest rate swap contracts are used to hedge its risks associated with interest rate fluctuations. It is the Group's policy not to trade in derivative financial instruments.

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The changes in fair value of any derivative instrument that do not qualify for hedge accounting are recognised directly in the profit statement.

The fair value of forward foreign currency contracts is calculated by reference to current forward foreign exchange rates for contracts with similar maturity profiles. The fair value of interest rate swap contracts is determined by reference to market values for similar instruments.

Derivative instruments that qualify for hedge accounting are classified either as cash flow hedge or fair value hedge.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.25 Derivative Financial Instruments (cont'd)

At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which the Group wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedge item or transaction, the nature of the risk being hedged and how the entity will assess the hedging instrument's effectiveness in offsetting the exposure to changes in the hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are assessed on an ongoing basis to determine that they actually have been highly effective throughout the financial reporting periods for which they were designated.

Hedges which meet the criteria for hedge accounting are accounted for as follows:

(a) Cash flow hedges

Cash flow hedges are hedges of the exposure to the variability of cash flow that is attributable to a particular risk associated with a recognised asset or liability that could affect profit statements.

For cash flow hedges, the effective portion of the gain or loss on the hedging instrument is recognised directly in hedging reserves within equity, while the ineffective portion is recognised in the profit statement.

Amounts taken to hedging reserves are transferred to the profit statement when the hedged transaction affects the profit statement, such as when the hedged financial income or financial expense is recognised or when a forecast sale or purchase occurs. When the hedged item is the cost of a non-financial asset or liability, the amounts taken to hedging reserves are transferred to the initial carrying amount of the non-financial asset or liability.

If the forecast transaction is no longer expected to occur, amounts previously recognised in hedging reserves are transferred to the profit statement. If the hedging instrument expires or is sold, terminated, or exercised without replacement or rollover, or if its designation as a hedge is revoked, amounts previously recognised in hedging reserves remain in hedging reserves until the forecast transaction occurs. If the related transaction is not expected to occur, the amount is taken to the profit statement.

(b) Fair value hedges

Fair value hedges are hedges of the exposure to the variability of fair value that is attributable to a particular risk associated with a recognised asset or liability that could affect the profit statement.

For fair value hedges, the gain or loss on the hedging instrument is recognised directly in the profit statement. The change in the fair value of the hedged item attributable to the risk hedged is recorded as part of the carrying value of the hedged item and is also recognised to profit statement.

When an unrecognised firm commitment is designated as a hedged item, the subsequent cumulative change in the fair value of the firm commitment attributable to the hedged risk is recognised as an asset or liability with a corresponding gain or loss recognised in the profit statement.

2.26 Significant Accounting Estimates and Judgements

Estimates and assumptions concerning the future are made in the preparation of the financial statements. They affect the application of the Group's accounting policies, reported amounts of assets, liabilities, income and expenses, and disclosures made. They are assessed on an ongoing basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances.

(a) Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.26 Significant Accounting Estimates and Judgements (cont'd)

(a) Key sources of estimation uncertainty (cont'd)

(i) *Impairment of non-financial and financial assets* *Development/completed properties held for sale*

The Group assesses whether there are any indicators of impairment for non-financial assets at each reporting date. In particular, allowance for foreseeable losses/impairment is made for development/completed properties held for sale when the net realisable value has fallen below cost. In arriving at estimates of net realisable values, management considered factors such as current market conditions, recent selling prices of the development properties and comparable development properties. The allowance for foreseeable losses has been disclosed in Note 23. The carrying amounts of the properties held for sale at balance sheet date is disclosed in the balance sheet.

Goodwill, brands and management contracts

Goodwill, brands and management contracts are tested for impairment at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill, brands and management contracts are allocated. Estimating the value in cash requires the Group to make an estimate of the expected future cash flows from the cash-generating unit and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of the goodwill, brands and management contracts at balance sheet date is disclosed in Note 17 and Note 22.

Investment in joint venture and associated companies

The Group assesses at each reporting date whether there is any objective evidence that investment in joint venture and associated companies are impaired. Where there is objective evidence of impairment, the recoverable amount is estimated based on the higher of the value-in-use and the fair value less costs to sell. Estimating the value in use requires the Group to make an estimate of the expected future cash flows to be generated by the associated companies and also to choose a suitable discount rate in order to calculate the present value of those cash flows which reflects the risk profile of the investee and economic assumptions regarding the industry and geographical jurisdiction in which the investee operates. Changes in assumptions about these factors could affect recoverable amount of investee. The carrying amount of the investment in joint venture and associated companies at balance sheet date have been disclosed in the balance sheet.

Investment in available-for-sale financial assets

The Group assesses at each balance sheet date whether there is any objective evidence that any available-for-sale financial asset is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the market condition and whether there is a significant or prolonged decline in the values of these financial assets.

Where there is objective evidence of impairment for quoted available-for-sale financial assets, the difference between the cost and current fair value is recognised as impairment loss. Where there is objective evidence of impairment for unquoted available-for-sale financial assets, the recoverable value is estimated based on the amount and timing of the future cash flows.

Loans and receivables

The Group assesses at each balance sheet date whether there is any objective evidence that a loan or receivable is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.26 Significant Accounting Estimates and Judgements (cont'd)

(a) Key sources of estimation uncertainty (cont'd)

(ii) *Income taxes*

The Group has exposure to income taxes in numerous jurisdictions. Significant judgment is involved in determining the provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made. The carrying amounts of taxation and deferred taxation at balance sheet date are disclosed in the balance sheet.

(iii) *Revenue recognition*

The Group recognises revenue and cost of sales from partly completed development properties held for sale based on the percentage of completion method. The stage of completion is measured in accordance with the accounting policy stated in Note 2.13. Estimates are required in determining the total estimated development costs which will affect the stage of completion. In making the assumption, the Group relies on past experience and the work of specialists. Revenue from development properties held for sale is \$1,831,418,000 (2010: \$1,619,675,000) as disclosed in Note 3.

(iv) *Depreciation of fixed assets*

Fixed assets are depreciated on a straight-line basis over their estimated useful lives. Management estimates the useful lives of these fixed assets to be within 1 to 99 years. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised. The carrying amount of the fixed assets at balance sheet date is disclosed in the balance sheet.

(v) *Valuation of Completed Investment Properties*

The Group's completed investment properties are stated at their estimated market values, which are determined annually based on independent professional valuations. These estimated market values may differ from the prices at which the Group's completed investment properties could be sold at a particular time, since actual selling prices are negotiated between willing buyers and sellers. Also, certain estimates require an assessment of factors not within the directors' control, such as overall market conditions. As a result, actual results of operations and realisation of these completed investment properties could differ from the estimates set forth in these financial statements, and the differences could be significant. The carrying amount of the investment properties at balance sheet date is disclosed in the balance sheet.

(vi) *Valuation of Investment Properties Under Construction*

The Group's investment properties under construction are stated at fair value if it can be reliably determined. If fair value cannot be reliably determined, then investment properties under construction is determined using either the Discounted Cash Flow Method or the Residual Method. However, using either method to value investment properties under construction also requires considering the significant risks which are relevant to the development process, including but not limited to construction and letting risks.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

2. ACCOUNTING POLICIES (cont'd)

2.26 Significant Accounting Estimates and Judgements (cont'd)

(b) Critical judgements made in applying accounting policies

Management is of the opinion that the instances of application of judgement are not expected to have a significant effect on the amounts recognised in the financial statements, apart from those involving estimates.

2.27 Discontinued Operations and Assets and Liabilities held for sale

A component of the Group is classified as a 'discontinued operation' when the criteria to be classified as held-for-sale have been met or it has been disposed of and such a component represents a separate major line of business or geographical area of operations, is part of a single co-ordinated major line of business or geographical area of operations. A component is deemed to be held for sale if its carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset or component is available for immediate sale in its present condition.

Immediately before the initial classification of the asset (or disposal group) as held for sale, the carrying amounts of the assets (or all the assets and liabilities in the group) are measured in accordance with the applicable FRs. Upon classification as held for sale, non-current assets and disposal groups are not depreciated and are measured at the lower of carrying amount and fair value less costs to sell. Any differences are recognised in the profit statement.

Any impairment loss on initial classification and subsequent measurement is recognised as expense. Any subsequent increase in fair value less costs to sell (not exceeding the accumulated impairment loss that has been previously recognised) is recognised in the profit statement.

In the profit statement of the current reporting period, and of the comparative period, all income and expenses from discontinued operations are reported separate from income and expenses from continuing activities.

3. REVENUE

	THE GROUP	
	2011 (\$'000)	2010 (\$'000)
Sale of properties	1,831,418	1,619,675
Sale of goods	3,909,033	3,562,593
Sale of services	243,795	229,407
Gross rental income	266,954	252,428
Others	23,089	32,674
Total revenue	6,274,289	5,696,777

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

4. PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS

	THE GROUP	
	2011 (\$'000)	2010 (\$'000)
(a) Included in Other Income (net):		
Gain on disposal of property	14,777	-
Gain/(Loss) on disposal of derivatives	1,891	(3,840)
Fair value gain/(loss) on derivatives	2,727	(6,988)
Exchange gain	16,613	4,595
Sale of non-stock/scrap items	1,885	1,503
Loss on disposal of fixed assets	(3,100)	(1,936)
Provision for litigation claims	(4,760)	-
Job credit allowance	-	2,473
Provision written back on receipt of land premium rebate	-	12,410
	17,342	15,279
(b) Share of joint venture companies' profits comprise of:		
Share of joint venture companies' profits	17,342	15,279
Share of fair value adjustment of investment properties of a joint venture company	719	3,875
	18,061	19,154
Share of associated companies' profits comprise of:		
Share of associated companies' profits	51,937	47,600
Share of exceptional items of an associated company	4,066	-
Share of fair value adjustment of investment properties of associated companies	54,491	12,228
	110,494	59,828
(c) Net Finance Cost:		
Finance income		
Interest income from bank and other deposits	15,457	20,531
Interest rate swap contracts	81	1,330
Others	2,166	6,304
	17,704	28,165
Finance cost		
Interest expense from bank and other borrowings	(52,501)	(87,045)
Interest rate swap contracts	(337)	(3,276)
Foreign exchange contracts	(18,303)	-
Others	(421)	(177)
	(71,562)	(90,498)
	(53,858)	(62,333)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

4. PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS (cont'd)

	THE GROUP	
	2011 (\$'000)	2010 (\$'000)
(d) Profit before taxation and exceptional items have been arrived at after charging:		
Depreciation of fixed assets	119,615	115,245
Impairment of fixed assets	3,614	5,196
Impairment of investment in an associated company	-	9,000
Impairment of intangible assets	1,307	300
Allowance for foreseeable losses on properties held for sale	12,034	15,480
Amortisation of brands	6	49
Amortisation of intangible assets	21,217	22,017
Intangible assets written off	952	1,048
Fixed assets written off	31	-
Allowance for doubtful trade debts and bad debts	4,101	3,932
Allowance for inventory obsolescence	12,980	10,141
Provision for employee benefits	2,237	7,584
Directors of the Company:		
Fee	2,144	1,996
Remuneration of members of Board committees	375	348
Resigned/Retired Directors of the Company:		
Fee	-	134
Remuneration of members of Board committees	-	18
Key executive officers:		
Remuneration	9,526	8,647
Provident Fund contribution	41	186
Employee share-based expense	3,824	2,797
Staff costs (exclude directors and key executives)	411,156	376,085
Defined contribution plans (exclude directors and key executives)	23,550	20,612
Employee share-based expense (exclude directors and key executives)	37,872	14,335
Auditors' remuneration:		
Auditor of the Company	966	1,000
Member firms of the Auditor of the Company	1,315	1,232
Other auditors	1,290	861
Professional fees paid to:		
Auditor of the Company	481	204
Member firms of the Auditor of the Company	1,008	711
Other auditors	495	664
and crediting:		
Write back of provision for employee benefits	2,907	2
Write back of allowance for doubtful trade debts and bad debts	1,610	2,091
Write back of allowance for inventory obsolescence	2,369	9,407
Amortisation of deferred income	8,005	4,440
Reversal of impairment of fixed assets	2,213	1,351

5. SEGMENT INFORMATION

The Group's operating businesses are organised and managed separately according to the nature of activities. The Group's operating segments are namely soft drinks, dairies, breweries, printing and publishing, commercial property, development property and others. The Group operates in six main geographical areas, namely Singapore, Malaysia, Other Asean, North/South Asia, Oceania and Europe and USA.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

5. SEGMENT INFORMATION (cont'd)

Year ended 30 September 2011

The following table presents financial information regarding operating segments:

Operating Segment	Soft Drinks (\$'000)	Dairies (\$'000)	Breweries (\$'000)	Printing & Publishing (\$'000)	Commercial Property (\$'000)	Development Property (\$'000)	Others (\$'000)	Elimination (\$'000)	Group (\$'000)
Revenue - external	758,621	1,066,832	1,863,611	397,058	261,488	1,866,938	59,741	-	6,274,289
Revenue - inter-segment	-	1,602	-	346	4,809	-	251,122	(257,879)	-
Total revenue	758,621	1,068,434	1,863,611	397,404	266,297	1,866,938	310,863	(257,879)	6,274,289
Subsidiary companies	112,876	39,773	354,987	21,317	115,262	405,282	32,775	-	1,082,272
Joint venture and associated companies	-	(2,351)	16,804	5,870	45,707	2,488	761	-	69,279
PBIT	112,876	37,422	371,791	27,187	160,969	407,770	33,536	-	1,151,551
Finance income									17,704
Finance cost									(71,562)
Profit before taxation and exceptional items									1,097,693
Fair value adjustment of investment properties									140,057
Exceptional items									175,129
Profit before taxation									1,412,879
Taxation									(298,527)
Profit after taxation									1,114,352
Non-controlling interests									(238,920)
Attributable profit									875,432
Assets	324,009	548,313	1,351,176	452,729	2,668,059	4,748,801	622,843	-	10,715,930
Investments in associated and joint venture companies	-	19,222	60,101	232,414	1,063,734	41,010	25,820	-	1,442,301
Tax assets									14,649
Bank deposits & cash balances									1,599,607
Total assets									13,772,487
Liabilities	148,040	168,401	381,012	98,791	83,290	472,725	241,868	-	1,594,127
Tax liabilities									493,890
Borrowings									3,963,446
Total liabilities									6,051,463
Other segment information:									
Capital expenditure	44,474	92,884	109,220	19,490	93,060	2,880	2,564	-	364,572
Depreciation and amortisation	15,544	24,047	51,213	38,755	5,542	101	5,636	-	140,838
Impairment and foreseeable losses	62	100	3,452	1,307	-	12,034	-	-	16,955
Negative goodwill	-	-	-	-	(6,915)	-	-	-	(6,915)
Reversal of impairment losses	(636)	(1,207)	(370)	-	-	-	-	-	(2,213)
Attributable profit before fair value adjustment and exceptional items	50,341	13,575	138,470	20,738	112,295	283,555	1,578	-	620,552
Fair value adjustment of investment properties	-	-	-	2,864	110,061	-	-	-	112,925
Exceptional items	-	416	33,538	4,191	11,925	6,187	85,698	-	141,955
Attributable profit	50,341	13,991	172,008	27,793	234,281	289,742	87,276	-	875,432

The following information are based on the geographical location of the Group's customers, which are essentially in the same location as the business operation and are as follow:

Geographical Information	Singapore (\$'000)	Malaysia (\$'000)	Other ASEAN (\$'000)	North/South Asia (\$'000)	Oceania (\$'000)	Europe & USA (\$'000)	Group (\$'000)
Total revenue	2,200,069	1,229,408	1,371,917	466,856	959,157	46,882	6,274,289
PBIT	470,422	167,402	284,651	69,252	168,789	(8,965)	1,151,551
Non current assets	2,270,521	384,082	1,070,221	597,953	361,743	133,080	4,817,600
Investments in associated and joint venture companies	1,021,035	53,164	63,616	180,588	78,350	45,548	1,442,301
Current assets	2,685,910	320,937	298,110	973,442	1,340,142	279,789	5,898,330
Capital expenditure	35,929	126,466	102,413	34,957	61,313	3,494	364,572

Other ASEAN: Myanmar, Thailand, Cambodia, Vietnam, Philippines, Laos and Indonesia

North/South Asia: China, Taiwan, Japan, Korea, Mongolia, Sri Lanka and India

Oceania: Australia, New Zealand, Papua New Guinea, New Caledonia and Solomon Islands

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

5. SEGMENT INFORMATION (cont'd)

Year ended 30 September 2010

The following table presents financial information regarding operating segments:

Operating Segment	Soft Drinks (\$'000)	Dairies (\$'000)	Breweries (\$'000)	Printing & Publishing (\$'000)	Commercial Property (\$'000)	Development Property (\$'000)	Others (\$'000)	Elimination (\$'000)	Total for Continuing Operations (\$'000)
Revenue - external	669,494	1,018,788	1,621,085	410,466	285,920	1,629,089	61,935	-	5,696,777
Revenue - inter-segment	-	136	-	299	4,905	-	225,166	(230,506)	-
Total revenue	669,494	1,018,924	1,621,085	410,765	290,825	1,629,089	287,101	(230,506)	5,696,777
Subsidiary companies	81,820	75,187	287,699	17,910	140,965	404,815	(283)	-	1,008,113
Joint venture and associated companies	-	(3,891)	15,749	10,643	37,738	2,640	-	-	62,879
PBIT	81,820	71,296	303,448	28,553	178,703	407,455	(283)	-	1,070,992
Finance income									28,165
Finance cost									(90,498)
Profit before taxation and exceptional items									1,008,659
Impairment on investments									(9,000)
Fair value adjustment of investment properties									129,411
Exceptional items									43,041
Profit before taxation									1,172,111
Taxation									(270,398)
Profit from continuing operations after taxation									901,713
Profit from discontinued operations after taxation									159,802
Profit after taxation									1,061,515
Non-controlling interests									(241,702)
Attributable profit									819,813
Assets	304,650	519,484	1,232,145	511,383	2,412,125	4,829,029	544,747	-	10,353,563
Investments in associated and joint venture companies	-	22,048	152,690	224,813	998,460	42,981	4,096	-	1,445,088
Tax assets									25,251
Bank deposits & cash balances									1,698,916
Total assets									13,522,818
Liabilities	166,136	168,301	331,595	123,982	52,829	431,151	253,465	-	1,527,459
Tax liabilities									472,159
Borrowings									4,574,741
Total liabilities									6,574,359
Other segment information:									
Capital expenditure	34,859	41,554	90,653	24,864	12,064	9,943	2,648	-	216,585
Depreciation and amortisation	14,285	22,786	48,953	41,232	3,483	104	6,468	-	137,311
Impairment and foreseeable losses	980	10,133	3,085	299	-	15,478	-	-	29,975
Negative goodwill	-	-	-	-	(6,980)	-	-	-	(6,980)
Reversal of impairment losses	(862)	(399)	(90)	-	-	-	-	-	(1,351)
Attributable profit from continuing operations before fair value adjustment and exceptional items	35,949	22,449	121,441	19,084	98,715	305,699	(18,866)	-	584,471
Fair value adjustment of investment properties	-	-	-	340	99,600	-	-	-	99,940
Exceptional items	-	1,337	(102)	(8,895)	47,119	7,480	(2,977)	-	43,962
Attributable profit from continuing operations	35,949	23,786	121,339	10,529	245,434	313,179	(21,843)	-	728,373
Attributable profit from discontinued operations									91,440
Total Attributable profit									819,813

The following information are based on the geographical location of the Group's customers, which are essentially in the same location as the business operation and are as follow:

Geographical Information	Singapore (\$'000)	Malaysia (\$'000)	Other ASEAN (\$'000)	North/South Asia (\$'000)	Oceania (\$'000)	Europe & USA (\$'000)	Total for Continuing Operations (\$'000)
Total revenue	2,051,131	1,183,166	1,172,716	589,617	630,458	69,689	5,696,777
PBIT	491,422	146,582	242,250	108,990	95,466	(13,718)	1,070,992
Non current assets	1,925,187	320,722	955,782	628,567	351,873	137,692	4,319,823
Investments in associated and joint venture companies	956,279	30,946	64,347	265,658	81,626	46,232	1,445,088
Current assets	3,078,848	361,636	298,546	790,947	1,202,301	301,462	6,033,740
Capital expenditure	28,809	57,488	63,389	30,237	32,282	4,380	216,585

Other ASEAN: Myanmar, Thailand, Cambodia, Vietnam, Philippines, Laos and Indonesia

North/South Asia: China, Taiwan, Japan, Korea, Mongolia, Sri Lanka and India

Oceania: Australia, New Zealand, Papua New Guinea and New Caledonia

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

	THE GROUP	
	2011 (\$'000)	2010 (\$'000)
6. GROSS INCOME FROM INVESTMENTS		
Interest income	2,627	2,767
Dividend income	8,922	16,015
	11,549	18,782
7. EXCEPTIONAL ITEMS		
Gain on corporate and debt restructuring of subsidiary companies	102,875	-
Gain on disposal of subsidiary and associated companies	44,290	3,350
Write back of impairment in value of investments	7,819	301
Negative goodwill on change in interest in an associated company	6,915	6,980
Write back of provisions for termination of contract upon disposal of business	6,722	-
Share of exceptional items of an associated company	4,066	-
Profit on disposal of properties	3,987	696
Gain on dilution of interest in an associated company and dilution of a subsidiary company to an associated company	1,006	40,139
Write back of impairment of assets held for sale	495	-
Provision for restructuring and re-organisation costs of operations	(2,987)	(8,286)
Provision for professional fee	(59)	(139)
	175,129	43,041
8. TAXATION		
Based on profit for the year:		
Singapore tax	74,980	98,691
Overseas tax		
- current year	180,004	137,068
- withholding tax	19,015	11,288
Deferred tax		
- current year	49,885	31,589
- adjustment of tax rate	(621)	-
	323,263	278,636
(Over)/Under provision in preceding years		
- current income tax	(12,474)	(14,444)
- deferred tax	(12,262)	6,206
	298,527	270,398

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

8. TAXATION (cont'd)

A reconciliation of the statutory tax rate to the Group's effective tax rate applicable to profit for the year is as follows:

	THE GROUP	
	2011 %	2010 %
Singapore statutory rate	17.0	17.0
Effect of different tax rates of other countries	5.2	4.1
Effect of tax losses of subsidiary and joint venture companies not available for set-off against profits of other companies within the group	1.0	0.8
Income not subject to tax (tax incentive/exemption)	(6.0)	(3.0)
Expenses not deductible for tax purposes	4.5	3.7
Utilisation of previously unrecognised tax losses in determining taxable profit	(0.2)	(0.3)
Over provision in prior years	(1.8)	(0.7)
Tax effect of fair value adjustments	(0.9)	(0.3)
Withholding tax	1.3	1.2
Other reconciliation items	1.0	0.6
	21.1	23.1

As at 30 September 2011, certain Singapore subsidiary companies have unutilised tax losses carried forward of approximately \$35,025,000 (2010: \$34,597,000), unutilised investment allowances of \$NIL (2010: \$672,000) and unabsorbed capital allowances of \$578,000 (2010: \$342,000) available for set off against future profits. In addition, certain overseas subsidiary companies have unutilised tax losses carried forward of approximately \$320,739,000 (2010: \$312,504,000), unutilised investment allowances of approximately \$38,397,000 (2010: \$28,128,000) and unabsorbed capital allowances of \$20,822,000 (2010: \$20,066,000). The availability of these losses and capital allowances to set off against future profits is subject to the meeting of certain statutory requirements by those subsidiary companies in their countries of tax residence. The deferred tax benefits of these losses recognised in the financial statements are disclosed in Note 32.

For the year of assessment ("YA") 2011 certain subsidiary companies have transferred loss items of \$6,925,000 (YA 2010: \$16,071,000) to offset against the taxable income of other companies in the Group. Tax benefits of \$160,000 (YA 2010: \$NIL) were recognised on the tax losses utilised under the group relief systems. Tax benefits of \$2,980,000 (YA 2010: \$4,668,000) arising from the utilisation of group relief are not recognised as they are subject to compliance with the relevant tax legislation governing group relief and agreement of the Inland Revenue Authority of Singapore.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

9. DIVIDENDS

	THE GROUP & THE COMPANY	
	2011 (\$'000)	2010 (\$'000)
Interim paid of 6.0 cents per share (2010: 5.0 cents per share)	85,145	70,307
Final proposed of 12.0 cents per share (2010: 12.0 cents per share)	169,382	168,236
	254,527	238,543

The final dividend is proposed by the Directors after the balance sheet date and subject to the approval of shareholders at the next annual general meeting of the Company.

10. EARNINGS PER SHARE

(a) Basic Earnings Per Share

Basic earnings per share is computed by dividing the Group attributable profit to shareholders of the Company by the weighted average number of ordinary shares in issue during the year.

	Continuing Operations		THE GROUP Discontinued Operations		Total	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Group attributable profit to shareholders of the Company						
- before fair value adjustment and exceptional items	620,552	584,471	-	(1,855)	620,552	582,616
- after fair value adjustment and exceptional items	875,432	728,373	-	91,440	875,432	819,813
			— No. of shares —			
Weighted average number of ordinary shares in issue	1,407,551,828	1,397,645,606	-	1,397,645,606	1,407,551,828	1,397,645,606
Earnings Per Share (Basic)						
- before fair value adjustment and exceptional items	44.1 cts	41.8 cts	- cts	(0.1) cts	44.1 cts	41.7 cts
- after fair value adjustment and exceptional items	62.2 cts	52.1 cts	- cts	6.5 cts	62.2 cts	58.6 cts

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

10. EARNINGS PER SHARE (cont'd)

(b) Diluted Earnings Per Share

Diluted earnings per share is computed by dividing the Group adjusted attributable profit to shareholders of the Company by the adjusted weighted average number of ordinary shares in issue during the year.

For diluted earnings per share, the Group attributable profit to shareholders of the Company is adjusted for changes in subsidiary companies attributable profit resulting from exercise of all dilutive share options. The reconciliation of the Group adjusted attributable profit to shareholders of the Company used to compute diluted earnings per share is as follows:

	Continuing Operations		THE GROUP Discontinued Operations		Total	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Group attributable profit to shareholders of the Company before fair value adjustment and exceptional items	620,552	584,471	-	(1,855)	620,552	582,616
Change in attributable profit due to dilutive share options	(424)	(372)	-	(5)	(424)	(377)
Group adjusted attributable profit to shareholders of the Company before fair value adjustment and exceptional items	620,128	584,099	-	(1,860)	620,128	582,239
Group attributable profit to shareholders of the Company after fair value adjustment and exceptional items	875,432	728,373	-	91,440	875,432	819,813
Change in attributable profit due to dilutive share options	(465)	(372)	-	(360)	(465)	(732)
Group adjusted attributable profit to shareholders of the Company after fair value adjustment and exceptional items	874,967	728,001	-	91,080	874,967	819,081

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

10. EARNINGS PER SHARE (cont'd)

(b) Diluted Earnings Per Share (cont'd)

The weighted average number of ordinary shares is adjusted to assume exercise of all dilutive share options of the Company. The reconciliation of the weighted average number of ordinary shares used to compute diluted earnings per share is as follows:

	Continuing Operations		THE GROUP Discontinued Operations		Total	
	2011	2010	2011	2010	2011	2010
	— No. of shares —					
Weighted average number of ordinary shares used to compute basic earnings per share	1,407,551,828	1,397,645,606	-	1,397,645,606	1,407,551,828	1,397,645,606
Effect of dilutive share options	14,612,630	7,814,066	-	7,814,066	14,612,630	7,814,066
Weighted average number of ordinary shares used to compute diluted earnings per share	1,422,164,458	1,405,459,672	-	1,405,459,672	1,422,164,458	1,405,459,672
Earnings Per Share (Fully diluted)						
- before fair value adjustment and exceptional items	43.6 cts	41.6 cts	- cts	(0.1) cts	43.6 cts	41.5 cts
- after fair value adjustment and exceptional items	61.5 cts	51.8 cts	- cts	6.5 cts	61.5 cts	58.3 cts

No share options (2010: 10,127,766) granted to employees under share option plans have been excluded in the computation of diluted earnings per share because no options were anti-dilutive for the current financial year.

11. SHARE CAPITAL AND RESERVES

	THE GROUP & THE COMPANY			
	2011		2010	
	No. of shares	(\$'000)	No. of shares	(\$'000)
SHARE CAPITAL				
Ordinary shares issued and fully paid up				
Balance at beginning of year	1,401,963,196	1,374,502	1,393,520,235	1,341,707
Issued during the year				
- pursuant to the exercise of Executives' Share Options	9,551,381	42,902	8,442,961	32,795
Balance at end of year	1,411,514,577	1,417,404	1,401,963,196	1,374,502

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

11. SHARE CAPITAL AND RESERVES (cont'd)

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restriction. The ordinary shares have no par value.

The Company has the following employee share option plan and share plans under which options to subscribe for the Company's ordinary shares and share awards conditional on the achievement of pre-determined targets has been granted respectively.

- (i) Fraser & Neave Limited Executives' Share Option Scheme (1999)
- (ii) Fraser & Neave Limited Restricted Share Plan
- (iii) Fraser & Neave Limited Performance Share Plan

During the year, the consideration received following the exercise of Executives' Share Options was \$42,902,000 (2010: \$32,795,000).

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
RESERVES				
The reserves comprise the following:				
Capital Reserve	267,906	269,709	1,039,274	1,039,274
Fair Value Adjustment Reserve	202,303	138,609	1,717	2,034
Hedging Reserve	(23,273)	(16,169)	-	-
Share-based Payment Reserve	41,966	38,414	39,091	34,803
Revenue Reserve	4,965,458	4,341,213	1,506,196	1,331,928
Dividend Reserve (Note 9)	169,382	168,236	169,382	168,236
Exchange Reserve	(158,936)	(171,716)	-	-
Total reserves	5,464,806	4,768,296	2,755,660	2,576,275

Capital reserve of the Company comprises mainly surplus from revaluation of investments. The capital reserve of the Group comprises statutory reserve and asset revaluation reserve of subsidiary companies.

Fair value adjustment reserve comprises the cumulative fair value changes, net of tax, of available-for-sale financial assets until they are disposed off or impaired.

Hedging reserve comprises the effective portion of the cumulative net change in the fair value of hedging instruments related to hedged transactions that have not yet occurred.

Employee share-based payment reserve represents the equity-settled options and share plans granted to employees and is made up of the cumulative value of services received from employees recorded over the vesting period commencing from the grant date of equity-settled share options and share plans, and is reduced by the expiry or exercise of the share options.

Exchange reserve comprises the exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

Dividend reserve relates to proposed final dividend of 12.0 cents (2010: 12.0 cents) per share.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

12. FIXED ASSETS

	THE GROUP						
	Freehold Land (\$'000)	Leasehold Land (\$'000)	Building (\$'000)	Plant & Machinery (\$'000)	Capital Work-in-Progress (\$'000)	Other Assets (\$'000)	Total (\$'000)
For the year ended 30 September 2011							
At cost							
Balance at beginning of year	54,529	80,209	436,026	1,098,173	102,451	395,116	2,166,504
Currency realignment	(1,656)	(1,610)	(4,226)	(7,805)	(220)	(8,071)	(23,588)
Additions	13	5,054	16,299	42,962	155,580	51,543	271,451
Acquisition of subsidiary companies	572	171	308	3,167	-	349	4,567
Acquisition of joint venture companies	-	689	1,075	4,263	146	345	6,518
Disposal of subsidiary companies	-	-	-	-	-	(1,176)	(1,176)
Disposals	-	(17)	(2,026)	(14,612)	-	(30,332)	(46,987)
Write off for the year	-	-	-	-	-	(461)	(461)
Reclassification	-	-	8,062	61,142	(83,600)	14,396	-
Reclassified to assets held for sale	-	(8,037)	(15,258)	(58,523)	(6)	(4,105)	(85,929)
Reclassification to investment properties and properties held for sale	-	(15,140)	-	-	-	(14,629)	(29,769)
Balance at end of year	53,458	61,319	440,260	1,128,767	174,351	402,975	2,261,130
Accumulated depreciation and impairment							
Balance at beginning of year	991	21,275	134,161	655,279	-	250,582	1,062,288
Currency realignment	(43)	(327)	(441)	(4,972)	-	(4,528)	(10,311)
Depreciation charge for the year	-	1,455	12,640	61,934	-	43,586	119,615
Impairment charge for the year	-	-	2	3,429	-	183	3,614
Impairment reversal for the year	-	-	(598)	(1,515)	-	(100)	(2,213)
Disposal of subsidiary companies	-	-	-	-	-	(948)	(948)
Disposals	-	(17)	(980)	(12,110)	-	(27,839)	(40,946)
Write off for the year	-	-	-	-	-	(430)	(430)
Reclassification	-	-	-	(6,035)	-	6,035	-
Reclassified to assets held for sale	-	(2,766)	(8,713)	(35,277)	-	(3,323)	(50,079)
Reclassification to investment properties and properties held for sale	-	(3,752)	-	-	-	(2,756)	(6,508)
Balance at end of year	948	15,868	136,071	660,733	-	260,462	1,074,082
Net book value at end of year	52,510	45,451	304,189	468,034	174,351	142,513	1,187,048

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

12. FIXED ASSETS (cont'd)

	THE GROUP						
	Freehold Land (\$'000)	Leasehold Land (\$'000)	Building (\$'000)	Plant & Machinery (\$'000)	Capital Work-in-Progress (\$'000)	Other Assets (\$'000)	Total (\$'000)
For the year ended 30 September 2010							
At cost							
Balance at beginning of year	59,310	89,861	396,988	1,341,881	145,019	378,073	2,411,132
Currency realignment	1,424	(1,291)	(8,833)	(23,884)	(2,404)	(417)	(35,405)
Acquisition of business assets	-	-	-	-	-	82	82
Additions	18	-	902	14,310	114,364	48,424	178,018
Acquisition of joint venture companies	1,468	728	20,311	24,872	2,716	3,285	53,380
Disposal of subsidiary companies	(6,620)	(2,859)	(24,338)	(261,740)	(10,010)	(6,127)	(311,694)
Disposal of joint venture companies	(1,055)	(137)	(5,633)	(16,826)	(481)	(435)	(24,567)
Disposals	(16)	-	(267)	(28,430)	-	(35,362)	(64,075)
Reclassification	-	7,758	56,896	73,038	(146,753)	9,061	-
Reclassified to assets held for sale	-	(12,570)	-	(25,048)	-	(1,468)	(39,086)
Reclassification to debtors	-	(1,281)	-	-	-	-	(1,281)
Balance at end of year	54,529	80,209	436,026	1,098,173	102,451	395,116	2,166,504
Accumulated depreciation and impairment							
Balance at beginning of year	950	24,586	135,200	764,378	-	246,297	1,171,411
Currency realignment	41	(724)	(3,153)	(11,057)	-	346	(14,547)
Depreciation charge for the year	-	-	-	-	-	-	-
- Continuing operations	-	1,648	12,442	59,674	-	41,481	115,245
- Discontinued operations	-	-	451	13,885	-	270	14,606
Impairment charge for the year	-	-	-	-	-	-	-
- Continuing operations	-	-	468	3,805	-	923	5,196
- Discontinued operations	-	-	-	64	-	-	64
Impairment reversal for the year	-	-	-	(1,059)	-	(292)	(1,351)
Disposal of subsidiary companies	-	(2,860)	(9,007)	(129,338)	-	(5,349)	(146,554)
Disposal of joint venture companies	-	-	(698)	(3,477)	-	(209)	(4,384)
Disposals	-	-	(237)	(24,517)	-	(31,486)	(56,240)
Reclassification	-	-	1,500	(1,304)	-	(196)	-
Reclassified to assets held for sale	-	(1,375)	(2,805)	(15,775)	-	(1,203)	(21,158)
Balance at end of year	991	21,275	134,161	655,279	-	250,582	1,062,288
Net book value at end of year	53,538	58,934	301,865	442,894	102,451	144,534	1,104,216

- (a) Other assets comprise motor vehicles, postmix and vending machines, beer coolers, fixture and fittings and computer equipment.
- (b) The carrying amount of assets held under finance leases at 30 September 2011 amounted to \$878,000 (2010: \$1,099,000).
- (c) The net book value of fixed assets pledged to financial institutions as security for borrowings are as follows:

	2011 (\$'000)	2010 (\$'000)
Plant and machinery	12,927	14,593
Building	1,033	783
Freehold and leasehold land	33	35
Other fixed assets	500	159

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

13. INVESTMENT PROPERTIES

	THE GROUP	
	2011 (\$'000)	2010 (\$'000)
(a) Completed Investment Properties		
Balance at beginning of year	2,090,869	3,403,233
Currency realignment	7,148	(36,368)
Additions	77,322	8,592
Disposals	(54,081)	(297,101)
Net fair value gain recognised in the profit statement	84,700	112,513
Transfer from fixed assets	8,677	-
Dilution of interest in a subsidiary company to an associated company	-	(1,100,000)
Balance at end of year	<u>2,214,635</u>	<u>2,090,869</u>
(b) Investment Properties under Construction		
Balance at beginning of year	48,157	-
Currency realignment	(794)	-
Additions	228,813	-
Transfer (to)/from properties held for development	(14,937)	43,488
Fair value gain recognised in the profit statement	866	4,669
Balance at end of year	<u>262,105</u>	<u>48,157</u>
Total Investment Properties	<u>2,476,740</u>	<u>2,139,026</u>

- (c) Completed investment properties comprise serviced residences and commercial properties that are leased mainly to third parties under operating leases (Note 34).

The following amounts are recognised in the income statement:

Rental income from investment properties:		
- Minimum lease payments	264,560	249,750
- Contingent rent based on tenants' turnover	2,394	2,678
Direct operating expenses arising from rental generating properties	73,560	66,087

Investment properties are carried at fair values at the balance sheet date as determined annually by accredited independent professional valuers with recent experience in the location and category of the properties being valued.

The valuations are based on a combination of the Direct Comparison Method, Income Approach and Discounted Cash Flow Analysis. In relying on the valuation reports, management has exercised its judgement and is satisfied that the valuation methods and estimates are reflective of current market conditions.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

13. INVESTMENT PROPERTIES (cont'd)

- (c) Independent professional valuations were carried out by the following valuers:

Valuers	Country	Valuation Date
DTZ Debenham Tie Leung (SEA) Pte Ltd	Singapore	September 2011
DTZ Debenham Tie Leung Limited	Hong Kong	September 2011
Knight Frank Pty Limited	United Kingdom	September 2011
CB Richard Ellis Pty Limited	Australia	September 2011
DTZ Debenham Tie Leung Limited	China	September 2011
Asian Appraisal Company, Inc.	Philippines	September 2011
DTZ Debenham Tie Leung (Vietnam) Co. Limited	Vietnam	September 2011
CB Richard Ellis Hotels Limited	United Kingdom	September 2011
Savills Commercial Limited	United Kingdom	September 2011
KJPP Rengganis, Hamid & Rekan	Indonesia	September 2011
CB Richard Ellis Limited	Hong Kong	September 2011
Associated Property Consultants	Singapore	September 2011
CB Richard Ellis (Pte) Ltd	Singapore	September 2011

Completed investment properties amounting to \$107,771,000 (2010: \$113,610,000) are secured for credit facilities with banks.

- (d) Investment properties under construction are stated at fair value which has been determined based on valuation performed as at 30 September 2011. The fair value of the investment properties under construction has been determined on a market value basis in accordance with International Valuation Standards, as set out by the International Valuation Standards Council. The valuation is prepared on an ungeared basis. The fair value of investment properties under construction is determined primarily using the Residual Method. In arriving at their estimates of market value, the valuers have used their market knowledge and professional judgement and not only relied on historical transactional comparables.

The valuations were performed by the following independent valuers with recognised and relevant professional qualification and with recent experience in the location and category of investment properties being valued.

Valuers	Country	Valuation Date
CKS Property Consultants Pte Ltd	Singapore	September 2011
Knight Frank Pte Ltd	Singapore	September 2011

Investment properties under construction amounting to \$218,165,000 (2010: \$NIL) has been mortgaged to the bank as securities for bank facilities.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

14. SUBSIDIARY COMPANIES

	THE COMPANY	
	2011 (\$'000)	2010 (\$'000)
Quoted shares at cost	256,353	256,844
Unquoted shares at cost	3,085,943	2,920,943
Impairment loss	(26,643)	-
	3,315,653	3,177,787
Amounts owing by subsidiary companies (unsecured)	465,453	435,377
Amounts owing to subsidiary companies (unsecured)	(104,698)	(104,494)
	3,676,408	3,508,670
MARKET VALUE		
Quoted shares	1,366,409	1,253,496

During the financial year, an impairment loss of \$26,643,000 (2010: \$NIL) was recognised on the cost of investment of a subsidiary company to bring its carrying value to its recoverable value.

The amounts owing by subsidiary companies are due on loan account, not repayable within the next 12 months and are interest-free except for amounts of \$464,433,000 (2010: \$434,365,000) which bear interest at an average rate of 0.31% (2010: 0.43%) per annum.

The amounts owing from and to subsidiary companies disclosed under current assets and current liabilities are unsecured, non-trade in nature, interest-free, no fixed repayment term and to be settled in cash.

The carrying amounts of the amounts owing from and to subsidiary companies are largely denominated in Singapore Dollars.

Details of subsidiary companies are included in Note 42.

(a) During the financial year, the Group acquired interest in the following subsidiary companies:

Dairies

The Group's wholly-owned subsidiary company, F&N Foods Pte Ltd acquired 100% of the issued capital of King's Creameries (S) Pte Ltd from National Foods (S) Pte Ltd. The consideration for the acquisition of \$20.8 million was arrived at on a willing buyer and willing seller basis.

The fair value of the identifiable assets and liabilities were finalised during the year based on a purchase price allocation as follows:

	Fair Value at Date of Acquisition (\$'000)
Fixed assets	4,567
Intangibles	3,144
Current assets	14,136
Cash and cash equivalents	5,143
Current liabilities	(7,961)
Deferred tax liabilities	(1,085)
Non-controlling interests	(607)
Net assets	17,337
Goodwill arising from acquisition	3,298
Consideration paid	20,635
Less: Cash and cash equivalents in subsidiary acquired	(5,143)
Net cash outflow on acquisition of subsidiary	15,492

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

14. SUBSIDIARY COMPANIES (cont'd)

- (b) During the financial year, the Group disposed the following subsidiary companies:

Properties

On 8 September 2011, the Group through Frasers Centrepoint Limited's subsidiary company, Frasers Property (China) Limited ("FPCL"), disposed off the entire shareholdings of Shenyang Frasers Real Estate Development Co. Ltd, a wholly-owned subsidiary of FPCL. The net sales proceeds was deposited into a bank's entrusted account which is included in amount held in trust under "Other Receivables" (Note 25). The funds will be remitted to FPCL after the relevant clearances by local authorities are completed.

On 10 March 2011, the Group's subsidiary company, Fraser and Neave Holdings Berhad disposed of the entire shareholdings of Brampton Holdings Sdn Bhd, a wholly owned subsidiary of F&NHB, which carried out the development of Fraser Business Park Phase II project.

Printing and Publishing

During the year, the Group's subsidiary company, Times Publishing Limited, disposed the following subsidiary companies:

- (i) Pacific Bookstores Pte Ltd
- (ii) Shenyang Times Packaging Printing Co Ltd

The effect of the disposals are disclosed in the Consolidated Cash Flow Statement.

- (c) During the financial year, the Group acquired additional equity interest in the following subsidiary companies from various non-controlling interests:

Subsidiary Companies	Date of Acquisition	Additional Interest Acquired from Non-controlling Interests	Consideration Paid (\$'000)	Group's Effective Interest after Acquisition
Frasers Property (Europe) Holdings Pte. Ltd.	23 December 2010	28.8%	776	80.0%
Frasers (St Giles Street, Edinburgh) Limited	23 December 2010	48.8%	-(⁽¹⁾)	100.0%
Frasers Hospitality (UK) Limited	23 December 2010	48.8%	-(⁽¹⁾)	100.0%
Fairdace Limited	23 December 2010 and 24 June 2011	65.9%	5,807	100.0%
F&N Ice Cream Manufacturing (Sarawak) Sdn Bhd	8 July 2011	33.6%	1,000	100.0%
			<u>7,583</u>	

⁽¹⁾ Acquisition of non-controlling interests of subsidiary companies of Frasers Property (Europe) Holdings Pte. Ltd.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

14. SUBSIDIARY COMPANIES (cont'd)

- (c) During the financial year, the Group acquired additional equity interest in the following subsidiary companies from various non-controlling interests: (cont'd)

The differences between the consideration and the carrying values of the additional interests acquired has been recognised as revenue reserve within equity.

The following summarises the effect of the change in the Group's ownership in the above subsidiary companies on equity attributable to owners of the Company:-

	(\$'000)
Consideration paid for acquisition of non-controlling interests	7,583
Decrease in equity attributable to non-controlling interests	(1,886)
Decrease in equity attributable to owners of the Company	<u>5,697</u>

15. JOINT VENTURE COMPANIES

	THE COMPANY	
	2011 (\$'000)	2010 (\$'000)
(a) Unquoted investment, at cost	301,626	301,626
Quoted investment, at cost	132,795	132,795
	434,421	<u>434,421</u>
MARKET VALUE		
Quoted shares	491,164	<u>322,567</u>

Details of joint venture companies are included in Note 42.

- (b) The following amounts represent the Group's share of the revenue, expenses, assets and liabilities of the joint venture companies and are included in the consolidated profit statement and balance sheet using the line-by-line format of proportionate consolidation.

- (i) The Group's share of the consolidated results of the joint venture companies for the year is as follows:

	THE GROUP	
	2011 (\$'000)	2010 (\$'000)
Revenue	1,994,075	1,667,498
Profit before taxation and exceptional items	393,071	289,476
Exceptional items	38,787	(531)
Taxation	(120,662)	(80,378)
Non-controlling interests	(121,847)	(96,264)

- (ii) The Group's share of the consolidated assets and liabilities of the joint venture companies is as follows:

Non-current assets	1,842,579	1,046,856
Current assets	974,038	1,046,468
Current liabilities	(1,016,132)	(871,747)
Non-current liabilities	(754,433)	(337,471)
	1,046,052	<u>884,106</u>

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

15. JOINT VENTURE COMPANIES (cont'd)

- (b) (iii) The share of the results, assets and liabilities as stated in paragraphs (i) and (ii) above is based on the accounts of the joint venture companies to 30 September 2011.
- (iv) The amounts owing from/to joint venture companies classified under current assets and current liabilities are unsecured, trade in nature, interest-free, to be settled in cash and are denominated mostly in Singapore Dollars, Malaysia Ringgit and Euro.
- (v) The Group's and the Company's share of capital commitments of the joint venture companies as at 30 September 2011 is \$81,441,000 (2010: \$153,283,000).
- (vi) The Group's and the Company's share of contingent liabilities of the joint venture companies as at 30 September 2011 is \$267,000 (2010: \$260,000).
- (vii) On 13 July 2011, the Company had announced that its joint venture company, Asia Pacific Investment Pte Ltd ("APIPL") has reached an Agreement with a purchaser, China Resources Snow Breweries Limited, for the sale of all the issued shares ("Transaction Shares") of its joint venture company, Heineken-APB (China) Pte Ltd ("HAPBC"). As at 30 September 2011, HAPBC holds 100% of the registered capital of Shanghai Asia Pacific Brewery Company Limited ("SAPB") and 40% of the registered share capital of Jianguo Dafuhao Brewery Co., Limited ("DFH").

Accordingly, the assets and liabilities of these joint venture companies have been reclassified to assets and liabilities held for sale (Note 28).

(viii) Acquisition of subsidiary company by joint venture company

On June 2011, a joint venture company, Asia Pacific Breweries Limited ("APBL"), completed the acquisition of a 97.69% equity stake in Solomon Breweries Limited ("SBL"), a company incorporated in the Solomon Islands.

A provisional goodwill was recognised on this acquisition based on the difference between the purchase consideration and the provisional fair value of the identifiable assets, liabilities and contingent liabilities at the date of acquisition subject to completion of the Purchase Price Allocation exercise:

	Fair Value at Date of Acquisition (\$'000)
Non-current assets	6,518
Current assets	2,270
Current liabilities	(1,391)
Cash and cash equivalents	1,893
	<u>9,290</u>
Less: Non-controlling interests	(201)
Net asset value as at acquisition	<u>9,089</u>
Goodwill arising from acquisition	<u>4,398</u>
Consideration paid	13,487
Less: Cash and cash equivalents	(1,893)
Net cash outflow on acquisition of subsidiary company by joint venture company	<u>11,594</u>

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

15. JOINT VENTURE COMPANIES (cont'd)

(c) Joint Venture Company's Investment in Joint Venture

Joint venture companies ("JVC") that are held directly by the Group's joint venture companies are equity accounted for in accordance with the accounting policies of the Group's joint venture companies. No adjustments have been made in the Group consolidated financial statements to recognise the interests of these JVC using proportionate consolidation as the contribution of these JVC to the Group are not material.

Investments in and share of the results, assets and liabilities of the joint venture companies, are as follows:

	THE GROUP	
	2011	2010
	(\$'000)	(\$'000)
Investment in joint venture companies, at cost	71,688	73,477
Provision for impairment	(4,539)	(4,539)
Share of post acquisition reserves, net	24,594	20,899
Reclassification to held for sale	(31,642)	-
	60,101	89,837
Loans owing from joint venture companies (unsecured)	-	2
	60,101	89,839

(i) The Group's share of the consolidated results of the JVC for the year is as follows:

Revenue	248,159	249,629
Profit before taxation	23,347	20,587
Taxation	(6,005)	(5,308)
Profit after taxation	17,342	15,279

(ii) The Group's share of the consolidated assets and liabilities of the JVC is as follows:

Non-current assets	41,012	76,971
Current assets	83,558	91,812
Current liabilities	(33,178)	(46,476)
Non-current liabilities	(31,291)	(32,468)
	60,101	89,839

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

16. ASSOCIATED COMPANIES

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Unquoted investments, at cost	42,788	40,139	-	-
Quoted investments, at cost	1,242,430	1,300,548	93,783	93,783
Acquisition of interests	47,199	18,526	-	-
Allowance for impairment	(44,628)	(63,713)	(11,400)	(11,400)
Share of post acquisition reserves, net	76,388	39,996	-	-
	1,364,177	1,335,496	82,383	82,383
Loans owing from associated companies (unsecured)	18,023	19,753	-	-
	1,382,200	1,355,249	82,383	82,383
MARKET VALUE				
Quoted shares	1,011,385	1,066,232	32,647	34,823

- (a) The loans owing from associated companies are interest-free, non-trade in nature and are not repayable within one year. They are treated like quasi-equity loans. The fair value of the loans is not determinable as the timing of future cash flows arising from the repayment of the loans cannot be estimated reliably. Accordingly, the loans are recorded at transaction price.
- (b) The amounts due from/to associated companies classified under current assets and current liabilities are unsecured, trade in nature, interest-free, to be settled in cash and are denominated mostly in Singapore Dollars and Chinese Renminbi.
- (c) The summarised financial statements of the associated companies are as follows:

	THE GROUP	
	2011 (\$'000)	2010 (\$'000)
Revenue	3,039,920	2,810,614
Profit before taxation	246,398	221,491
Taxation	(10,154)	(23,761)
Profit after taxation	236,243	197,729
Non-current assets	4,957,823	5,082,602
Current assets	1,269,195	1,190,504
Current liabilities	(1,001,770)	(1,123,634)
Non-current liabilities	(1,631,948)	(1,414,588)
	3,593,300	3,734,884

- (d) The results, assets and liabilities as stated in paragraph (c) above are based on the accounts of the associated companies to 30 September 2011.
- (e) The Group's share of capital commitments of the associated companies as at 30 September 2011 is \$14,243,000 (2010: \$6,879,000).

Details of associated companies are included in Note 42.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

17. INTANGIBLE ASSETS

	THE GROUP				Total (\$'000)
	Goodwill (\$'000)	Deferred Development Costs (\$'000)	Management Contracts (\$'000)	Other Intangible Assets (\$'000)	
For the year ended 30 September 2011					
At cost					
Balance at beginning of year	461,002	74,396	66,699	28,659	630,756
Currency realignment	(2,182)	(778)	551	109	(2,300)
Additional expenditure during the year	-	15,465	-	334	15,799
Acquisition of subsidiary company	3,442	-	-	3,000	6,442
Acquisition of joint venture company	4,398	-	-	-	4,398
Disposal of subsidiary company	(915)	-	-	(1,428)	(2,343)
Reclassified to asset held for sale	(5,433)	-	-	-	(5,433)
Write off for the year	-	(11,747)	-	-	(11,747)
Balance at end of year	460,312	77,336	67,250	30,674	635,572
Accumulated amortisation and impairment					
Balance at beginning of year	-	39,820	1,470	13,247	54,537
Currency realignment	-	(181)	-	3	(178)
Amortisation charge for the year	-	17,992	490	2,735	21,217
Impairment charge for the year	-	1,307	-	-	1,307
Disposal of subsidiary company	-	-	-	(1,081)	(1,081)
Write off for the year	-	(10,795)	-	-	(10,795)
Balance at end of year	-	48,143	1,960	14,904	65,007
Net book value	460,312	29,193	65,290	15,770	570,565
For the year ended 30 September 2010					
At cost					
Balance at beginning of year	256,325	146,384	66,641	26,131	495,481
Currency realignment	(10,997)	(6,406)	58	(35)	(17,380)
Additional expenditure during the year	-	12,477	-	2,074	14,551
Acquisition of business assets	2,727	2,012	-	902	5,641
Acquisition of joint venture companies	223,845	-	-	372	224,217
Disposal of joint venture companies	(10,153)	-	-	-	(10,153)
Disposal of subsidiary company	-	-	-	(308)	(308)
Reclassified from other investment	-	-	-	767	767
Write off for the year	(745)	(80,071)	-	(1,244)	(82,060)
Balance at end of year	461,002	74,396	66,699	28,659	630,756
Accumulated amortisation and impairment					
Balance at beginning of year	-	106,326	980	11,495	118,801
Currency realignment	-	(5,414)	-	(28)	(5,442)
Amortisation charge for the year	-	18,376	490	3,151	22,017
- Continuing operations	-	-	-	46	46
- Discontinued operations	-	-	-	-	-
Impairment charge for the year	-	300	-	-	300
Disposal of subsidiary company	-	-	-	(173)	(173)
Write off for the year	-	(79,768)	-	(1,244)	(81,012)
Balance at end of year	-	39,820	1,470	13,247	54,537
Net book value	461,002	34,576	65,229	15,412	576,219

All intangible assets have finite useful lives of not more than 20 years, except management contracts with a cost of \$62,601,000 (2010: \$62,601,000) are assessed to have an indefinite useful life and not amortised. This is the value ascribed to management contracts entered into between a subsidiary company and an associated company. Management is of the view that these intangible assets have an indefinite useful life as the contracts are contracts which go into perpetuity, and will only be terminated upon the removal of the subsidiary company as the manager.

The remaining useful life of management contracts with finite useful life is 4 (2010: 5) years.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

18. IMPAIRMENT TESTS FOR INTANGIBLE ASSETS

(a) Goodwill

The carrying value of the Group's goodwill arising from acquisitions of subsidiary and joint venture companies was assessed for impairment during the financial year.

	(\$'000)	Basis on which recoverable values are determined	Terminal growth rate	Pre-tax Discount rate
Carrying value of capitalised goodwill based on cash generating units				
As at 30 September 2011				
Subsidiary companies:				
Printing and Publishing Group	26,112	Value-in-use	0%	7.0% - 17.1%
Dairies Group	6,042	Value-in-use	0%	10.7%
Soft Drinks Group	37,539	Value-in-use and Fair value less cost to sell	0%	10.7%
	<u>69,693</u>			
Joint venture companies:				
Breweries Group	390,619	Value-in-use and Fair value less cost to sell	1% - 3%	12.2% - 21.5%
	<u>460,312</u>			
As at 30 September 2010				
Subsidiary companies:				
Printing and Publishing Group	27,245	Value-in-use	0%	5.9% - 16.5%
Dairies Group	2,721	Value-in-use	0%	10.7%
Soft Drinks Group	38,282	Value-in-use and Fair value less cost to sell	0%	10.7%
	<u>68,248</u>			
Joint venture companies:				
Breweries Group	392,754	Value-in-use and Fair value less cost to sell	2%	12.3% - 28.5%
	<u>461,002</u>			

Goodwill is allocated for impairment testing purposes to the individual entity which is also the cash generating unit. The value-in-use calculations apply a discounted cash flow model using cash flow projections based on financial budgets and forecasts approved by management covering 3 to 5 year periods. Cash flows beyond these periods are extrapolated using the estimated growth rates stated in the table above. The fair value less costs to sell calculations are based on quoted market prices obtained from active markets.

The terminal growth rate used does not exceed the long term average growth rate of the respective industry and country in which the entity operates.

The discount rates applied to the cash flow projections reflect managements' estimates of the risks specific to the respective cash generating units at the date of assessment.

An impairment loss of \$NIL (2010: \$745,000) was required for the financial years ended 30 September for the goodwill assessed.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

18. IMPAIRMENT TESTS FOR INTANGIBLE ASSETS (cont'd)

(b) Management contracts

The carrying value of the management contracts was assessed for impairment during the financial year.

The recoverable amount of the management contract has been determined based on value-in-use calculations using a projection of the management fee income covering a 5 year period. The pre-tax discount applied to the projections is 10% and the forecast growth rate used beyond the 5 year period is 2%.

No impairment loss was required for the management contracts assessed as their recoverable values were in excess of their carrying values.

(c) Deferred development costs

The carrying value of deferred development costs was assessed for impairment during the financial year.

An impairment loss of \$1,307,000 (2010: \$300,000) was recognised in the profit statement as the carrying value was assessed to be in excess of its recoverable value.

The recoverable amount of the deferred development costs has been determined based on value-in-use calculations using 5 year cash flow projection approved by management. The pre-tax discount rate applied to the cash flow projections was 5.8% - 7.5% (2010: 5.8% - 7.5%) and the terminal growth rate was 0% (2010: 0%).

19. OTHER INVESTMENTS

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Quoted				
Quoted available-for-sale financial asset				
Non-equity investment				
At cost	25,450	25,450	-	-
Equity investments				
At fair value	282,317	218,138	6,191	6,252
Quoted held-to-maturity financial asset				
Non-equity investment				
At amortised cost	267	260	-	-
Quoted total	308,034	243,848	6,191	6,252
Unquoted				
Unquoted available-for-sale financial assets				
Non-equity investments				
At cost (less impairment loss)	121	121	-	-
Equity investments				
At cost (less impairment loss)	87,270	70,031	14	14
At fair value	2,467	2,787	2,467	2,787
Loan and receivables				
Non-equity investments in company	6,691	6,744	-	-
Unquoted total	96,549	79,683	2,481	2,801
Total	404,583	323,531	8,672	9,053

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

19. OTHER INVESTMENTS (cont'd)

- (a) The quoted non-equity investments carry interest rate of 6% to 8% (2010: 6% to 8%).
- (b) The unquoted non-equity investments carry interest rates of 0% to 10.4% (2010: 0% to 10.4%).
- (c) Certain unquoted investments do not have quoted market prices in an active market nor are other methods of reasonably estimating the fair values readily available. Hence it is not practicable to determine their fair value with sufficient reliability without incurring excessive costs.
- (d) Market value of quoted investments are determined by reference to stock exchange quoted prices.

20. OTHER ASSETS

Other assets relates to the unguaranteed residual value in relation to the Group's freehold interest retained in Alexandra Technopark after the expiry of the 99-year lease to an associated company.

21. CASH AND BANK DEPOSITS

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Cash and bank balances	418,672	424,290	1,002	910
Bank fixed deposits	1,180,935	1,274,626	98,566	47,624
	1,599,607	1,698,916	99,568	48,534

The weighted average effective interest rate for bank fixed deposits is 2.19% (2010: 1.71%).

Included in the Group's cash and bank balances, and bank fixed deposits are amounts of \$10,769,000 (2010: \$5,776,000) and \$339,253,000 (2010: \$488,753,000) respectively held under the Project Account Rules (1997 Ed), withdrawals from which are restricted to payments for development expenditure incurred on development properties held for sale.

As at 30 September 2011, cash and bank deposits held by the Group are in the following major foreign currencies: Chinese Renminbi - 24.7% (2010: 16.9%), Australia Dollars - 5.7% (2010: 3.1%) and Malaysia Ringgit - 5.7% (2010: 22.6%).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

22. BRANDS

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
At cost				
Balance at beginning of year	92,775	59,592	8,435	8,435
Currency realignment	(2,400)	109	-	-
Additions during the year	-	19,243	-	-
Acquisition of joint venture companies	-	14,797	-	-
Disposal of joint venture companies	-	(966)	-	-
Balance at end of year	90,375	92,775	8,435	8,435
Accumulated amortisation and impairment				
Balance at beginning of year	18,500	16,465	8,435	8,435
Currency realignment	(583)	2,512	-	-
Amortisation charge for the year				
- Continuing operations	6	49	-	-
- Discontinued operations	-	43	-	-
Disposal of joint venture companies	-	(569)	-	-
Balance at end of year	17,923	18,500	8,435	8,435
Net book value	72,452	74,275	-	-

Included in the Group's brands are brands with indefinite useful life of carrying amount of \$72,367,000 (2010: \$74,184,000).

The discount rate applied to the cash flow projections is derived from the cost of capital plus a reasonable risk premium at the date of assessment of the respective cash generating unit. The terminal growth rate used does not exceed the long term average growth rate of the respective industry and country in which the cash generating unit operates. The pre-tax discount rates applied to the cash flow projections ranges from 12.2% to 21.5% and terminal growth rates applied ranges from 1% to 3%.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

THE GROUP

2011	2010
(\$'000)	(\$'000)

23. PROPERTIES HELD FOR SALE

(a) Development Properties Held for Sale		
Properties in the course of development, at cost	4,422,286	4,897,717
Allowance for foreseeable losses	(21,785)	(91,613)
	4,400,501	4,806,104
Development profit	223,336	410,203
	4,623,837	5,216,307
Progress payments received	(1,127,070)	(1,394,249)
Balance at end of year	3,496,767	3,822,058
(b) Completed Properties Held for Sale		
Completed units, at cost	635,838	492,182
Allowance for foreseeable losses	(28,723)	(5,055)
Balance at end of year	607,115	487,127
Total Properties Held for Sale	4,103,882	4,309,185
(c) Interest capitalised during the year was \$71,195,000 (2010: \$97,068,000). A capitalisation rate of between 0.60% and 9.63% (2010: 0.30% and 9.62%) per annum was used, representing the borrowing cost of the loans used to finance the projects.		
(d) Certain subsidiary and joint venture companies have granted fixed and floating charge over their properties held for sale totalling \$1,413,472,000 (2010: \$1,253,070,000) to banks as securities for credit facilities.		

24. INVENTORIES

Containers	28,186	32,782
Raw materials	113,614	109,423
Manufactured inventories	116,082	135,669
Engineering spares, work-in-progress and other inventories	46,470	50,363
Packaging materials	36,589	25,181
Goods purchased for resale	32,464	38,498
	373,405	391,916

- (a) Write back of allowance for inventory obsolescence during the year amounted to \$2,369,000 (2010: \$9,407,000).
- (b) Inventories of \$611,000 (2010: \$651,000) of the Group's joint venture company is secured against its bank overdrafts.
- (c) The cost of inventories recognised as expense and included in Cost of Sales amounted to \$1,093,085,000 (2010: \$1,023,022,000).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

25. TRADE RECEIVABLES AND OTHER RECEIVABLES

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Trade receivables	961,457	1,021,283	-	-
Other receivables:				
Current				
Accrued income	4,680	10,305	12	4
Prepayments	89,662	122,755	11	3
Deposits paid	14,237	19,278	-	-
Tax recoverable	25,597	21,189	-	-
Staff loans	6,076	6,114	-	-
Amount receivable from joint venture partners	3,963	9,056	-	-
Derivative financial instruments (Note 26)	5,938	2,793	278	800
Advanced project cost paid	1,082	1,956	-	-
Amount held in trust	85,578	-	-	-
Sundry debtors	10,131	15,999	15	2
Other receivables	70,198	42,882	-	-
	317,142	252,327	316	809
	1,278,599	1,273,610	316	809
Non current				
Prepayments	2,222	4,081	-	-
Staff loans	1,240	979	-	-
Loans to non-controlling interests	57,540	51,375	-	-
Other receivables	4,210	5,121	-	-
	65,212	61,556	-	-
	1,343,811	1,335,166	316	809

- (a) Included in trade receivables is an amount of \$452,582,000 (2010: \$548,658,000) which relates to the balance of sales proceeds from completed properties held for sale, which will be received upon issuance of certificate of statutory completion, notice of vacant possession, expiry of defect liability period and/or title subdivision, and outstanding balances of progress billings which are due within 14 days after the purchasers receive notices to make payments.
- (b) As at 30 September 2011, trade receivables and other receivables held by the Group are in the following major foreign currencies: Malaysia Ringgit - 13.8% (2010: 14.3%), Chinese Renminbi - 8.5% (2010: 8.7%) and Australia Dollars - 4.6% (2010: 3.3%).
- (c) Trade and other receivables of \$NIL (2010: \$1,319,000) of the Group's joint venture company are pledged as security for bank overdraft.
- (d) At balance sheet date, trade receivables amounting to \$11,112,000 (2010: \$10,145,000) of the Group's joint venture company have been secured by collaterals provided by customers.
- (e) Loans to a non-controlling interest are non-trade related, secured by assets in Australia, bears interest at 12.0% (2010: 12.0%) per annum and have no fixed repayment terms.
- (f) The amount held in trust represents the net sale consideration proceeds deposited in a bank's entrusted account, with interest, in relation to the disposal of Shenyang Frasers. This sum will be remitted to the Group upon obtaining approval from the relevant foreign exchange regulatory authorities.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

25. TRADE RECEIVABLES AND OTHER RECEIVABLES (cont'd)

Trade receivables that are past due but not impaired

The Group has trade receivables amounting to \$107,372,000 (2010: \$108,100,000) that are past due at balance sheet date but not impaired. These receivables are unsecured and the aging analysis at the balance sheet date is as follows:

	THE GROUP	
	2011 (\$'000)	2010 (\$'000)
Trade receivables past due:		
1 to 30 days	74,985	57,229
31 to 60 days	14,100	17,192
61 to 90 days	6,184	8,025
91 to 120 days	4,973	4,609
more than 120 days	7,130	21,045
	107,372	108,100

Trade receivables that are impaired

The Group's trade receivables that are impaired at the balance sheet date and the movement of the allowance accounts used to record the impairment are as follows:

	THE GROUP			
	Collectively impaired		Individually impaired	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Trade receivables - nominal amounts	6	1,843	23,976	10,168
Less: Allowance for impairment	(6)	(114)	(9,422)	(9,573)
	-	1,729	14,554	595
Movement in allowance accounts:				
Balance at beginning of year	114	632	9,573	12,219
Charge for the year	17	90	4,084	3,842
Write back for the year	(24)	(321)	(1,586)	(1,770)
Acquisition of subsidiary companies	23	-	150	498
Disposal of subsidiary companies	-	-	-	(373)
Write off for the year	(123)	(78)	(2,485)	(4,812)
Exchange difference	(1)	(209)	(219)	(31)
Reclassified to asset held for sale	-	-	(95)	-
Balance at end of year	6	114	9,422	9,573

Receivables that are individually determined to be impaired at the balance sheet date relate to debtors that are in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancement.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

26. DERIVATIVE FINANCIAL INSTRUMENTS

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Assets				
Interest rate swap	359	1,351	278	800
Forward currency contracts	5,579	1,442	-	-
	5,938	2,793	278	800
Liabilities				
Interest rate swap	22,678	21,251	-	-
Forward currency contracts	3,362	8,740	-	-
Others	124	-	-	-
	26,164	29,991	-	-
Net position	(20,226)	(27,198)	278	800

The Group has applied cash flow hedge accounting for interest rate swap arrangements and forward currency contracts for which the associated floating rate loans and future capital commitments have the same critical terms, and which have been assessed to be effective hedges. The interest on these interest rate swaps and loans are settled on a half yearly basis.

27. SHORT TERM INVESTMENTS

	THE GROUP	
	2011 (\$'000)	2010 (\$'000)
Quoted		
Quoted available-for-sale financial assets		
Equity investments at fair value	89	100
Unquoted		
Loans and receivables		
Non-equity investments at cost	3,515	3,329
Total	3,604	3,429

Included in non-equity investments are notes with interest rates of 0% to 10.4% (2010: 8.9% to 11.9%) per annum and maturing within the next 12 months.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

28. ASSETS AND LIABILITIES HELD FOR SALE

The assets and liabilities held for sale relate to the sale and disposal of a printing plant in China, discontinuation of joint ventures with certain printing companies, sale and disposal of a property investment subsidiary in Malaysia and sale and disposal of the Group's joint venture company, HAPBC.

	THE GROUP	
	2011 (\$'000)	2010 (\$'000)
Assets		
Fixed assets	44,739	17,928
Other non-current assets	63,521	8,915
Current assets	11,282	11,419
	119,542	38,262
Liabilities		
Non-current liabilities	38,292	2,297

29. TRADE AND OTHER PAYABLES

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Trade payables	673,442	724,740	-	-
Other payables:				
Current				
Advances from joint venture partners	9,276	12,757	-	-
Interest payable	21,779	25,973	2,544	2,544
Accrued operating expenses	184,296	203,581	656	587
Sundry accruals	129,940	153,795	143	71
Sundry deposits	53,747	47,797	-	-
Staff costs payable	90,568	84,149	-	-
Accrual for unconsumed annual leave	10,565	9,497	-	-
Amounts due to non-controlling interests	145,878	114,923	-	-
Deferred income	1,277	4,474	-	-
Derivative financial instruments (Note 26)	26,164	29,991	-	-
Other payables	74,978	77,268	1,782	2,054
	748,468	764,205	5,125	5,256
	1,421,910	1,488,945	5,125	5,256
Non-current				
Deferred income	65,668	-	-	-
Other payables	30,546	3,869	-	-
	96,214	3,869	-	-
	1,518,124	1,492,814	5,125	5,256

- (a) Included in trade payables are amounts due to related parties of \$1,299,000 (2010: \$NIL). These amounts are unsecured and interest-free.
- (b) Advances from joint venture partners are non-trade in nature, unsecured, interest-free and have no fixed terms of repayment.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

29. TRADE AND OTHER PAYABLES (cont'd)

- (c) Amounts due to non-controlling interests are non-trade in nature, unsecured, repayable in cash on demand and interest-free, except for loans of \$12,062,000 (2010: \$18,109,000) which bear interest at 2.0% (2010: 3.7%) per annum.
- (d) Included in non-current other payables is a provision of \$23,169,000 (2010: \$NIL) for a bank's share of any future profits arising on certain development properties held for sale in the United Kingdom in connection with the corporate and debt restructuring of subsidiary companies during the year.
- (e) As at 30 September 2011, the trade and other payables held by the Group are in the following major currencies: Malaysia Ringgit - 14.9% (2010: 18.8%), Chinese Renminbi - 13.8% (2010: 14.3%) and Australia Dollars - 7.6% (2010: 2.7%).

30. BORROWINGS

	Weighted average effective interest rate %	Notes	THE GROUP		THE COMPANY	
			2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Repayable within one year:						
Unsecured						
Bank loans	4.02		275,080	687,899	-	-
Bank overdrafts	6.60		1,043	2,569	-	-
			276,123	690,468	-	-
Term loans	3.41	(a)	299,895	579,414	-	-
Secured						
Bank loans	6.22	(b)	170,254	637,236	-	-
Bank overdrafts	10.50	(b)	929	1,224	-	-
			171,183	638,460	-	-
Finance leases			345	367	-	-
			747,546	1,908,709	-	-
Repayable after one year:						
Unsecured						
Bank loans	2.44		315,834	789,462	-	-
Term loans	3.12	(a)	2,129,701	1,443,172	150,000	150,000
Secured						
Bank loans	2.33	(b)	770,289	432,984	-	-
Finance leases			76	414	-	-
		(d)	3,215,900	2,666,032	150,000	150,000
Total			3,963,446	4,574,741	150,000	150,000
Fair value		(c)	4,038,021	4,655,057	155,910	148,455

Notes

- (a) Term loans comprise variable rate notes, medium term notes, fixed rate notes, transferable term loan, commercial papers and fixed and floating rate bonds issued by the Company and subsidiary companies.

Included in the term loans that are repayable after one year are 2.48% fixed rate 5 years and 3.15% fixed rate 7 years bonds which were offered to the public and institutional investors under the Offering Information Statement dated 16 March 2011. These bonds are listed on the Singapore Exchange Securities Trading Limited.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

30. BORROWINGS (cont'd)

- (b) The secured bank loans, overdrafts and term loans are secured by certain subsidiary companies by way of a charge over fixed deposit, plant and machinery, pledge of shares of a subsidiary company, fixed and floating charge over certain assets and mortgages on freehold and leasehold land under development.
- (c) The carrying amounts of bank borrowings and finance leases approximate fair value as they bear interest at rates which approximate the current incremental borrowing rate for similar types of lending and borrowing arrangements except for bank loans of \$1,067,050,000 (2010: \$2,022,586,000) which have a fair value of \$1,141,625,000 (2010: \$2,102,901,000).

The aggregate fair value of term loans are determined by reference to market value.

- (d) Maturity of non-current borrowings is as follows:

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Between 1 and 2 years	591,770	597,367	-	-
Between 2 and 5 years	2,069,906	1,382,288	150,000	-
After 5 years	554,224	686,377	-	150,000
	3,215,900	2,666,032	150,000	150,000

- (e) As at 30 September 2011, the borrowings held by the Group are in the following major currencies: United States Dollars - 13.6% (2010: 13.0%), Australia Dollars - 6.6% (2010: 5.6%) and Sterling Pounds - 4.4% (2010: 10.0%).
- (f) As at 30 September 2011, the Company and Group had interest rate swaps in place, which have the economic effect of converting borrowings from fixed rates to variable rates or vice versa. The fair value of these interest rate swaps is discussed in Note 37. The weighted average effective interest rates are as at 30 September 2011 and include the effect of related interest rate swaps.

31. PROVISION FOR EMPLOYEE BENEFITS

	THE GROUP	
	2011 (\$'000)	2010 (\$'000)
Balance at beginning of year	25,044	19,303
Currency realignment	(656)	107
Acquisition of joint venture companies	-	809
Disposal of joint venture companies	-	(891)
Write back for the year	(2,907)	(2)
Provision for the year		
- Continuing operations	2,237	7,584
- Discontinued operations	-	118
Payment for the year	(3,313)	(1,984)
Balance at end of year	20,405	25,044

- (a) **Defined Contribution Plan**

The Group makes contributions to several post employment benefit plans. Most of these plans are defined contribution plans whereby contributions are made to approved provident and superannuation funds in Singapore, Malaysia, Hong Kong, Australia, the USA and Europe.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

(b) Defined Benefit Plan

The defined benefit plan in the United Kingdom is a funded, defined benefit pension scheme, the assets of which are held in a separate trustee-administrated fund. The defined benefit plans in Malaysia and Thailand do not have separately funded assets. They provide lump sum benefit at normal retirement age.

The major assumptions used by the qualified independent actuaries were:

	THE GROUP	
	2011	2010
Rate of increase in salaries	5.0% to 6.0%	5.0% to 6.0%
Expected rate of return on assets	7.5%	7.0%
Discount rate	4.6% to 6.5%	4.6% to 6.5%

The following tables summarise the components of net benefit expense and benefit liability:

	2011 (\$'000)	2010 (\$'000)
Net benefit expense		
Benefits earned during the year	1,040	1,094
Interest cost on benefit obligation	2,020	2,089
Amortisation of unrecognised gain	(111)	(118)
Expected return on plan assets	(1,361)	(1,357)
Net actuarial (gain)/loss	(1,814)	530
Provision write back	(686)	-
Transition obligation recognised	(380)	208
Net benefit expense	(1,292)	2,446
Benefit liability		
Present value of benefit obligation	37,734	41,641
Fair value of plan assets	(18,860)	(18,627)
Unfunded benefit obligation	18,874	23,014
Unrecognised net actuarial gain	(2,232)	(2,076)
Benefit liability	16,642	20,938
Present value of unfunded benefit obligation	14,790	16,098
Present value of funded benefit obligation	22,944	25,543
	37,734	41,641

(c) Long service leave/severance allowances/gratuity

Long service leave, severance allowances and gratuity are provided by joint venture companies based on the number of years of service the employees have rendered at the end of each financial year as required by local legislation.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

(d) Share Options

The equity-based equity-settled share option schemes of the Group are:

		Approval by Shareholders
(i)	Fraser and Neave, Limited Executives' Share Option Scheme, 1999. ("1999 Scheme")	30 September 1999
(ii)	Asia Pacific Breweries Limited Executives' Share Option Scheme. ("APBL Scheme")	21 February 1995
(iii)	Fraser & Neave Holdings Bhd Executives' Share Option Scheme. ("F&NHB Scheme")	-
(iv)	Frasers Property (China) Limited's Share Option Scheme. ("FPCL Scheme")	20 May 2003
(v)	Fraser & Neave Holdings Bhd Executives' Share Option Scheme. ("F&NHB 2007 Scheme")	5 April 2007

The options granted under the above schemes are for a term of no longer than 10 years from date of grant.

Information regarding the 1999 Scheme, APBL Scheme and F&NHB Scheme

- (i) The exercise price is equal to the market value of a share based on the average of the last done price on the exchange which the respective shares are traded, for the five market days preceding the option offer date.
- (ii) The grantee may exercise an option during the exercise period which commences 33 months after the offer date.
- (iii) Options expire 119 months after the offer date, except for F&NHB Scheme options which expire 59 months after the option offer date.

Information regarding F&NHB 2007 Scheme

- (i) The maximum number of new ordinary shares of RM1.00 each in the company which may be issued on the exercise of the F&NHB 2007 Scheme shall not exceed 10% of the issued and paid-up share capital of F&NHB at any point of time throughout the duration of the F&NHB 2007 Scheme.
- (ii) Eligible full-time executives of the group and executive directors of the company with at least one year service shall be eligible to participate in the F&NHB 2007 Scheme.
- (iii) The allotment of an eligible executive shall not exceed the maximum limits for any specific job grade in any one financial year and 1,000,000 new shares of the company during the tenure of the F&NHB 2007 Scheme, subject to the limits below:
 - (1) not more than 50% of the new shares of F&NHB available under the F&NHB 2007 Scheme shall be allocated, in aggregate, to the directors and senior management of the group; and
 - (2) not more than 10% of the new shares of the company available under the F&NHB 2007 Scheme shall be allocated to any individual eligible executive who, either singly or collectively through persons connected to that eligible executive, holds 20% or more of the issued and paid-up share capital of the company.
- (iv) The option price shall be the five days weighted average market price of the company's shares as quoted on Bursa Malaysia Securities Bhd immediately preceding the date of the offer, or the par value of the shares of F&NHB, whichever is higher.
- (v) The F&NHB 2007 Scheme shall be in force for a period of 10 years from the effective date of the implementation of the F&NHB 2007 Scheme.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

(d) Share Options (cont'd)

Information regarding FPCL Scheme

- (i) The exercise price will be determined by FPCL Board, but shall not be less than the highest of:
- (1) the closing price as stated in the daily quotation sheet of the Stock Exchange of Hong Kong Limited ("HKEx") on the date of grant, which must be a trading day;
 - (2) the average closing prices as stated in the HKEx's daily quotation sheets for the five trading days immediately preceding the date of grant; and
 - (3) the nominal value of FPCL share.
- (ii) The exercise period of the FPCL options granted is determinable by the FPCL Board and commences on a specified date and ends on a date which is not later than 10 years from the date of grant of the FPCL options.
- (iii) The vesting period of the share options is in the following manner:

Vesting Schedule	Percentage of shares over which a share option is exercisable	
	Granted before 2004 (%)	Granted on or after 2004 (%)
Before the first anniversary of the date of grant	NIL	NIL
On or after the first but before the second anniversary of the date of grant	25	40
On or after the second but before the third anniversary of the date of grant	25	30
On or after the third but before the fourth anniversary of the date of grant	25	30
On or after the fourth anniversary of the date of grant	25	NA

In relation to the share options, if the grantee, during any of the periods specified above, exercise share options for such number of shares which, in aggregate, represents less than the number of shares for which the eligible participant may exercise in respect of such period, the balance of the shares comprised in that share option for which the grantee could have exercised (but did not exercise) in that period shall be carried forward and added to the number of shares which the grantee may exercise in the next succeeding period or periods.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

(d) Share Options (cont'd)

Information with respect to the number of options granted under the respective share options scheme is as follows:

Fraser & Neave, Limited Executives' Share Option Schemes (1999)

Options	Offer Date	Balance as at 1.10.2010	Options Exercised/ Lapsed	Balance as at 30.9.2011	Exercise Price	Exercise Period
1999 Scheme						
Year 3	08.10.2001	13,930	(13,930)	-	\$1.40	09.07.2004 - 08.09.2011
Year 4	01.10.2002	78,600 [#]	(53,220)	25,380	\$1.51	01.07.2005 - 31.08.2012
Year 5	08.10.2003	802,655	(624,045)	178,610	\$2.12	08.07.2006 - 07.09.2013
Year 6	08.10.2004	2,213,305	(695,970)	1,517,335	\$2.82	08.07.2007 - 07.09.2014
Year 7	10.10.2005	4,451,405	(1,712,855)	2,738,550	\$3.46	10.07.2008 - 09.09.2015
Year 8	10.10.2006	7,236,248	(2,544,208)	4,692,040	\$4.22	10.07.2009 - 09.09.2016
Year 9	10.10.2007	10,127,766	(1,568,268)	8,559,498	\$5.80	10.07.2010 - 09.09.2017
Year 10	25.11.2008	13,136,223	(3,174,465)	9,961,758	\$2.86	25.08.2011 - 24.10.2018
		<u>38,060,132</u>	<u>(10,386,961)*</u>	<u>27,673,171</u>		

* Exercised (9,875,733); Lapsed due to Resignations (511,228).

[#] Included an adjustment of 41,795.

The scheme has expired and therefore no options were granted during the year.
The weighted average share price for options exercised during the year was \$6.04 (2010: \$4.71).

Fraser & Neave Holdings Bhd Executives' Share Option Scheme

Options	Offer Date	Balance as at 1.10.2010	Options Exercised	Balance as at 30.9.2011	Exercise Price	Exercise Period
2007	26.09.2006	<u>115,600</u>	<u>(115,600)</u>	-	RM6.12	27.06.2009 - 26.08.2011

The scheme has expired and therefore no options were granted during the year.
The weighted average share price for options exercised during the year was RM16.72 (2010: RM11.69).

Fraser & Neave Holdings Bhd Executives' Share Option Scheme ("F&NHB 2007 Scheme")

Options	Offer Date	Balance as at 1.10.2010 or Offer Date if later	Options Exercised/ Lapsed	Balance as at 30.9.2011	Exercise Price/ Adjusted Exercise Price [#]	Exercise Period
2008	20.11.2007	1,458,500	(1,428,800)	29,700	RM7.77/7.17	20.08.2010 - 19.10.2012
2009	19.11.2008	2,685,300	(1,715,300)	970,000	RM8.46/7.81	19.08.2011 - 18.10.2013
2010	20.11.2009	3,033,600	(92,100)	2,941,500	RM11.34/10.47	20.08.2012 - 19.10.2014
2011	22.11.2010	3,067,300	(108,600)	2,958,700	RM14.52	22.08.2013 - 21.10.2015
		<u>10,244,700</u>	<u>(3,344,800)*</u>	<u>6,899,900</u>		

* Exercised (3,070,600); Lapsed due to Resignations and Termination (274,200).

[#] F&NHB's special interim single tier dividend in respect of financial year 2010 of RM1.10 per share which represent the entire gain from the divestment of the glass container business, amounted to a capital distribution and required adjustments to be made to the Exercise Price of the F&NHB 2007 Scheme. Accordingly, the Exercise Prices were adjusted effective 13 December 2010.

The fair value of options granted during the year was RM2.33 (2010: RM1.70).
The weighted average share price for options exercised during the year was RM16.72 (2010: RM11.69).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

(d) Share Options (cont'd)

Fraser's Property (China) Limited's Share Option Scheme

Options	Offer Date	Balance as at 1.10.2010 or Offer Date if later	Options Exercised/ Lapsed	Balance as at 30.9.2011	Exercise Price	Exercise Period
2003	31.12.2003	9,875,359	(86,000)	9,789,359	HK\$0.1580	31.12.2004 - 30.12.2013
2004	31.12.2004	10,828,103	-	10,828,103	HK\$0.1547	31.12.2005 - 30.12.2014
2005	30.12.2005	13,125,983	-	13,125,983	HK\$0.1343	30.12.2006 - 29.12.2015
2006	13.11.2006	14,250,737	(250,000)	14,000,737	HK\$0.1670	13.11.2007 - 12.11.2016
2007	09.11.2007	16,550,000	(500,000)	16,050,000	HK\$0.3370	09.11.2008 - 08.11.2017
2008	14.11.2008	15,750,000	(1,300,000)	14,450,000	HK\$0.1000	14.11.2009 - 13.11.2018
2009	13.11.2009	17,800,000	(1,350,000)	16,450,000	HK\$0.1550	13.11.2010 - 12.11.2019
2010	12.11.2010	14,250,000	(750,000)	13,500,000	HK\$0.2050	12.11.2011 - 11.11.2020
		<u>112,430,182</u>	<u>(4,236,000)*</u>	<u>108,194,182</u>		

* Exercised (2,386,000); Lapsed due to Resignations (1,850,000).

The fair value of options granted during the year was HK\$0.21 (2010: HK\$0.16).

The weighted average share price for options exercised during the year was HK\$0.19 (2010: HK\$0.19).

Asia Pacific Breweries Limited Executives' Share Option Scheme

Options	Offer Date	Balance as at 1.10.2010	Options Exercised/ Lapsed	Balance as at 30.9.2011	Exercise Price	Exercise Period
2001	20.12.2000	2,750	(2,750)	-	\$3.91	19.09.2003 - 18.11.2010
2002	08.10.2001	5,650	(5,650)	-	\$3.79	08.07.2004 - 07.09.2011
2003	15.10.2002	18,000	(7,250)	10,750	\$4.79	15.07.2005 - 14.09.2012
2004	08.10.2003	38,800	(19,550)	19,250	\$6.29	08.07.2006 - 07.09.2013
		<u>65,200</u>	<u>(35,200)*</u>	<u>30,000</u>		

* Exercised (33,000); Lapsed due to Expiry (2,200).

The scheme has expired in 2004 and therefore no options were granted during the year.

The weighted average share price for options exercised during the year was \$23.19 (2010: \$NIL).

The fair value of share options, granted during the year, as at the date of grant, is determined using the Binomial valuation model, taking into account the terms and conditions upon which the options were granted. The inputs to the model used are as follows:

Fraser & Neave Holdings Bhd Executives' Share Option Scheme

	2011	2010
Dividend yield (%)	3.8	3.9
Expected volatility (%)	22.7	21.8
Risk-free interest rate (%)	3.5	3.6
Expected life of option (years)	4.9	4.5
Share price at date of grant (RM)	14.62	11.20
Exercise share price (RM)	14.52	11.34

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

(d) Share Options (cont'd)

Fraser's Property (China) Limited's Share Option Scheme

	2011	2010
Dividend yield (%)	-	-
Expected volatility (%)	65.0	75.0
Risk-free interest rate (%)	1.7	2.0
Expected life of option (years)	10.0	10.0
Share price at date of grant (HK\$)	0.21	0.16
Exercise share price (HK\$)	0.21	0.16

The expected life of the option is based on historical data and is not necessarily indicative of exercise patterns that may occur.

The expected volatility reflects the assumptions that the historical volatility is indicative of future trends, which may also not necessarily be the actual outcome.

(e) Phantom Share Option Plan

Asia Pacific Breweries Limited ("APBL"), has in place an equity-based cash-settled Phantom Share Option Plan ("APBL PSOP") which succeeded the APBL scheme. No shares will be issued and participants of the plan are not entitled to, and have no right or interest in the shares of APBL.

The fair value of share options, granted during the year, as at the date of grant, is determined using the Binomial valuation model, taking into account the terms and conditions upon which the options were granted. The inputs to the model used are as follows:

	2011	2010
Dividend yield (%)	4.1	3.0
Expected volatility (%)	19.8	18.3
Risk-free interest rate (%)	0.6	1.4
Expected life of option (years)	3.7	4.7
Share price at date of grant (\$)	18.30	12.00
Exercise share price (\$)	17.75	11.95

The expected life of the option is based on historical data and is not necessarily indicative of exercise patterns that may occur.

The expected volatility reflects the assumptions that the historical volatility is indicative of future trends, which may also not necessarily be the actual outcome.

Information with respect to the number of options granted under the APBL PSOP is as follows:

- (i) The exercise price is equal to the average closing market price for the thirty market days immediately before the grant.
- (ii) The grantee may exercise an option during the exercise period which commences 33 months after the date of grant.
- (iii) The options expire 57 months after the offer date.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

(e) Phantom Shares Option Plan (cont'd)

- (iv) Upon exercise of the options, an amount in cash equal to the excess (if any) of the average of the closing price for the thirty days immediately preceding the date the options are exercised over the exercise price, would be paid to the grantee. In the event the excess exceeds the exercise price, the amount payable to the grantee shall not exceed the exercise price.

Options	Offer Date	Balance as at 1.10.2010 or Offer Date if later	Options Exercised/ Lapsed	Balance as at 30.9.2011	Exercise Price	Exercise Period
2007	07.11.2006	1,292,650	(1,292,650)	-	\$15.34	07.08.2009 - 06.08.2011
2008	08.11.2007	1,446,050	(1,446,050)	-	\$13.59	09.08.2010 - 06.08.2012
2009	08.11.2008	1,351,700	(1,224,850)	126,850	\$10.95	08.08.2011 - 07.08.2013
2010	07.11.2009	1,417,650	(44,600)	1,373,050	\$11.95	07.08.2012 - 07.08.2014
2011	08.11.2010	1,462,400	(46,500)	1,415,900	\$17.75	08.08.2013 - 08.08.2015
		<u>6,970,450</u>	<u>(4,054,650)*</u>	<u>2,915,800</u>		

* Exercised (3,933,800); Lapsed due to Resignation (120,850).

The fair value of options granted during the year was \$1.75 (2010: \$1.47).
The weighted average share price for options exercised during the year was \$27.56 (2010: \$13.73).

The carrying amount of the liability recognised in the Group's balance sheet relating to cash settled option granted under the PSOP as at 30 September 2011 is \$8,673,000 (2010: \$5,846,000).

(f) Share Plans

Fraser & Neave Limited Restricted Share Plan ("RSP")

The RSP is a share-based incentive plan for senior executives and key senior management, which was approved by shareholders of the Company at an Extraordinary General Meeting held on 22 January 2009.

Information regarding the RSP

- (1) Depending on the achievement of pre-determined targets over a two year period for the RSP, the final number of restricted shares awarded could range between 0% to 150% of the initial grant of the restricted shares.
- (2) Based on meeting stated performance conditions over a two-year performance period, 50% of the RSP awards will vest. The balance will vest equally over the subsequent two years with fulfillment of service requirements.

Information with respect to the number of shares granted under the RSP is as follows:

Shares	Grant Date	Balance as at 1.10.2010 or Grant Date if later	Cancelled	Adjusted	Balance as at 30.9.2011
Year 1	14.12.2009	3,131,728	(128,000)	-	3,003,728
Year 2	14.12.2010	2,040,530	(71,000)	32,000	2,001,530
		<u>5,172,258</u>	<u>(199,000)*</u>	<u>32,000#</u>	<u>5,005,258</u>

* Cancelled due to Resignations.

Adjustment due to new grants.

The expense recognised in profit statement granted under the RSP during the financial year is \$8,655,000 (2010: \$4,534,000).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

(f) Share Plans (cont'd)

Fraser & Neave Limited Restricted Share Plan ("RSP") (cont'd)

The estimated fair value of shares granted during the year ranges from \$5.47 to \$5.80 (2010: \$3.41 to \$3.70). The fair value of equity-settled contingent award of shares are determined using Monte Carlo Valuation Model, which involves projection of future outcomes using statistical distributions of key random variables including share price and volatility of returns. The inputs to the model used are as follows:

	2011	2010
Dividend yield (%)	3.2	3.9
Expected volatility (%)	41.0	41.5
Risk-free interest rate (%)	0.5 to 1.0	0.6 to 1.1
Expected life (years)	2.1 to 4.1	2.1 to 4.1
Share price at date of grant (\$)	6.23	4.05

Fraser & Neave Limited Performance Share Plan ("PSP")

The PSP is a share-based incentive plan for senior executives and key senior management, which were approved by shareholders of the Company at an Extraordinary General Meeting held on 22 January 2009.

Information regarding the PSP

- (1) Depending on the achievement of pre-determined targets over a three year period, the final number of restricted shares awarded could range between 0% to 200% of the initial grant of the restricted shares.
- (2) PSP awards will vest based on meeting stated performance conditions over a three-year performance period.

Information with respect to the number of shares granted under the PSP is as follows:

Shares	Grant Date	Balance as at 1.10.2010 or Grant Date if later	Cancelled	Balance as at 30.9.2011
Year 1	14.12.2009	283,972	-	283,972
Year 2	14.12.2010	225,158	-	225,158
		509,130	-	509,130

The expense recognised in profit statement granted under the PSP during the financial year is \$622,000 (2010: \$291,000).

The estimated fair value of shares granted during the year ranges from \$4.09 to \$5.98 (2010: \$3.34 to \$4.56). The fair value of equity-settled contingent award of shares are determined using Monte Carlo Valuation Model, which involves projection of future outcomes using statistical distributions of key random variables including share price and volatility of returns. The inputs to the model used are as follows:

	2011	2010
Dividend yield (%)	3.2	3.9
Expected volatility (%)	41.0	41.5
Cost of equity (%)	8.0	7.6
Risk-free interest rate (%)	0.7	0.8
Expected life (years)	3.1	3.1
Share price at date of grant (\$)	6.23	4.05

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

32. DEFERRED TAX ASSETS AND LIABILITIES

	THE GROUP				THE COMPANY	
	Balance Sheet		Profit Statement		Balance Sheet	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Deferred tax liabilities						
Differences in depreciation	69,683	67,612	1,406	5,391	-	-
Tax effect on revaluation surplus	71,630	68,641	3,915	21,813	-	-
Provisions, expenses and income taken in a different period	48,966	26,015	32,618	13,584	-	-
Fair value adjustments	3,887	6,813	(258)	578	352	417
Other deferred tax liabilities	2,921	9,522	2,098	(6,951)	-	-
Gross deferred tax liabilities	197,087	178,603	39,779	34,415	352	417
Less: Deferred tax assets						
Employee benefits	(5,169)	(5,490)	56	(4,331)	-	-
Unabsorbed losses and capital allowances	(5,964)	(1,961)	(2,622)	2,171	-	-
Provisions, expenses and income taken in a different period	(8,157)	(9,542)	456	1,432	-	-
Fair value adjustments	(2,195)	(279)	(1,941)	(281)	-	-
Other deferred tax assets	640	(2,947)	1,216	6,284	-	-
Gross deferred tax assets	(20,845)	(20,219)	(2,835)	5,275	-	-
Net deferred tax liabilities	176,242	158,384	36,944	39,690	352	417

Some overseas subsidiary companies have net deferred tax assets relating to the following:

Employee benefits	(1,187)	(3,079)	(862)	71	-	-
Differences in depreciation	3,578	4,123	(633)	345	-	-
Unabsorbed losses and capital allowances	(11,368)	(16,979)	461	(2,803)	-	-
Provisions	(5,672)	(7,231)	847	944	-	-
Tax effect on revaluation surplus	-	(967)	-	-	-	-
Other deferred tax assets	-	(1,118)	245	(452)	-	-
Net deferred tax assets	(14,649)	(25,251)	58	(1,895)	-	-

Deferred tax liabilities of \$9,691,000 (2010: \$7,975,000) have not been recognised in the consolidated financial statements for withholding and other taxes that would be payable on the unremitted earnings of \$57,005,000 at 30 September 2011 (2010: \$46,912,000).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

THE GROUP

2011	2010
(\$'000)	(\$'000)

33. FUTURE COMMITMENTS

Commitments not provided for in the financial statements:

(a)	Commitments in respect of contracts placed		
	Fixed assets	52,272	140,388
	Properties held for sale	1,316,231	626,870
	Share of joint venture companies' commitments	326,309	154,204
	Others	141	25
		1,694,953	921,487
(b)	Other amounts approved by directors but not contracted for:		
	Fixed assets	74,318	104,753
	Properties held for sale	4,198,222	6,507,774
	Share of joint venture companies' commitments	432,982	249,993
		4,705,522	6,862,520
	Total	6,400,475	7,784,007

34. LEASE COMMITMENTS

Operating Leases

Lease commitments under non-cancellable operating leases where the Group is a lessee:

Payable within one year	46,623	41,352
Payable between one and five years	102,368	98,500
Payable after five years	59,088	40,231
	208,079	180,083
Operating lease expense for the year	32,447	31,603

The operating leases do not contain any escalation clauses and do not provide for contingent rents. Lease terms do not contain restrictions on the Group activities concerning dividends, additional debts or entering into other leasing agreements.

Lease commitments under non-cancellable operating leases where the Group is a lessor:

Receivable within one year	143,960	125,252
Receivable between one and five years	163,490	137,502
Receivable after five years	611	4,607
	308,061	267,361

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

34. LEASE COMMITMENTS (cont'd)

Finance Leases

Lease commitments under non-cancellable finance leases where the Group is a lessee:

	THE GROUP			
	2011 (\$'000)		2010 (\$'000)	
	Minimum lease payments	Present value of payments	Minimum lease payments	Present value of payments
Minimum lease payments due:				
Payable within one year	359	345	400	368
Payable between one and five years	80	76	423	414
Total minimum lease payments	439	421	823	782
Less: Future finance charges				
Payable within one year	(14)	-	(32)	-
Payable between one and five years	(4)	-	(9)	-
	(18)	-	(41)	-
	421	421	782	782

The finance leases do not contain any escalation clauses and do not provide for contingent rents. Lease terms do not contain restrictions on the Group activities concerning dividends, additional debts or entering into other leasing agreements.

35. RELATED PARTY TRANSACTIONS

The following were the significant related party transactions entered into between the Group and related parties during the year:

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
(a) Transactions with Asia Pacific Investment Pte Ltd and its subsidiary companies				
Rental received	1,452	1,478	-	-
Management fees received	2,218	2,218	-	-
Sale of services	28	8	-	-
Management fees paid	(487)	(389)	(487)	(389)
(b) Transactions with an entity in which an associate of the Director of the Group is a member				
Fees paid for legal services	152	-	152	-

These transactions were based on agreed fees or terms between the parties.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

36. CONTINGENCIES

(a) Contingent Liabilities

The Company issued corporate guarantees to the extent of \$4,249,514,000 (2010: \$3,837,303,000) for the purpose of assisting its subsidiary companies to obtain external borrowings. Of the \$4,249,514,000 (2010: \$3,837,303,000) corporate guarantees given by the Company \$3,704,835,000 (2010: \$1,647,310,000) has been utilised by its subsidiaries as security for its borrowings, and these borrowings have been included as borrowings under the Group Balance Sheet. Any further borrowings by its subsidiary companies supported by the Company corporate guarantees will be reported as borrowings in the Group Balance Sheet.

The Group provided an unconditional and irrevocable corporate guarantee for up to \$57,000,000 to finance the payment of development charge and construction cost of the New Wing of The Centrepoint held by The Management Corporation Strata Title Plan No. 1298 ("MCST 1298"). The corporate guarantee will only be discharged upon full repayment of the loan by the MCST 1298. The Group also provided a corporate guarantee for \$8,340,000 (Baht 200,000,000) as security for bank facility granted to a joint venture company in respect of the acquisition of land.

The corporate guarantee of the Group and the Company matures within 1 year and are as follows:

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Contingent liabilities	65,340	65,660	4,249,514	3,837,303

(b) Contingent Assets

As announced on 9 June 2010, the Group through Fraser Centrepoint Limited's subsidiary company, Frasers Property (China) Limited ("FPCL") has reached a preliminary settlement with the relevant Shenzhen authorities in relation to the future development plans for the Phase 3 site of its Vision Shenzhen Business Park project located in Shenzhen, the People's Republic of China. Currently, the project has not been recognised as the recoverability does not meet certainty criteria. On signing the ancillary agreements with finalised land planning parameters with the authorities, the project will be recognised at approximately HK\$217,000,000 (or approximately \$36,152,000).

37. FINANCIAL RISK MANAGEMENT

The Company and the Group are exposed to financial risks, including primarily the effects of changes in currency exchange rates and interest rates and use derivatives and other instruments in connection with their risk management activities. The Company and the Group do not hold or issue derivative financial instruments for trading purposes.

The Group has established processes to monitor and control hedging transactions in a timely and accurate manner.

These policies are reviewed regularly by the Audit and Executive Committees to ensure that the Group's policies and guidelines are adhered to. The Group's accounting policies in relation to derivatives are set out in Note 2.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

37. FINANCIAL RISK MANAGEMENT (cont'd)

(a) Foreign Currency Risk

The Group has exposure to foreign exchange risk as a result of transactions denominated in foreign currencies, arising from normal trading and investment activities. Where exposures are certain, it is the Group's policy to hedge these risks as they arise. For those exposures less certain in their timing and extent, it is the Group's policy to cover 50% to 90% of anticipated exposures for a maximum period of 12 months forward. The Group uses foreign currency forward exchange contracts to manage these foreign exchange risks.

At 30 September 2011, the Group had entered into foreign currency forward exchange buy contracts amounting to \$87 million (2010: \$72 million) and sell contracts amounting to \$453 million (2010: \$212 million). The fair value adjustments of the buy contracts and sell contracts (which is the difference between the notional principal amount and market value of the contracts) are loss of \$774,000 (2010: \$3,715,000) and gain of \$2,991,000 (2010: loss of \$3,583,000) respectively.

The fair values of foreign currency forward exchange contracts have been calculated using rates quoted by the Group's bankers to terminate the contracts at the balance sheet date.

Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Group's total equity and the Group's profit net of tax to a reasonably possible 10% strengthening of the Australian Dollar, Sterling Pound, United States Dollar, Vietnamese Dong, Hong Kong Dollar, Euro and Singapore Dollar exchange rates against the respective functional currencies of the Group entities, with all other variables held constant.

	THE GROUP		THE COMPANY	
	Equity (\$'000)	Profit (\$'000)	Equity (\$'000)	Profit (\$'000)
Year Ended 30 September 2011				
Australian Dollar	-	(11,055)	-	68
Sterling Pound	-	(57)	-	-
United States Dollar	(725)	(65,085)	-	106
Vietnamese Dong	27,512	381	-	-
Hong Kong Dollar	-	22	-	-
Euro	19	(1,055)	-	-
Singapore Dollar	-	264	-	-
Year Ended 30 September 2010				
Australian Dollar	-	(10,364)	-	95
Sterling Pound	-	(39)	-	-
United States Dollar	-	(48,736)	-	(512)
Vietnamese Dong	27,482	429	-	-
Hong Kong Dollar	-	34	-	-
Euro	-	1,875	-	-
Singapore Dollar	-	(546)	-	-

A 10% weakening of the above currencies at the balance sheet date would have had the equal but opposite effect on the respective functional currencies of the Group entities to the amounts shown above, on the basis that all other variables remain constant.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

37. FINANCIAL RISK MANAGEMENT (cont'd)

(b) Liquidity Risk

The Company's and the Group's exposure to liquidity risk arises in the general funding of the Company's and the Group's business activities. It includes the risks of being able to fund business activities in a timely manner.

The Group adopts a prudent approach to managing its liquidity risk. The Group always maintain sufficient cash and marketable securities, and have available funding through diverse sources of committed and uncommitted credit facilities from various banks.

The table below analyses the maturity profile of the Group's and Company's financial liabilities (including derivative financial instruments) based on contractual undiscounted cash flows.

	Carrying amount (\$'000)	Cash Flows		
		Less than 1 year (\$'000)	Between 1 and 5 years (\$'000)	Over 5 years (\$'000)
The Group				
Year Ended 30 September 2011				
Derivative financial instruments				
Interest rate swaps	22,319	8,720	13,599	-
Forward currency contracts	(2,217)	(2,217)	-	-
Others	124	124	-	-
Non-derivative financial instruments				
Trade payables	673,442	673,442	-	-
Other payables	713,549	683,003	30,546	-
Borrowings	3,963,446	841,184	2,897,101	587,838
Amount due to joint venture companies	14,263	14,263	-	-
Amount due to associated companies	3,043	3,043	-	-
	5,387,969	2,221,563	2,941,246	587,838
Year Ended 30 September 2010				
Derivative financial instruments				
Interest rate swaps	19,900	4,466	15,143	291
Forward currency contracts	7,298	7,298	-	-
Non-derivative financial instruments				
Trade payables	724,740	724,740	-	-
Other payables	723,018	719,149	2,993	876
Borrowings	4,574,741	1,973,328	2,050,199	701,996
Amount due to joint venture companies	6,350	6,350	-	-
Amount due to associated companies	954	954	-	-
	6,057,001	3,436,285	2,068,335	703,163

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

37. FINANCIAL RISK MANAGEMENT (cont'd)

(b) Liquidity Risk (cont'd)

	Carrying amount (\$'000)	Cash Flows		
		Less than 1 year (\$'000)	Between 1 and 5 years (\$'000)	Over 5 years (\$'000)
The Company				
Year Ended 30 September 2011				
Derivative financial instruments				
Interest rate swaps	(278)	-	(278)	-
Non-derivative financial instruments				
Other payables	4,982	4,982	-	-
Amount due to subsidiary companies	5,164	5,164	-	-
Borrowings	150,000	5,445	166,469	-
	159,868	15,591	166,191	-
Year Ended 30 September 2010				
Derivative financial instruments				
Interest rate swaps	(800)	(800)	-	-
Non-derivative financial instruments				
Other payables	4,145	4,145	-	-
Amount due to subsidiary companies	12,986	12,986	-	-
Borrowings	150,000	5,430	16,498	155,430
	166,331	21,761	16,498	155,430

(c) Credit Risk

At the balance sheet date, the Company's and the Group's total exposure to credit risk in the event that the counterparties fail to perform their obligations is represented by the carrying amount of each class of financial assets recognised in the balance sheets, including derivatives with positive fair values.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

37. FINANCIAL RISK MANAGEMENT (cont'd)

(c) Credit Risk (cont'd)

Credit risk concentration profile

The Group determines concentrations of credit risk by monitoring the country and business segment profile of its trade receivables on an ongoing basis. The credit risk concentration profile of the Group's trade receivable at the balance sheet date is as follows:

	THE GROUP			
	2011		2010	
	(\$'000)	% of total	(\$'000)	% of total
By Geographical Segment:				
Singapore	595,297	61%	665,250	65%
Malaysia	169,514	18%	168,249	16%
Other ASEAN	65,369	7%	55,909	6%
North/South Asia	38,249	4%	48,047	5%
Oceania	87,555	9%	72,641	7%
Europe & USA	5,473	1%	11,187	1%
	961,457	100%	1,021,283	100%
By Business Segment:				
Soft Drinks	97,933	10%	81,903	8%
Dairies	144,743	15%	130,195	13%
Breweries	118,942	12%	98,751	10%
Printing & Publishing	98,450	10%	94,380	9%
Commercial Property	16,592	2%	2,905	0%
Development Property	463,218	48%	592,155	58%
Others	21,579	3%	20,994	2%
	961,457	100%	1,021,283	100%

The Company and the Group have no significant concentration of credit risk. The Company and the Group have policies in place to monitor its credit risk. Contractual deposits are collected and scheduled progress payments are received from the buyers when due. Title to properties are only transferred upon full settlement. Sales of products and services are made to customers with an appropriate credit history.

Cash and fixed deposits are placed in banks and financial institutions which are regulated. The Group limits its credit risk exposure in respect of investments by only investing in liquid securities and only with counterparties that have a sound credit rating. Management does not expect any counterparty to fail to meet its obligations.

Information regarding financial assets that are either past due or impaired and aging analysis is disclosed in Note 25. Management believes that no additional credit risk beyond that provided for is inherent in the Group's trade and other receivables.

With respect to derivative financial instruments, credit risk arises from the potential failure of counterparties to meet their obligations under the contract or arrangement. The Group's total credit risk exposure for foreign exchange contracts and interest rate swap contracts are limited to the fair value adjustments of these contracts. It is the Company's and the Group's policy to enter into financial instruments with a diversity of credit worthy counterparties. The Company and the Group do not expect to incur material credit losses on their financial assets or other financial instruments.

The Company and the Group do not have significant exposure to any individual customer or counterparty.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

37. FINANCIAL RISK MANAGEMENT (cont'd)

(d) Interest Rate Risk

The Company's and the Group's exposure to market risk for changes in interest rates relate primarily to debt obligation with financial institutions. The Company's and the Group's policy is to manage interest cost using a mix of fixed and variable rate debts, and interest rate economic effect of converting borrowings from fixed rates to variable rates or vice versa.

Under the interest rate swaps, the Company and the Group agree with other parties to exchange, at specified intervals mainly quarterly, the difference between fixed rate and floating rate interest amounts calculated by reference to the agreed notional principal amounts.

The Company and the Group have the following interest rate swap arrangements in place:

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Notional Amount	915,536	586,840	100,000	100,000
Net Fair Value				
Fair value gain on interest rate swap contracts	359	1,351	278	800
Fair value loss on interest rate swap contracts	(22,678)	(21,251)	-	-

At 30 September 2011 the fixed interest rate of the outstanding interest rate swap contract is between 0.5% to 4.3% (2010: 1.6% to 4.7%), while the floating interest rates are mainly linked to Singapore Interbank Offered Rates.

The following table sets out the carrying amount, by maturity, of the Group's financial instruments that are exposed to interest rate risk:

	Floating rates (\$'000)	Fixed rates		
		Less than 1 year (\$'000)	Between 1 to 5 years (\$'000)	After 5 years (\$'000)
The Group				
Year Ended 30 September 2011				
Assets				
Cash and bank deposits	156,260	1,168,020	-	-
Other financial assets	-	3,515	34,374	57,540
Liabilities				
Borrowings	1,757,605	322,788	1,512,595	370,458
Year Ended 30 September 2010				
Assets				
Cash and bank deposits	213,920	1,247,530	641	-
Other financial assets	-	3,329	36,205	114,923
Liabilities				
Borrowings	2,505,215	647,724	923,130	498,672

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

37. FINANCIAL RISK MANAGEMENT (cont'd)

(d) Interest Rate Risk (cont'd)

	Floating rates (\$'000)	Fixed rates		
		Less than 1 year (\$'000)	Between 1 to 5 years (\$'000)	After 5 years (\$'000)
The Company				
Year Ended 30 September 2011				
Assets				
Cash and bank deposits	-	98,566	-	-
Liabilities				
Borrowings	-	-	150,000	-
Year Ended 30 September 2010				
Assets				
Cash and bank deposits	-	47,624	-	-
Liabilities				
Borrowings	-	-	-	150,000

Interest on financial instruments classified as floating rate is repriced at intervals of less than one year. Interest on financial instruments classified as fixed rate is fixed until the maturity of the instrument or for which interest rate swaps have been entered into. The other financial instruments of the Group and the Company that are not included in the above tables are non-interest bearing and are therefore not subject to interest rate risk.

The Company and the Group are in a net finance cost position for the years ended 30 September 2011 and 2010.

Sensitivity analysis for interest rate risk

It is estimated that a hundred basis points increase/decrease in interest rate, with all other variables held constant, would decrease/increase the Group's profit after tax and net loss in hedging reserve by approximately \$13,291,000 (2010: \$19,018,000) and \$16,100,000 (2010: \$5,000,000) respectively, arising mainly as a result of higher/lower interest expense on net floating borrowing position and increase/decrease in the fair value of derivatives held for hedging respectively. The analysis is performed on the same basis for 2010.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

37. FINANCIAL RISK MANAGEMENT (cont'd)

(e) **Market Price Risk**

The Company and the Group are exposed to market price risk and the risk of impairment in the value of investments held. The Company and the Group manage the risk of impairment by evaluation of investment opportunities, continuously monitoring the performance of investments held and assessing market risk relevant to which the investments operate.

Sensitivity analysis for quoted investment risk

If prices for available-for-sale investments increase by 10% with all other variables including tax rate being held constant, the impact on fair value adjustment reserve will be as follows:

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Fair value adjustment reserve	30,138	23,733	514	519

There will be no impact to profit after tax.

A 10% decrease in the underlying equity prices would have had the equal but opposite effect to the amounts shown above. The analysis is performed on the same basis for 2010 and assumes that all other variables remain constant.

(f) **Fair Values**

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

(i) **Cash and bank balances, other receivables and other payables**

The carrying amounts of these items approximate fair value due to their short term nature.

(ii) **Trade receivables and trade payables**

The carrying amounts of receivables and payables approximate fair value because these are subject to normal trade credit terms.

(iii) **Amounts due from/to related companies**

The carrying amounts of amounts due from/to related companies in current assets and current liabilities approximate fair value due to their short term nature. For amounts due from related companies included in long term assets, no disclosure of the fair value has been made, as it is not practicable to determine the fair value with sufficient reliability since these balances have no fixed terms of repayment.

(iv) **Short term and other investments**

Market value of quoted investment is determined by reference to stock exchange quoted prices.

Certain unquoted investments do not have quoted market prices in an active market nor are there other methods of reasonably estimating the fair value readily available. It is not practicable to determine fair value with sufficient reliability without incurring excessive costs.

(v) **Bank borrowings and term loans**

The fair value of fixed rate bank borrowings and term loans are disclosed in Note 30. The carrying values of bank borrowings, and term loans maturing within one year and the floating rates borrowings and loans approximate their fair value.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

37. FINANCIAL RISK MANAGEMENT (cont'd)

(f) Fair Values (cont'd)

(vi) Fair value of financial instruments that are carried at fair value

The following table shows an analysis of financial instruments carried at fair value by level of fair value hierarchy:

	Quoted prices in active markets for identical instruments (Level 1) (\$'000)	Significant other observable inputs (Level 2) (\$'000)	Significant unobservable inputs (Level 3) (\$'000)	Total (\$'000)
The Group				
Year Ended 30 September 2011				
Financial Assets				
Other investments (Note 19)				
Quoted - Equity investments	282,317	-	-	282,317
Unquoted - Equity investments	-	2,467	-	2,467
Derivative financial instruments (Note 26)	-	5,938	-	5,938
Short term investments (Note 27)				
Quoted - Equity investments	89	-	-	89
	282,406	8,405	-	290,811
Financial Liabilities				
Derivative financial instruments (Note 26)	-	26,164	-	26,164
Year Ended 30 September 2010				
Financial Assets				
Other investments (Note 19)				
Quoted - Equity investments	218,138	-	-	218,138
Unquoted - Equity investments	-	2,787	-	2,787
Derivative financial instruments (Note 26)	-	2,793	-	2,793
Short term investments (Note 27)				
Quoted - Equity investments	100	-	-	100
	218,238	5,580	-	223,818
Financial Liabilities				
Derivative financial instruments (Note 26)	-	29,991	-	29,991

Fair value hierarchy

The Group classify fair value measurement using a fair value hierarchy that reflect the significance of the inputs used in making the measurements. The fair value hierarchy have the following levels:

- Level 1 - Quoted prices in active markets for identical assets or liabilities
- Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3 - Inputs for the asset or liability that are not based on observable market data

Quoted equity instruments: Fair value is determined directly by reference to their published market bid price at the balance sheet date.

Derivatives: The fair value of interest rate swap contracts and foreign currency forward contracts is determined by reference to market values for similar instruments.

There have been no transfers between Level 1 and Level 2 during the financial year.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

37. FINANCIAL RISK MANAGEMENT (cont'd)

(g) Classification of Financial Instruments

Set out below is a comparison by category of carrying amounts of all the Group's financial instruments that are carried in the financial statements:

	Loans and receivables (\$'000)	Fair value through profit and loss (\$'000)	Derivatives used for hedging (\$'000)	Available- for-sale (\$'000)	Held-to- maturity (\$'000)	Liabilities at amortised cost (\$'000)	Non- financial assets/ liabilities (\$'000)	Total (\$'000)
The Group								
Year Ended 30 September 2011								
Assets								
Fixed assets	-	-	-	-	-	-	1,187,048	1,187,048
Investment properties	-	-	-	-	-	-	2,476,740	2,476,740
Joint venture companies	6,117	-	-	-	-	-	60,101	66,218
Associated companies	31,204	-	-	-	-	-	1,364,177	1,395,381
Intangible assets	-	-	-	-	-	-	570,565	570,565
Brands	-	-	-	-	-	-	72,452	72,452
Other investments	6,691	-	-	397,625	267	-	-	404,583
Other receivables	245,838	5,695	243	-	-	-	130,578	382,354
Other assets	-	-	-	-	-	-	41,000	41,000
Deferred tax assets	-	-	-	-	-	-	14,649	14,649
Properties held for sale	-	-	-	-	-	-	4,103,882	4,103,882
Inventories	-	-	-	-	-	-	373,405	373,405
Trade receivables	961,457	-	-	-	-	-	-	961,457
Short term investments	3,515	-	-	89	-	-	-	3,604
Bank fixed deposits	1,180,935	-	-	-	-	-	-	1,180,935
Cash and bank balances	418,672	-	-	-	-	-	-	418,672
Assets held for sale	-	-	-	-	-	-	119,542	119,542
	2,854,429	5,695	243	397,714	267	-	10,514,139	13,772,487
Liabilities								
Trade payables	-	-	-	-	-	673,442	-	673,442
Other payables	-	3,188	22,976	-	-	713,549	104,969	844,682
Joint venture companies	-	-	-	-	-	14,263	-	14,263
Associated companies	-	-	-	-	-	3,043	-	3,043
Borrowings	-	-	-	-	-	3,963,446	-	3,963,446
Provision for taxation	-	-	-	-	-	-	317,648	317,648
Liabilities held for sale	-	-	-	-	-	-	38,292	38,292
Provision for employee benefits	-	-	-	-	-	-	20,405	20,405
Deferred tax liabilities	-	-	-	-	-	-	176,242	176,242
	-	3,188	22,976	-	-	5,367,743	657,556	6,051,463

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

37. FINANCIAL RISK MANAGEMENT (cont'd)

(g) Classification of Financial Instruments (cont'd)

	Loans and receivables (\$'000)	Fair value through profit and loss (\$'000)	Derivatives used for hedging (\$'000)	Available- for-sale (\$'000)	Held-to- maturity (\$'000)	Liabilities at amortised cost (\$'000)	Non- financial assets/ liabilities (\$'000)	Total (\$'000)
The Group								
Year Ended 30 September 2010								
Assets								
Fixed assets	-	-	-	-	-	-	1,104,216	1,104,216
Investment properties	-	-	-	-	-	-	2,139,026	2,139,026
Joint venture companies	6,542	-	-	-	-	-	89,837	96,379
Associated companies	30,551	-	-	-	-	-	1,335,496	1,366,047
Intangible assets	-	-	-	-	-	-	576,219	576,219
Brands	-	-	-	-	-	-	74,275	74,275
Other investments	6,744	-	-	316,527	260	-	-	323,531
Other receivables	166,804	2,242	551	-	-	-	144,286	313,883
Other assets	-	-	-	-	-	-	41,000	41,000
Deferred tax assets	-	-	-	-	-	-	25,251	25,251
Properties held for sale	-	-	-	-	-	-	4,309,185	4,309,185
Inventories	-	-	-	-	-	-	391,916	391,916
Trade receivables	1,021,283	-	-	-	-	-	-	1,021,283
Short term investments	3,329	-	-	100	-	-	-	3,429
Bank fixed deposits	1,274,626	-	-	-	-	-	-	1,274,626
Cash and bank balances	424,290	-	-	-	-	-	-	424,290
Assets held for sale	-	-	-	-	-	-	38,262	38,262
	2,934,169	2,242	551	316,627	260	-	10,268,969	13,522,818
Liabilities								
Trade payables	-	-	-	-	-	724,740	-	724,740
Other payables	-	6,947	23,044	-	-	723,018	15,065	768,074
Joint venture companies	-	-	-	-	-	6,350	-	6,350
Associated companies	-	-	-	-	-	954	-	954
Borrowings	-	-	-	-	-	4,574,741	-	4,574,741
Provision for taxation	-	-	-	-	-	-	313,775	313,775
Liabilities held for sale	-	-	-	-	-	-	2,297	2,297
Provision for employee benefits	-	-	-	-	-	-	25,044	25,044
Deferred tax liabilities	-	-	-	-	-	-	158,384	158,384
	-	6,947	23,044	-	-	6,029,803	514,565	6,574,359

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

37. FINANCIAL RISK MANAGEMENT (cont'd)

(g) Classification of Financial Instruments (cont'd)

	Loans and receivables (\$'000)	Fair value through profit and loss (\$'000)	Available- for-sale (\$'000)	Liabilities at amortised cost (\$'000)	Non-financial assets/ liabilities (\$'000)	Total (\$'000)
The Company						
Year Ended 30 September 2011						
Assets						
Subsidiary companies	516,351	-	-	(104,698)	3,315,653	3,727,306
Joint venture companies	-	-	-	-	434,421	434,421
Associated companies	-	-	-	-	82,383	82,383
Other investments	-	-	8,672	-	-	8,672
Other receivables	27	278	-	-	11	316
Bank fixed deposits	98,566	-	-	-	-	98,566
Cash and bank balances	1,002	-	-	-	-	1,002
	615,946	278	8,672	(104,698)	3,832,468	4,352,666
Liabilities						
Other payables	-	-	-	4,982	143	5,125
Subsidiary companies	-	-	-	5,164	-	5,164
Borrowings	-	-	-	150,000	-	150,000
Provision for taxation	-	-	-	-	18,961	18,961
Deferred tax liabilities	-	-	-	-	352	352
	-	-	-	160,146	19,456	179,602
Year Ended 30 September 2010						
Assets						
Subsidiary companies	486,434	-	-	(104,494)	3,177,787	3,559,727
Joint venture companies	-	-	-	-	434,421	434,421
Associated companies	-	-	-	-	82,383	82,383
Other investments	-	-	9,053	-	-	9,053
Other receivables	6	800	-	-	3	809
Bank fixed deposits	47,624	-	-	-	-	47,624
Cash and bank balances	910	-	-	-	-	910
	534,974	800	9,053	(104,494)	3,694,594	4,134,927
Liabilities						
Other payables	-	-	-	4,145	1,111	5,256
Subsidiary companies	-	-	-	12,986	-	12,986
Borrowings	-	-	-	150,000	-	150,000
Provision for taxation	-	-	-	-	15,491	15,491
Deferred tax liabilities	-	-	-	-	417	417
	-	-	-	167,131	17,019	184,150

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

38. UNUSUAL ITEM

As previously announced in September 2003, the former Finance Manager of a joint venture company, Asia Pacific Breweries (S) Pte Ltd ("APBS"), Chia Teck Leng ("CTL"), was arrested by the Commercial Affairs Division and subsequently charged in Court and convicted on multiple charges for cheating and using forged documents to obtain and operate unauthorised bank accounts in the name of APBS with CTL as the sole signatory.

In September 2004, four banks, Bayerische Hypo-und Vereinsbank Aktiengesellschaft ("HVB"), Skandinaviska Enskilda Banken ("SEB"), Mizuho Corporate Bank Ltd ("Mizuho") and Sumitomo Mitsui Banking Corporation ("Sumitomo"), commenced separate actions against APBS. The breakdown of the respective claims by the four banks is as follows:

HVB: USD32,002,333, alternatively in tort, USD30,000,000
 SEB: USD26,559,372, alternatively in restitution, SGD29,468,723
 Mizuho: USD8,024,046
 Sumitomo: SGD10,323,208

In October 2007, Mizuho and Sumitomo decided not to continue with their respective suits. Mizuho withdrew its action, with costs to be paid to APBS while Sumitomo's action was dismissed with costs.

The court hearing for the remaining suits has ended. In the judgement released on 31 August 2009, the High Court dismissed SEB's and HVB's claims in full. However, the court also held that APBS did not have a valid change of position defence in respect of the sum of \$347,671 and held that SEB was entitled to judgement in the sum of \$347,671 ("SEB Judgement Sum") together with interest thereon. On 29 September 2009, SEB and HVB filed their notices of appeal against the entire High Court decision. On 27 April 2010, the appeal was heard by the Court of Appeal.

In the Court of Appeal judgement released on 19 May 2011, the Court of Appeal upheld the High Court's decision and dismissed the appeals by SEB and HVB in full, with costs awarded in favour of APBS. APBS has since paid the Judgement Sum and is in the midst of recovering costs from SEB and HVB for both the High Court and Court of Appeal proceedings. If parties do not reach a settlement on costs, the issue of costs will proceed to taxation i.e. formal assessment by the Court on costs.

39. CAPITAL MANAGEMENT

The primary objective of the Group's capital management is to ensure that it maintains healthy capital ratios to support its business and maximise shareholder value. No changes were made in the objectives, policies or processes during the years ended 30 September 2011 and 2010.

The Group monitors its cashflow, debt maturity profile, cost of funds, overall liquidity position and gearing ratio on a continuous basis. The Group's policy is to keep gearing ratio at not more than 80% of total equity.

The gearing ratio is calculated as net borrowings divided by total equity. Net borrowings is calculated as borrowings less cash and bank deposits. Total equity is calculated as shareholders fund plus non-controlling interests.

	THE GROUP		THE COMPANY	
	2011 (\$'000)	2010 (\$'000)	2011 (\$'000)	2010 (\$'000)
Cash and bank deposits	1,599,607	1,698,916	99,568	48,534
Borrowings	(3,963,446)	(4,574,741)	(150,000)	(150,000)
Net borrowings	(2,363,839)	(2,875,825)	(50,432)	(101,466)
Shareholders' fund	6,882,210	6,142,798	4,173,064	3,950,777
Total equity (including non-controlling interests)	7,721,024	6,948,459	4,173,064	3,950,777
Net borrowings/Shareholders' fund	0.34	0.47	0.01	0.03
Net borrowings/Total equity	0.31	0.41	0.01	0.03

Certain entities in the Group are required to comply with certain externally imposed capital requirements in respect of certain external borrowings. The Group and the Company are in compliance with all externally imposed capital requirements.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

40. NEW ACCOUNTING STANDARDS AND FRS INTERPRETATION

The Group has not adopted the following relevant standards and interpretations that have been issued as at balance sheet date but are not yet effective:

Description		Effective for annual periods beginning on or after
Revised FRS 24	Related Party Disclosures	1 January 2011
Amendments to INT FRS 114	Prepayments of a Minimum Funding Requirement	1 January 2011
INT FRS 115	Agreements for the Construction of Real Estate	1 January 2011
Amendments to FRS 107 Disclosures	Transfer of Financial Assets	1 July 2011
Amendments to FRS 12 Deferred Tax	Recovery of Underlying Assets	1 January 2012
Amendments to FRS 1	Presentation of Items of Other Comprehensive Income	1 July 2012
Revised FRS 19	Employee Benefits	1 January 2013
FRS 27	Separate Financial Statements	1 January 2013
FRS 28	Investments in Associates and Joint Ventures	1 January 2013
FRS 110	Consolidated Financial Statements	1 January 2013
FRS 111	Joint Arrangements	1 January 2013
FRS 112	Disclosures of Interests in Other Entities	1 January 2013
FRS 113	Fair Value Measurements	1 January 2013
Improvements to FRSs 2010:		
Amendments to FRS 107	Financial Instruments: Disclosures	1 January 2011
Amendments to FRS 1	Presentation of Financial Statements	1 January 2011
FRS 34	Interim Financial Reporting	1 January 2011

Except for the Revised FRS 24, the Amendments to FRS 1, Amendments to FRS 12, FRS 110, FRS 10, FRS 27, FRS 111, FRS 112, INT FRS 114 and INT FRS 115, the Directors expect that the adoption of the other standards and interpretations above will have no material impact on the financial statements in the period of initial application. The nature of the impending changes in accounting policy on adoption of the following FRS and INT FRS are described below.

(a) Revised FRS 24 Related Party Disclosures

The Revised FRS 24 clarifies the definition of a related party to simplify the identification of such relationships and to eliminate inconsistencies in its application. The Revised FRS 24 expands the definition of a related party and would treat two entities as related to each other whenever a person (or a close member of that person's family) or a third party has control or joint control over the entity, or has significant influence over the entity. The revised standard also introduces a partial exemption of disclosure requirements for government-related entities. The Group is currently determining the impact the changes to the definition of a related party has on the disclosure of related party transaction.

The Group will apply the Revised FRS 24 from 1 October 2011. As this is a disclosure standard, it will have no impact on the financial position or financial performance of the Group when implemented.

(b) Amendments to FRS 1 Presentation of Items of Other Comprehensive Income

The Amendments to FRS 1 changes the grouping of items presented in other comprehensive income ("OCI"). Items that could be reclassified to profit or loss at a future point in time would be presented separately from items which will never be reclassified. As the Amendments only affect the presentation of items that are already recognised in OCI, the Group does not expect any impact on its financial position or performance upon adoption of this standard.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

40. NEW ACCOUNTING STANDARDS AND FRS INTERPRETATION (cont'd)

(c) **Amendments to FRS 12 Deferred Tax: Recovery of Underlying Assets**

The Amendments to FRS 12 apply to the measurement of deferred tax liabilities and assets arising from investment properties measured using the fair value model under FRS 40 Investment Property, including investment property acquired in a business combination and subsequently measured using the fair value model. For the purposes of measuring deferred tax, the Amendments introduce a rebuttable presumption that the carrying amount of an investment property measured at fair value will be recovered entirely through sale. The presumption can be rebutted if the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits over time, rather than through sale.

The Group provides for deferred tax liabilities for its investment properties on the basis that the carrying amount of the investment properties will be recovered through use. Upon adoption of the Amendments to FRS 12, there is a presumption that the carrying amount of an investment property measured at fair value will be recovered entirely through sale. Accordingly, there will be no deferred tax liability on investment properties in Singapore as there is no capital gains tax in Singapore. The Group expects the adoption of Amendments to FRS 12 to result in a decrease in deferred tax liabilities of the Group and a corresponding increase in retained earnings upon initial application of the amendments.

The Group will apply the Amendments to FRS 12 from 1 October 2012.

(d) **FRS 110/IFRS 10 Consolidated Financial Statements and FRS 27 Separate Financial Statements (Revised)**

FRS 110/IFRS 10 establishes a single control model that applies to all entities (including special purpose entities). The changes introduced by FRS 110/IFRS 10 will require the management to exercise significant judgement to determine which entities are controlled, and therefore are required to be consolidated by the Group, compared with the requirements that were in FRS 27. Therefore, FRS 110/IFRS 10 may change which entities are consolidated within a group. The revised FRS 27 was amended to address accounting for subsidiaries, jointly controlled entities and associates in separate financial statements.

The Group is currently determining the impact of the changes to the concept of control.

(e) **FRS 111/IFRS 11 Joint Arrangements and FRS 28 Investment in Associates and Joint Ventures (Revised)**

FRS 111/IFRS 11 classifies joint arrangements either as joint operations or joint ventures. Joint operation is a joint arrangement whereby the parties that have rights to the assets and obligations for the liabilities whereas joint venture is a joint arrangement whereby the parties that have joint control of the arrangement has rights to the net assets of the arrangement. FRS 111/IFRS 11 requires the determination of joint arrangement's classification to be based on the parties' rights and obligations under the arrangement, with the existence of a separate legal vehicle no longer being the key factor. FRS 111/IFRS 11 disallows proportionate consolidation and requires joint venture to be accounted for using the equity method. The revised FRS 28 was amended to describe the application of equity method to investments in joint ventures in addition to associates.

The Group currently applies proportionate consolidation for its joint ventures. Upon adoption of FRS 111/IFRS 11, the Group expects the change to equity accounting for these joint ventures will affect the Group's financial statements presentation.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

40. NEW ACCOUNTING STANDARDS AND FRS INTERPRETATION (cont'd)

(f) **FRS 112/IFRS 12 Disclosure of Interests in Other Entities**

FRS 112/IFRS 12 is a new and comprehensive standard on disclosure requirements for all forms of interest in other entities, including joint arrangements, associates, special purpose vehicles and other off balance sheet vehicles. FRS 112/IFRS 12 requires an entity to disclose information that helps users of its financial statements to evaluate the nature and risks associated with its interests in other entities and the effects of those interests on its financial statements.

The Group is currently determining the impact of the disclosure requirements. As this is a disclosure standard, it will have no impact on the financial position or financial performance of the Group when implemented.

(g) **Amendments to INT FRS 114 Prepayments of a Minimum Funding Requirement**

The changes to INT FRS 114 require entities sponsoring defined benefit plans to assess whether prepayments have been made that now need to be re-assessed for their impact on recoverability on pension assets. Entities applying the corridor to recognise actuarial gains and losses may also need to take into account the potential interaction between corridor and the recoverability of plan assets.

The Group will apply INT FRS 114 from 1 October 2011.

(h) **INT FRS 115 Agreements for the Construction of Real Estate**

On 26 August 2010, the Accounting Standards Council issued INT FRS 115 with an accompanying note that explains the application of the Interpretation to property development sales in Singapore by considering the Singapore legal framework. INT FRS 115 supersedes RAP 11 Pre-Completion Contracts for the Sale of Development Property and becomes effective for annual periods beginning on or after 1 January 2011. When adopted INT FRS 115 is to be applied retrospectively.

INT FRS 115 clarifies when revenue and related expenses from a sale of real estate unit should be recognised if an agreement between a developer and a buyer is reached before the construction of real estate is completed. INT FRS 115 determines that contracts which do not classify as construction contracts in accordance with FRS 11 can only be accounted for using the percentage of completion ("POC") method if the entity continuously transfers to the buyer control and the significant risks and rewards of ownership of the work in progress in its current state as construction progresses.

The Group's current accounting policy for all residential property sales is to recognise revenue using the POC method as construction progresses. When the Group applies INT FRS 115 in the financial year ended 30 September 2012 retrospectively, the 2011 comparatives for revenue and net profit after tax are expected to increase by approximately \$92,337,000 and \$29,499,000 respectively. The properties held for sale and deferred income as at 30 September 2011 are also expected to decrease by approximately \$43,614,000 and increase by approximately \$1,526,000 respectively.

(i) **RAP 11 Pre-Completion Contracts for the Sale of Development Property**

For the current financial year, RAP 11 is still applicable in Singapore. This statement mentioned that a property developer's sales and purchase agreement is not a construction contract as defined in FRS 11 (Construction Contract) and the POC method of recognising income, which is allowed under FRS 11 for construction contracts may not be applicable for property developers.

The relevant standard for revenue recognition by property developers is FRS 18 (Revenue), which addresses revenue recognition generally and for all types of entities. With the issuance of INT FRS 115, RAP 11 will cease to have effect for annual periods beginning on or after 1 January 2011.

The Group uses the POC method for recognising revenue from partly completed residential projects which are held for sale.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

40. NEW ACCOUNTING STANDARDS AND FRS INTERPRETATION (cont'd)

(i) RAP 11 Pre-Completion Contracts for the Sale of Development Property (cont'd)

If the Group had adopted the completed contract method, the impact on the financial statements will be as follows:

	THE GROUP	
	2011 (\$'000)	2010 (\$'000)
Profit statement		
Increase/(Decrease) in revenue recognised for the year	503,237	(66,592)
Increase in profit for the year	127,480	31,018
Balance sheet		
Decrease in opening accumulated profits	(287,593)	(319,575)
Decrease in properties under development		
At beginning of the year	(386,865)	(401,310)
At end of the financial year	(216,886)	(387,365)
Increase/(Decrease) in non-controlling interests		
At beginning of the year	-	(3,231)
Share of profit for the year	1,351	3,231

41. SUBSEQUENT EVENTS

- (a) On 11 October 2011, the Group announced that its subsidiary company, F&NHB's dairies product manufacturing facilities in Rojana Industrial Park, Ayutthaya, Thailand under F&N Dairies (Thailand) Limited, a wholly owned subsidiary, was inundated by massive floods and has ceased production.

It is currently estimated that production can recommence approximately 3 to 5 months after flood water has subsided. During the interim, in order to mitigate the disruption to the market place/customers, the Group plans to ship products from its outsourced manufacturing locations.

The Group is also working closely with its insurer and loss adjusters to file claims under its Property All Risk and Business Interruption Insurance policies. Material financial losses including consequential loss of profit are recoverable from the insurer and the Group will look to these policies for reimbursement during the period.

- (b) On 28 October 2011, the Group announced that its subsidiary company, F&N Dairy Investments Pte Ltd has entered into a share purchase agreement to sell its entire 29.5% shareholding interest in China Dairy Group Ltd for a consideration of approximately \$37.9 million. This sale was completed on 1 November 2011.
- (c) On 1 November 2011, the Group's joint venture company, Asia Pacific Breweries Limited increased its equity interest in South Pacific Brewery Limited ("SPB") from 75.8% to 76.4% through the purchase of 201,600 shares representing 0.6% of the share capital of SPB for an aggregate consideration of Kina 3,024,000 (or approximately \$1,700,000).
- (d) On 4 November 2011, the Group's joint venture company, Asia Pacific Breweries Limited's indirect subsidiary company, Barworks Holdings Limited ("BHL") has acquired the remaining 25.0% equity interest in Clifford Pubs Limited ("CPL"), a company incorporated in New Zealand, from MJ Clifford, SE Leonard & MAG Trustees Ltd. The consideration for the acquisition, reached on a willing seller willing buyer basis taking into account the profitability of CPL, is NZ\$925,000 (or approximately \$928,000), and has been paid in cash by BHL on completion. The book value of the additional interest based on the unaudited accounts of CPL as at 30 September 2011 is approximately NZ\$55,000 (or approximately \$55,000).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES

	Effective Shareholding		Principal Activities
	2011	2010	
SUBSIDIARY COMPANIES OF THE COMPANY			
Country of Incorporation and Place of Business: Singapore			
Fraser & Neave (Singapore) Pte Ltd	100.0%	100.0%	Management Services
F&N Investments Pte Ltd	100.0%	100.0%	Investment Holding
F&N Foods Pte Ltd	100.0%	100.0%	Manufacture and Distribution of Dairy Products and Beverages
Asia Dairies (S) Pte Ltd	100.0%	100.0%	Dormant
F&N Dairy Investments Pte Ltd	100.0%	100.0%	Investment Holding
F&N Interflavine Pte Ltd	100.0%	100.0%	Beverage Base Manufacturing
International Theme Parks (Singapore) Pte Ltd	100.0%	100.0%	Dormant
Times Publishing Ltd	100.0%	100.0%	Investment Holding
Frasers Centrepoint Limited	100.0%	100.0%	Investment Holding
F&NBev Manufacturing Pte. Ltd. <i>(Held by a subsidiary company)</i>	100.0%	100.0%	Dormant
F&N Treasury Pte Ltd	100.0%	100.0%	Provide Treasury and Financial Services
F&N Creameries (S'pore) Pte Ltd <i>(Formerly King's Creameries (S) Pte Ltd) (Held by a subsidiary company)</i>	100.0%	-	Distribution of Ice-Cream
Country of Incorporation and Place of Business: Hong Kong			
(A) Fraser & Neave Investments (HK) Ltd	100.0%	100.0%	Investment Holding
Country of Incorporation and Place of Business: Malaysia			
(A) Fraser & Neave Holdings Bhd	56.7%	57.0%	Investment Holding
(A) Tiger Taverns Sdn Bhd	100.0%	100.0%	Dormant
(A) Magnolia - PDL Dairies (1993) Sdn Bhd	100.0%	100.0%	Dormant
(A) Fannet Online Sdn Bhd	100.0%	100.0%	Dormant
(A) F&N Services (L) Bhd	100.0%	100.0%	Investment Holding
Country of Incorporation and Place of Business: Thailand			
(A) F&N United Ltd <i>(Held by a subsidiary company)</i>	95.0%	95.0%	Manufacture and Distribution of Dairy Products
Country of Incorporation and Place of Business: Myanmar			
(C) Myanmar Brewery Ltd <i>(Accounting year ends on 31 March)</i>	55.0%	55.0%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: Australia			
(A) Red Lion Holdings Pty Ltd <i>(Held by a subsidiary company)</i>	100.0%	100.0%	Dormant

Notes:

- (A) Audited by Ernst & Young in the respective countries.
(C) Audited by other firms of auditors.

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FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2011	2010	
SUBSIDIARY COMPANIES OF F&N CREAMERIES GROUP				
Country of Incorporation and Place of Business: Singapore				
**	N'Joy Dairies International Pte Ltd	100.0%	-	Dormant
Country of Incorporation and Place of Business: Malaysia				
(A)	F&N Ice Cream Manufacturing (M) Sdn Bhd <i>(Formerly King's Creameries (M) Sdn Bhd)</i>	100.0%	-	Manufacture and Distribution of Ice-Cream
(A)	F&N Creameries (M) Sdn Bhd <i>(Formerly King's Dairies (M) Sdn Bhd)</i>	100.0%	-	Distribution of Ice-Cream
(A)	F&N Ice Cream Manufacturing (Sarawak) Sdn Bhd <i>(Formerly Treats Dairies (Sarawak) Sdn Bhd)</i>	100.0%	-	Manufacture and Distribution of Ice-Cream
(A)	F&N Creameries (Sarawak) Sdn Bhd <i>(Formerly TDS Marketing & Services Sdn Bhd)</i>	100.0%	-	Distribution of Ice-Cream
**	N'Joy Dairies International Sdn Bhd	100.0%	-	Dormant
SUBSIDIARY COMPANIES OF FRASER & NEAVE HOLDINGS GROUP				
Country of Incorporation and Place of Business: Malaysia				
(A)	Fraser & Neave (Malaya) Sdn Bhd	56.7%	57.0%	Management Services and Property Investment Holdings
(A)	F&N Beverages Marketing Sdn Bhd	56.7%	57.0%	Distribution of Soft Drinks
(A)	F&N Beverages Manufacturing Sdn Bhd	56.7%	57.0%	Manufacture of Soft Drinks
(A)	F&N Dairies (Malaysia) Sdn Bhd	56.7%	57.0%	Distribution of Dairy Products
(A)	Premier Milk (Malaya) Sdn Bhd	56.7%	57.0%	Manufacture of Dairy Products
(A)	Four Eights Sdn Bhd	56.7%	57.0%	Dormant
(A)	F&N Foods Sdn Bhd	56.7%	57.0%	Manufacture of Dairy Products
(A)	Kuala Lumpur Glass Manufacturers Company Sdn Bhd	56.7%	57.0%	Dormant
(A)	Wimanis Sdn Bhd	56.7%	57.0%	Property Development
(A)	Lettricia Corporation Sdn Bhd	39.7%	39.9%	Property Development
(A)	Elsinburg Holdings Sdn Bhd	56.7%	57.0%	Property Development
(A)	Vacaron Company Sdn Bhd	56.7%	57.0%	Property Development
(A)	Nuvak Company Sdn Bhd	56.7%	57.0%	Dormant
(A)	Greenclipper Corporation Sdn Bhd	56.7%	57.0%	Dormant
(A)	Utas Mutiara Sdn Bhd	56.7%	57.0%	Property Investment Holding
(A)	Borneo Springs Sdn Bhd	56.7%	57.0%	Manufacture and Sale of Mineral Water, Carbonated Drinks and Bottles
(A)	PML Dairies Sdn Bhd	56.7%	57.0%	Manufacture and Distribution of Dairy Products
(A)	F&N Properties Sdn Bhd	56.7%	57.0%	Provision of Property Management Services
(A)	F&N Capital Sdn Bhd	56.7%	57.0%	Provide Treasury and Financial Services
(A)	Tropical League Sdn Bhd	56.7%	57.0%	Dormant

Notes:

(A) Audited by Ernst & Young in the respective countries.

** In voluntary liquidation

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2011	2010	
SUBSIDIARY COMPANIES OF FRASER & NEAVE HOLDINGS GROUP (cont'd)				
Country of Incorporation and Place of Business: Singapore				
	Arolys Singapore Pte Ltd	56.7%	57.0%	Distribution of Dairy Products
Country of Incorporation and Place of Business: Thailand				
(A)	F&N Dairies (Thailand) Limited	56.7%	57.0%	Manufacture and Distribution of Dairy Products
(A)	F&N Beverage (Thailand) Limited	56.7%	57.0%	Dormant
Country of Incorporation and Place of Business: British Virgin Islands				
(A)	Lion Share Management Limited	56.7%	57.0%	Brand Owner
SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP				
Country of Incorporation and Place of Business: Singapore				
	FCL Property Investments Pte Ltd	100.0%	100.0%	Property Investment
	FCL Enterprises Pte Ltd	100.0%	100.0%	Property Investment
	Riverside Property Pte Ltd	100.0%	100.0%	Property Investment
	FCL Centrepoint Pte Ltd	100.0%	100.0%	Investment Holding
	Orrick Investments Pte Ltd	100.0%	100.0%	Property Investment
	Yishun Development Pte Ltd	100.0%	100.0%	Property Development
	FCL Alexandra Point Pte Ltd	100.0%	100.0%	Property Investment
	Woodlands Complex Pte Ltd	100.0%	100.0%	Property Development
	Riverside Walk Pte Ltd	100.0%	100.0%	Property Development
	FCL Ventures Pte Ltd	100.0%	100.0%	Property Development
	FCL Management Services Pte Ltd	100.0%	100.0%	Management Services
	Riverside Investments Pte Ltd	100.0%	100.0%	Property Development
	Yishun Land Pte Ltd	100.0%	100.0%	Property Development
	Yishun Property Pte Ltd	100.0%	100.0%	Property Development
	FCL Tampines Pte Ltd	80.0%	80.0%	Property Development
	FCL Homes Pte Ltd	100.0%	100.0%	Property Development
	FCL Land Pte Ltd	100.0%	100.0%	Property Development
	FCL Assets Pte Ltd	100.0%	100.0%	Investment Holding
	FCL Estates Pte Ltd	100.0%	100.0%	Property Development
	Frasers Hospitality Pte Ltd	100.0%	100.0%	Investment Holding and Management Services
	Frasers (UK) Pte Ltd	75.0%	75.0%	Investment Holding
	Frasers (Australia) Pte Ltd	75.0%	75.0%	Investment Holding
	FCL (China) Pte Ltd	100.0%	100.0%	Investment Holding
	Marine Parade View Pte Ltd	100.0%	100.0%	Property Development
	FCL (Fraser) Pte Ltd	100.0%	100.0%	Investment Holding
	FCL Sophia Pte Ltd	100.0%	100.0%	Property Development

Note:

(A) Audited by Ernst & Young in the respective countries.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2011	2010	
SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)			
Country of Incorporation and Place of Business: Singapore (cont'd)			
Frasers Centrepoint Property Management Services Pte Ltd	100.0%	100.0%	Management Services
FCL Choa Chu Kang Pte Ltd	100.0%	100.0%	Property Development
FCL Joo Chiat Place Pte Ltd	100.0%	100.0%	Property Development
Frasers (NZ) Pte Ltd	75.0%	75.0%	Investment Holding
FCL China Development Pte Ltd	100.0%	100.0%	Investment Holding
FCL Court Pte Ltd	100.0%	100.0%	Property Development
FCL Lodge Pte Ltd	100.0%	100.0%	Property Development
FCL Place Pte Ltd	100.0%	100.0%	Property Development
FCL Rise Pte Ltd	100.0%	100.0%	Property Development
Frasers (Thailand) Pte Ltd	100.0%	100.0%	Investment Holding
River Valley Properties Pte Ltd	100.0%	100.0%	Investment Holding and Property Development
Lion (Singapore) Pte Limited	100.0%	100.0%	Property Development
FCL View Pte Ltd	100.0%	100.0%	Property Development
FCL Tower Pte Ltd	100.0%	100.0%	Property Development
FCL Loft Pte Ltd	100.0%	100.0%	Property Development
Frasers Centrepoint Asset Management Ltd	100.0%	100.0%	Management Services
FCL Investments Pte Ltd	100.0%	100.0%	Investment Holding
FCL Trust Holdings Pte Ltd	100.0%	100.0%	Investment Holding
Frasers Hospitality Investment Holding (Philippines) Pte Ltd	100.0%	100.0%	Investment Holding
Frasers Centrepoint Asset Management (Malaysia) Pte Ltd	100.0%	100.0%	Investment Holding
FCL Trust Holdings (Commercial) Pte Ltd	100.0%	100.0%	Investment Holding
Frasers Centrepoint Asset Management (Commercial) Ltd	100.0%	100.0%	Asset Management, Fund and Property Management and Related Advisory Services
Frasers Centrepoint Property Management (Commercial) Pte Ltd	100.0%	100.0%	Asset Management, Fund and Property Management and Related Advisory Services
FCL Management Services (Commercial) Pte Ltd	100.0%	100.0%	Management Services
FCL REIT Management Ltd	100.0%	100.0%	Management Services
MLP Co Pte Ltd	100.0%	100.0%	Investment Holding
SAJV Co Pte Ltd	100.0%	100.0%	Investment Holding
FCL Clover Pte Ltd	100.0%	100.0%	Financial Services
FCL Tampines Court Pte Ltd	100.0%	100.0%	Investment Holding
FCL Emerald (1) Pte Ltd	100.0%	100.0%	Investment Holding
Opal Star Pte Ltd	100.0%	100.0%	Investment Holding
Fraser Suites Jakarta Pte Ltd	100.0%	100.0%	Investment Holding
Fraser Residence Orchard Pte Ltd	100.0%	100.0%	Management Consultancy Services
FCL Crystal Pte Ltd	100.0%	100.0%	Property Development
FCL Topaz Pte Ltd	100.0%	100.0%	Investment Holding
Frasers Hospitality Investments Melbourne Pte Ltd	100.0%	-	Investment Holding
Emerald Hill Developments Pte Ltd	100.0%	100.0%	Property Investment
River Valley Shopping Centre Pte Ltd	100.0%	100.0%	Property Investment

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2011	2010	
SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)			
Country of Incorporation and Place of Business: Singapore (cont'd)			
River Valley Tower Pte Ltd	100.0%	100.0%	Property Investment
River Valley Apartments Pte Ltd	100.0%	100.0%	Property Investment
Frasers Hospitality Management Pte Ltd	100.0%	100.0%	Management Consultancy Services
Frasers Hospitality Property Services Pte Ltd	100.0%	100.0%	Management Consultancy Services
Sinomax International Pte Ltd	100.0%	100.0%	Investment Holding
Frasers International Logistics Management Pte. Ltd.	100.0%	100.0%	Management and Consultancy Services
Singapore Logistics Investments Pte Ltd	80.0%	80.0%	Investment Holding
FCL Compassvale Pte Ltd	80.0%	80.0%	Property Development
Punggol Residences Pte Ltd	80.0%	-	Property Development
FC Hotel Trustee Pte Ltd <i>(Formerly FC Retail Trust Management Pte Ltd)</i>	100.0%	100.0%	Management Services
Ruby Star Trust	100.0%	-	Investment Holding
Country of Incorporation and Place of Business: Vietnam			
(A) Me Linh Point Ltd	75.0%	75.0%	Property Investment
Country of Incorporation and Place of Business: China			
(C) Beijing Fraser Suites Real Estate Management Co., Ltd	100.0%	100.0%	Property Investment
(A) Shanghai Zhong Jun Real Estate Development Co., Ltd	76.0%	76.0%	Property Development
(A) Beijing Gang Lu Real Estate Development Co., Ltd	56.2%	56.2%	Property Development
(A) Beijing Vision Century Property Management Co., Ltd	56.2%	56.2%	Property Management
(A) Vision Century Real Estate Development (Dalian) Co., Ltd	56.2%	56.2%	Property Development
(A) Vision Property Management (Dalian) Co., Ltd	56.2%	56.2%	Property Management
(A) Vision (Shenzhen) Business Park Co., Ltd	56.2%	56.2%	Business Park Development and Investment
(A) (1) Vision Huaqing (Beijing) Development Co., Ltd	33.7%	33.7%	Business Park Development and Investment
(A) Vision Property (Shenzhen) Co., Ltd	56.2%	-	Property Development
(C) Frasers Hospitality Management Co., Ltd, Shanghai	100.0%	100.0%	Management Consultancy Services
(C) Fraser Place (Beijing) Property Management Co., Ltd	100.0%	100.0%	Management Consultancy Services
(C) Modena Hospitality Management Co., Ltd. (Shanghai)	51.0%	51.0%	Management Consultancy Services
(C) Shanghai Frasers Management Consultancy Co., Ltd	100.0%	100.0%	Management Services
(C) Beijing Sin Hua Yan Real Estate Development Co., Ltd	100.0%	100.0%	Property Development
(C) Singlong Property Development (Suzhou) Co., Ltd	100.0%	100.0%	Property Development
(C) Frasers Property Management (Shanghai) Co., Ltd	100.0%	100.0%	Management Services
(C) Chengdu Sino Singapore Southwest Logistics Co., Ltd <i>(All the above companies, incorporated in China, accounting year ends on 31 December)</i>	80.0%	80.0%	Property Development

Notes:

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

(1) Company is treated as a subsidiary of the Group by virtue of management control over financial and operating policies of the company.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2011	2010	
SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)			
Country of Incorporation: Bermuda			
Place of Business: Hong Kong			
(A) Frasers Property (China) Limited	56.2%	56.2%	Investment Holding
Country of Incorporation and Place of Business: Hong Kong			
(A) Excellent Esteem Limited	100.0%	100.0%	Investment Holding
(A) Vision Century Secretaries Limited	56.2%	56.2%	Secretarial and Nominee Services
(A) Vision Century Administration Limited	56.2%	56.2%	Management Consultancy Services
(A) Vision Century Property Management Limited	56.2%	56.2%	Property Management
(C) Frasers Hospitality (Hong Kong) Limited	100.0%	100.0%	Management Consultancy Services
(C) Ace Goal Limited	100.0%	100.0%	Investment Holding
(C) Extra Strength Limited	100.0%	100.0%	Investment Holding
(C) Forth Carries Limited	100.0%	100.0%	Investment Holding
(C) Forward Plan Limited	100.0%	100.0%	Investment Holding
(C) Summit Park Limited	100.0%	100.0%	Investment Holding
(C) Superway Logistics Investments (Hong Kong) Limited <i>(Accounting year ends on 31 December)</i>	80.0%	80.0%	Investment Holding
Country of Incorporation: British Virgin Islands			
Place of Business: Hong Kong			
(B) Limbo Enterprises Limited	56.2%	56.2%	Property Holding
(B) Supreme Asia Investments Ltd	75.2%	75.2%	Investment Holding
Country of Incorporation and Place of Business: Philippines			
(A) Frasers Hospitality Philippines, Inc	100.0%	100.0%	Management Consultancy Services
(A) Frasers Hospitality Investment, Inc	100.0%	100.0%	Property Investment
Country of Incorporation: Singapore			
Place of Business: United Kingdom			
Frasers Property (Europe) Holdings Pte Ltd	80.0%	51.2%	Investment Holding
Country of Incorporation and Place of Business: United Kingdom			
(C) Frasers Property (UK) Limited	80.0%	51.2%	Investment Holding
(C) Frasers Property Developments Ltd	80.0%	51.2%	Investment Holding
(C) Frasers Investments (UK) Limited	80.0%	51.2%	Property Investment
(C) Frasers Ventures Limited	80.0%	51.2%	Property Development

Notes:

- (A) Audited by Ernst & Young in the respective countries.
 (B) Not required to be audited under the laws of the country of incorporation.
 (C) Audited by other firms of auditors.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2011	2010	
SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)				
Country of Incorporation and Place of Business: United Kingdom (cont'd)				
(C)	Frasers FB (UK) Limited <i>(Formerly Fairbriar plc)</i>	80.0%	51.2%	Property Investment
(C)	Ellisridge Limited	80.0%	40.4% ⁽¹⁾	Property Investment
(C)	Ellisridge Suites Limited	80.0%	40.4% ⁽¹⁾	Property Investment
(C)	Frasers FB (Apartments) Limited <i>(Formerly Fairbriar Apartments Limited)</i>	80.0%	51.2%	Property Development
(C)	Frasers FB (UK) Developments Limited <i>(Formerly Fairbriar Developments Limited)</i>	80.0%	51.2%	Property Development
(C)	Fairbriar Projects Limited	80.0%	51.2%	Property Development
(C)	The School House (Tunbridge Wells) Limited	80.0%	51.2%	Property Development
(C)	Fairbriar General Partner Limited	80.0%	51.2%	Property Investment
(C)	Frasers FB (UK) Group Limited <i>(Formerly Fairbriar Group plc)</i>	80.0%	51.2%	Investment Holding
(C)	Fairbriar House Limited	80.0%	51.2%	Investment Holding
(C)	Frasers Homes (UK) Limited	80.0%	51.2%	Property Development
(C)	Frasers (Buckswood Grange) Limited	80.0%	51.2%	Property Development
(C)	Frasers Islington Limited	80.0%	51.2%	Property Development
(C)	Frasers Islington Properties Limited	80.0%	51.2%	Property Development
(C)	Islington Theatre Development Limited	79.2%	38.1% ⁽¹⁾	Property Development
(C)	Frasers FB (Pepys Street) Limited <i>(Formerly Fairbriar Pepys Street Limited)</i>	80.0%	51.2%	Property Development
(C)	FKB Property Investment Ltd	80.0%	51.2%	Management Consultancy Services
(C)	FKB Property Management Limited	80.0%	51.2%	Management Consultancy Services
(C)	NGH Properties Limited	80.0%	51.2%	Property Investment
(C)	Frasers Sloane Avenue Limited	80.0%	51.2%	Property Development
(C)	Frasers (Brown Street) Limited	80.0%	51.2%	Property Development
(C)	Fairdace Limited	100.0%	34.1%	Serviced Apartments
(C)	Frasers Hospitality (UK) Limited	100.0%	51.2%	Management Consultancy Services and Serviced Apartments
(C)	Frasers (Vincent Square) Ltd	80.0%	51.2%	Property Development
(C)	Frasers Lumiere Leeds Ltd	80.0%	51.2%	Investment Holding
(C)	Frasers Management (UK) Ltd	80.0%	51.2%	Management Services
(C)	Frasers (Riverside Quarter) Ltd	80.0%	51.2%	Property Development
(B)	Frasers Highbury Limited	75.0%	75.0%	Dormant
(C)	Frasers St Giles Street Management Ltd	100.0%	51.2%	Property Management
(C)	Frasers (Maidenhead) Ltd	80.0%	51.2%	Property Development

Notes:

(B) Not required to be audited under the laws of the country of incorporation.

(C) Audited by other firms of auditors.

(1) Company is treated as a subsidiary of the Group by virtue of management control over financial and operating policies of the company.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2011	2010	
SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)			
Country of Incorporation: Singapore			
Place of Business: Australia			
FCL Bridgepoint Pte Ltd	100.0%	100.0%	Property Investment
Country of Incorporation and Place of Business: Australia			
(A) Frasers Town Hall Pty Ltd	80.5%	80.5%	Investment Holding and Property Development
(A) Frasers Town Hall Residences Pty Ltd	80.5%	80.5%	Property Investment
(A) Frasers Town Hall Issuer Pty Ltd	80.5%	80.5%	Financial Services
(A) Frasers Town Hall Residences Operations Pty Ltd	80.5%	-	Serviced Apartments
(A) Frasers City Quarter Pty Limited	87.5%	87.5%	Property Development
(A) Frasers Queens Pty Limited	87.5%	87.5%	Property Development
(A) Frasers Property Management Australia Pty Limited	75.0%	75.0%	Management Services
(A) Frasers Chandos Pty Limited	75.0%	75.0%	Property Development
(A) Frasers Lorne Pty Limited	75.0%	75.0%	Property Development
(A) Frasers Mandurah Pty Limited	56.3%	56.3%	Property Development
(A) Frasers Killara Pty Ltd	75.0%	75.0%	Property Development
(A) Frasers Morton Pty Ltd	75.0%	75.0%	Property Development
(A) Frasers Broadway Pty Ltd	75.0%	75.0%	Property Development
(A) Frasers Property Australia Pty Ltd	75.0%	75.0%	Investment Holding
(A) Frasers Homes WA Pty Limited	56.3%	56.3%	Property Development
(A) Frasers Putney Pty Limited	75.0%	75.0%	Property Development
(A) Frasers Central Park Holdings No. 1 Pty Ltd	75.0%	-	Investment Holding
(A) Frasers Central Park Holdings No. 2 Pty Ltd	75.0%	-	Investment Holding
(A) Frasers Central Park Land No. 1 Pty Ltd	75.0%	-	Property Development
(A) Frasers Central Park Land No. 2 Pty Ltd	75.0%	-	Property Development
(A) Frasers Central Park Equity No. 1 Pty Ltd	75.0%	-	Property Development
(A) Frasers Central Park Equity No. 2 Pty Ltd	75.0%	-	Property Development
(A) Frasers Melbourne Trust	100.0%	-	Property Investment
(A) Frasers Melbourne Apartments Pty Limited	100.0%	-	Management and Consultancy Services
(A) Frasers Melbourne Management Pty Limited	100.0%	-	Management Services
Country of Incorporation and Place of Business: Japan			
(B) Frasers Hospitality Japan Kabushiki Kaisha	100.0%	100.0%	Management Consultancy Services
Country of Incorporation: Jersey, Channel Islands			
Place of Business: United Kingdom			
(C) Frasers (St Giles Street, Edinburgh) Ltd	100.0%	51.2%	Property Investment

Notes:

- (A) Audited by Ernst & Young in the respective countries.
 (B) Not required to be audited under the laws of the country of incorporation.
 (C) Audited by other firms of auditors.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2011	2010	
SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)				
Country of Incorporation and Place of Business: New Zealand				
(A)	Fraser's Broadview Limited	75.0%	75.0%	Property Development
(A)	Fraser's Papamoa Limited	67.5%	67.5%	Property Development
(A)	Coast Homes Limited	67.5%	67.5%	Property Development
Country of Incorporation and Place of Business: Thailand				
(A)	Fraser's Hospitality (Thailand) Ltd <i>(Accounting year ends on 31 December)</i>	100.0%	100.0%	Management Consultancy Services
Country of Incorporation and Place of Business: India				
(A)	Fraser's Hospitality India Pty Ltd	100.0%	-	Management Consultancy
Country of Incorporation and Place of Business: Indonesia				
(A)	PT Fraser's Hospitality Investments Indonesia <i>(Accounting year ends on 31 December)</i>	100.0%	-	Property Investment Services
SUBSIDIARY COMPANIES OF TIMES PUBLISHING GROUP				
Country of Incorporation and Place of Business: Singapore				
	Marshall Cavendish International Private Limited	100.0%	100.0%	Investment Holding
	Marshall Cavendish International (Asia) Private Limited	100.0%	100.0%	Publishing of Trade Books
	Marshall Cavendish International (Singapore) Private Limited	100.0%	100.0%	Publishing - Education
	Marshall Cavendish Business Information Private Limited	100.0%	100.0%	Publishing of Trade Directory and Business Information
	Educational Technologies Pte Ltd	100.0%	100.0%	Distribution of Home Library Reference Books
	MC Online Pte Ltd	100.0%	100.0%	E-Learning Provider
	Panpac Education Pte Ltd	100.0%	100.0%	Publishing - Education and Supplies
	Pansing Distribution Pte Ltd	100.0%	100.0%	Distribution of Books and Magazines
	Goodwill Binding Pte Ltd	51.0%	51.0%	Printing and Binding
	JCS Digital Solutions Pte Ltd	51.0%	51.0%	Digital Printing
	Starprint Production Pte Ltd	51.0%	51.0%	Dormant
	Times Editions Pte Ltd	60.0%	60.0%	Dormant
	Times Graphics Private Limited	100.0%	100.0%	Dormant
**	TransQuest Asia Publishers Pte Ltd	100.0%	100.0%	Distribution of Books
Country of Incorporation: Singapore				
Place of Business: Singapore and Malaysia				
	Times The Bookshop Pte Ltd	100.0%	100.0%	Retail of Books, Stationery, Magazines and Periodicals

Notes:

(A) Audited by Ernst & Young in the respective countries.

** In voluntary liquidation.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2011	2010	
SUBSIDIARY COMPANIES OF TIMES PUBLISHING GROUP (cont'd)			
Country of Incorporation: Singapore			
Place of Business: Singapore, Australia, United Kingdom and United States of America			
Times Printers Private Limited	100.0%	100.0%	Commercial Printing
Country of Incorporation and Place of Business: Malaysia			
(A) Marshall Cavendish (Malaysia) Sdn Bhd	100.0%	100.0%	Publishing of Books
(A) (1) STP Distributors (M) Sdn Bhd	30.0%	30.0%	Distribution of Home Library Reference Books
(A) Pansing Marketing Sdn Bhd	100.0%	100.0%	Distribution of Books and Magazines
(A) Times Offset (Malaysia) Sdn Bhd	100.0%	100.0%	Commercial Printing
(A) Pansing Distribution Sdn Bhd <i>(Formerly Times Distri-Services Sdn Bhd)</i>	100.0%	100.0%	Distribution of Books and Magazines
Country of Incorporation: Hong Kong			
Place of Business: Thailand			
(A) Far East Publications Ltd	100.0%	100.0%	Distribution of Home Library Reference Books
Country of Incorporation and Place of Business: Thailand			
(A) Marshall Cavendish International (Thailand) Co. Ltd	49.0%	49.0%	Publishing - Education
Country of Incorporation and Place of Business: Hong Kong			
(A) Everbest Printing Holdings Limited	100.0%	100.0%	Investment Holding
(A) Everbest Printing Investment Ltd	100.0%	100.0%	Investment Holding
(A) Everbest Printing Company Ltd	100.0%	100.0%	Commercial Printing
(A) Marshall Cavendish Business Information (Hong Kong) Limited	100.0%	100.0%	Publishing of Trade Directory and Business Information
(A) Times Publishing (Hong Kong) Limited	100.0%	100.0%	Education Publishing and Distribution of Magazines
Country of Incorporation: Hong Kong			
Place of Business: Hong Kong/Taiwan			
(A) Educational Technologies Limited	100.0%	100.0%	Publishing and Selling of Home Library Reference Books
Country of Incorporation and Place of Business: China			
(A) Everbest Printing (Guangzhou) Co. Ltd	100.0%	100.0%	Commercial Printing
(A) ** Liaoning Times Xinhua Printers Ltd	51.0%	51.0%	Commercial Printing
(A) Shanxi Xinhua Times Packaging Printing Co Ltd	51.0%	51.0%	Commercial Printing and Packaging
(C) Marshall Cavendish (Beijing) Co. Limited <i>(All the above companies, incorporated in China, accounting year ends on 31 December)</i>	100.0%	100.0%	Book Production Services

Notes:

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

(1) Company is treated as a subsidiary of the Group by virtue of management control over financial and operating policies of the company.

** In voluntary liquidation.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2011	2010	
SUBSIDIARY COMPANIES OF TIMES PUBLISHING GROUP (cont'd)				
Country of Incorporation and Place of Business: India				
(A)	Direct Educational Technologies India Pte Ltd	100.0%	100.0%	Distribution of Home Library Reference Books
Country of Incorporation and Place of Business: Australia				
(A)	Musicway Corporation Limited	100.0%	100.0%	Distribution of Lifestyle Accessories and Storage Products
(A)	Rainbow Products Limited	100.0%	100.0%	Dormant
(A)	Times Properties Pty Limited	100.0%	100.0%	Dormant
(A)	Pansing IMM Pty Limited	100.0%	100.0%	Distribution of Magazines
(A)	Marshall Cavendish (Australia) Pty Ltd	100.0%	100.0%	Investment Holding
Country of Incorporation and Place of Business: United Kingdom				
(A)	Marshall Cavendish Ltd	100.0%	100.0%	Investment Holding (ELT) Publishing
Country of Incorporation and Place of Business: Poland				
(A) **	Marshall Cavendish Polska Sp. zo.o	100.0%	100.0%	Partworks
Country of Incorporation and Place of Business: Ukraine				
(A) **	A Wholly Owned Subsidiary Marshall Cavendish Ukraine	100.0%	100.0%	Partworks
Country of Incorporation and Place of Business: United States of America				
(C)	Marshall Cavendish Corporation	100.0%	100.0%	Publishing of Library Reference Books
JOINT VENTURE COMPANIES OF THE COMPANY				
Country of Incorporation and Place of Business: Singapore				
*	Asia Pacific Investment Pte Ltd	50.0%	50.0%	Investment Holding
JOINT VENTURE COMPANIES OF FRASERS CENTREPOINT GROUP				
Country of Incorporation and Place of Business: Thailand				
(A) (2)	Riverside Homes Development Co., Ltd <i>(Accounting year ends on 31 December)</i>	69.6%	69.6%	Property Development

Notes:

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

(2) This is accounted for as a joint venture as the Group exercises only joint control over the Company.

* Asia Pacific Investment Pte Ltd ("APIPL") which holds 64.8% of the issued capital of Asia Pacific Breweries Limited is owned equally by Fraser and Neave, Limited and the Heineken Group. Under the provisions of the Companies Act, Cap.50, Fraser and Neave, Limited is the ultimate holding company by reason of its rights to appoint a majority of the directors of APIPL.

** In voluntary liquidation.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2011	2010	
JOINT VENTURE COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)			
Country of Incorporation and Place of Business: Singapore			
FCL Peak Pte Ltd	50.0%	50.0%	Property Development
Ascendas Frasers Pte Ltd	50.0%	50.0%	Property Development
Yishun Gold Pte Ltd	50.0%	50.0%	Property Development
Precious Sand Pte Ltd	50.0%	-	Property Development
Easthouse Properties Pte Ltd	50.0%	-	Property Development
Emerald Star Pte Ltd	33.3%	-	Property Development
Sapphire Star Trust	33.3%	-	Property Development
Country of Incorporation and Place of Business: United Kingdom			
(C) GSF Homes Limited	40.0%	25.6%	Property Development
(C) Sovereign House Fairbriar Homes Ltd	40.0%	25.6%	Property Development
(C) Fairmuir Limited	40.0%	25.6%	Property Development
(A) (4) Frasers Central Park Equity No.1 Pty Ltd and SH Central Park Development East Pty Ltd	37.5%	-	Property Development
(A) (4) Frasers Central Park Equity No.2 Pty Ltd and SH Central Park Development West Pty Ltd	37.5%	-	Property Development
JOINT VENTURE COMPANIES OF TIMES PUBLISHING GROUP			
Country of Incorporation and Place of Business: Singapore			
Times-Newslink <i>(Accounting year ends on 31 December)</i>	50.0%	50.0%	Retail of Books and Magazines
Country of Incorporation and Place of Business: China			
(C) Shanghai Times SanYin Printers Co Ltd <i>(Accounting year ends on 31 December)</i>	40.0%	40.0%	Commercial Printing
ASSOCIATED COMPANIES OF THE COMPANY			
Country of Incorporation: Singapore			
Place of Business: China			
(C) China Dairy Group Ltd <i>(Accounting year ends on 31 December)</i>	29.5%	29.5%	Manufacture and Distribution of Dairy Products
Country of Incorporation: Bermuda			
Place of Business: China			
(C) Fung Choi Media Group Limited <i>(Accounting year ends on 30 June)</i>	29.5%	29.5%	Printing and Packaging
Country of Incorporation and Place of Business: Australia			
(C) (1) PMP Limited <i>(Accounting year ends on 30 June)</i>	11.6%	11.6%	Printing and Packaging

Notes:

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

(1) Company is treated as an associate of the Group by virtue of significant influence over the company.

(4) Unincorporated joint ventures.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2011	2010	
ASSOCIATED COMPANIES OF TIMES PUBLISHING GROUP				
Country of Incorporation and Place of Business: China				
(C)	Beijing Universal Times Culture Development Co. Ltd. <i>(Accounting year ends on 31 December)</i>	40.0%	40.0%	Publishing
Country of Incorporation and Place of Business: Nigeria				
(C)	Transworld Times Press (Africa) Ltd <i>(Accounting year ends on 31 December)</i>	40.0%	40.0%	Printing
ASSOCIATED COMPANIES OF FRASER & NEAVE HOLDINGS GROUP				
Country of Incorporation and Place of Business: Malaysia				
(C) (1)	Cocoaland Holdings Berhad <i>(Accounting year ends on 31 December)</i>	13.1%	-	Investment Holding
ASSOCIATED COMPANIES OF FRASERS CENTREPOINT GROUP				
Country of Incorporation and Place of Business: United Kingdom				
(C)	Fairbrair Residential Investment Partnership <i>(Accounting year ends on 31 December)</i>	32.0%	26.1%	Investment in Residential Property Fund
Country of Incorporation and Place of Business: Singapore				
	Frasers Commercial Trust	26.0%	24.4%	Real Estate Investment Trust
	Frasers Centrepoint Trust	40.7%	42.9%	Real Estate Investment Trust
Country of Incorporation and Place of Business: Thailand				
(A)	Krungthep Land Public Company Limited <i>(Accounting year ends on 31 December)</i>	40.5%	40.5%	Investment Holding and Property Development
Country of Incorporation and Place of Business: Malaysia				
(C)	Hektar Asset Management Sdn Bhd <i>(Accounting year ends on 31 December)</i>	40.0%	40.0%	Management Services
SUBSIDIARY COMPANIES OF ASIA PACIFIC BREWERIES GROUP				
Country of Incorporation and Place of Business: Singapore				
(D)	Asia Pacific Breweries Ltd	39.7%	39.7%	Investment Holding
(D)	Asia Pacific Breweries (Singapore) Pte Ltd	39.7%	39.7%	Brewing and Distribution of Beer and Stout
(D)	Tiger Export Pte Ltd	39.7%	39.7%	Export of Beer and Stout
(D)	Archipelago Brewery Co (1941) Pte Ltd	39.7%	39.7%	Dormant
(D)	Tiger Marketing Pte Ltd	39.7%	39.7%	Investment Holding
	Heineken-APB (China) Pte Ltd	44.8%	44.8%	Investment Holding
	Heineken-APB (China) Holding Pte Ltd	44.8%	-	Investment Holding

Notes:

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

(D) Audited by PricewaterhouseCoopers in the respective countries.

(1) Company is treated as an associate of the Group by virtue of significant influence over the company.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2011	2010	
SUBSIDIARY COMPANIES OF ASIA PACIFIC BREWERIES GROUP (cont'd)			
Country of Incorporation and Place of Business: Cambodia			
(D) Cambodia Brewery Limited	31.7%	31.7%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: Vietnam			
(D) Vietnam Brewery Limited	23.8%	23.8%	Brewing and Distribution of Beer
(D) Asia Pacific Brewery (Hanoi) Limited	39.7%	39.7%	Brewing and Distribution of Beer
(D) Beers and Beverages International Ltd	39.7%	39.7%	Distribution of Beer
(D) Vietnam Beer and Beverage Limited	23.8%	23.8%	Distribution of Beer
(D) VBL Da Nang Limited	23.8%	23.8%	Brewing of Beer
(D) VBL Tien Giang Limited	23.8%	23.8%	Brewing of Beer
(D) VBL (Quang Nam) Limited	19.0%	19.0%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: British Virgin Islands			
(B) Able Win Gain Limited	50.0%	50.0%	Investment Holding
(B) Kenton Assets Limited	50.0%	50.0%	Investment Holding
Country of Incorporation and Place of Business: Hong Kong			
(C) Capital Shine Limited	50.0%	50.0%	Investment Holding
Country of Incorporation and Place of Business: China			
(C) Hainan Asia Pacific Brewery Co Ltd	44.8%	44.8%	Brewing and Distribution of Beer
(C) Shanghai Asia Pacific Brewery Co Ltd	44.8%	44.8%	Brewing and Distribution of Beer
(C) Heineken Trading (Shanghai) Co Ltd	44.8%	44.8%	Distribution of Beer
(C) Heineken-APB (China) Management Services Co Ltd	44.8%	44.8%	Provision of Investment, Management and Consulting Services
(C) Guangzhou Asia Pacific Brewery Co Ltd	44.8%	44.8%	Brewing and Distribution of Beer
(C) Heineken-APB (Shanghai) Co., Ltd	44.8%	-	Distribution of Beer
<i>(All the above companies, incorporated in China, accounting year ends on 31 December)</i>			
Country of Incorporation and Place of Business: India			
(C) Asia Pacific Breweries (India) Private Limited	39.7%	39.7%	Dormant
<i>(Accounting year ends on 31 March)</i>			
Country of Incorporation and Place of Business: Sri Lanka			
(D) Asia Pacific Brewery (Lanka) Limited	23.8%	23.8%	Brewing and Distribution of Beer

Notes:

- (B) Not required to be audited under the laws of the country of incorporation.
- (C) Audited by other firms of auditors.
- (D) Audited by PricewaterhouseCoopers in the respective countries.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2011	2010	
SUBSIDIARY COMPANIES OF ASIA PACIFIC BREWERIES GROUP (cont'd)				
Country of Incorporation and Place of Business: New Zealand				
(B)	Amstel Brouwerij Importers Ltd	39.7%	39.7%	Dormant
(B)	Albany Hospitality Ltd	39.7%	-	Distribution of Beer
(D)	Barneydale Limited	23.8%	23.8%	Distribution of Beer
(D)	Barworks Group Limited	23.8%	23.8%	On-premise Management
(D)	Barworks Holdings Limited	23.8%	23.8%	Investment Holding Company
(B)	Black Dog Brewery Limited	39.7%	39.7%	Dormant
(D)	BOF Limited	17.8%	17.8%	Distribution of Beer
(D)	Clifford Pubs Limited	17.8%	17.8%	Distribution of Beer
(D)	DB Breweries Limited	39.7%	39.7%	Investment Holding and Brewing and Distribution of Beer
(D)	DB Nominees Ltd	39.7%	39.7%	Trustee Company
(D)	DB South Island Brewery Ltd	21.8%	21.8%	Brewing and Distribution of Beer
(B)	Drinkworks Limited	39.7%	39.7%	Dormant
(D)	Gaults On Quay Limited	23.8%	23.8%	Distribution of Beer
(D)	George Corporation Limited	17.8%	17.8%	Distribution of Beer
(D)	Hurstmere Pubs Limited	17.8%	17.8%	Distribution of Beer
(B)	Kustentrau Breweries Limited	39.7%	39.7%	Dormant
(B)	Mainland Brewery Limited	39.7%	39.7%	Dormant
(D)	Market St Holdings Limited	17.8%	17.8%	Distribution of Beer
(B)	Monteith's Brewery Company Limited	39.7%	39.7%	Dormant
(D)	Portumna Limited	23.8%	23.8%	Distribution of Beer
(D)	Riccarton Hospitality 2007 Limited	23.8%	23.8%	Distribution of Beer
(B)	Robbie Burns Limited	39.7%	39.7%	Dormant
(B)	Rock Ember Limited	17.8%	17.8%	Distribution of Beer
(B)	Sale Street Brewery Co Limited	39.7%	23.8%	Dormant
(D)	Studio 25 Limited	17.8%	17.8%	Distribution of Beer
(D)	Tarmon Limited	17.8%	17.8%	Distribution of Beer
(D)	Temperance Hospitality Company Limited	23.8%	23.8%	Distribution of Beer
(D)	Temperance Holdings Limited	23.8%	23.8%	Investment Holding Company
(B)	Tui Brewery Limited	39.7%	39.7%	Dormant
(B)	Waitemata Brewery Limited	39.7%	39.7%	Dormant
Country of Incorporation and Place of Business: Papua New Guinea				
(D)	South Pacific Brewery Limited	30.1%	30.1%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: United Kingdom				
(C)	Tiger Beer UK Ltd	39.7%	39.7%	Distribution of Beer and Stout

Notes:

- (B) Not required to be audited under the laws of the country of incorporation.
- (C) Audited by other firms of auditors.
- (D) Audited by PricewaterhouseCoopers in the respective countries.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2011	2010	
SUBSIDIARY COMPANIES OF ASIA PACIFIC BREWERIES GROUP (cont'd)				
Country of Incorporation and Place of Business: United States of America				
(B)	Tiger Beer USA Inc	39.7%	39.7%	Distribution of Beer and Stout
Country of Incorporation and Place of Business: Mongolia				
(A)	MCS - Asia Pacific Brewery LLC	21.8%	21.8%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: Australia				
(D)	Asia Pacific Breweries (Australia) Pty Ltd	39.7%	39.7%	Investment Holding
(D)	FBG Vietnam Holdings Pty Ltd	39.7%	39.7%	Investment Holding
(D)	DBG (Australia) Pty Limited	39.7%	39.7%	Distribution of Beer
Country of Incorporation and Place of Business: Laos				
(D)	Lao Asia Pacific Breweries Limited	27.0%	27.0%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: New Caledonia				
(C)	Grande Brasserie de Nouvelle Caledonie S.A	34.6%	34.6%	Brewing and Distribution of Beer and Spring Water
Country of Incorporation and Place of Business: Indonesia				
(C)	PT Multi Bintang Indonesia Tbk	32.0%	32.0%	Brewing and Distribution of Beer
(C)	PT Multi Bintang Indonesia Niaga	32.0%	32.0%	Distribution of Beer
<i>(All the above companies, incorporated in Indonesia, accounting year ends on 31 December)</i>				
Country of Incorporation and Place of Business: Solomon Islands				
(C)	Solomon Breweries Limited	38.9%	-	Brewing and Distribution of Beer
JOINT VENTURE COMPANIES OF ASIA PACIFIC BREWERIES GROUP				
Country of Incorporation and Place of Business: Singapore				
(C)	GAPL Pte Ltd <i>(Accounting year ends on 30 June)</i>	19.8%	19.8%	Investment Holding and Distribution of Beer
Country of Incorporation and Place of Business: China				
(C)	Jiangsu DaFuHao Breweries Co. Ltd <i>(Accounting year ends on 31 December)</i>	22.0%	22.0%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: Thailand				
(C)	Thai Asia Pacific Brewery Co Ltd	14.6%	14.6%	Brewing and Distribution of Beer
(C)	TAP Trading Company Ltd	14.6%	14.6%	Distribution of Beer

Notes:

- (A) Audited by Ernst & Young in the respective countries.
- (B) Not required to be audited under the laws of the country of incorporation.
- (C) Audited by other firms of auditors.
- (D) Audited by PricewaterhouseCoopers in the respective countries.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2011

42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2011	2010	
ASSOCIATED COMPANIES OF ASIA PACIFIC BREWERIES GROUP				
Country of Incorporation and Place of Business: New Zealand				
(A)	The Associated Bottlers Company Ltd <i>(Accounting year ends on 31 March)</i>	19.8%	19.8%	Hire of Returnable Beer Bottles
Country of Incorporation and Place of Business: New Caledonia				
(D)	Societe Industrielle des Eaux du Mont Dore <i>(Accounting year ends on 31 December)</i>	11.9%	11.9%	Bottling of Spring Water

Notes:

(A) Audited by Ernst & Young in the respective countries.

(D) Audited by PricewaterhouseCoopers in the respective countries.

PARTICULARS OF GROUP PROPERTIES

The main properties as at 30 September 2011 and their net book values are indicated below :

("F&N" refers to Fraser and Neave Group, "APBL" refers to Asia Pacific Breweries Group, "FCL" refers to Frasers Centrepoint Limited Group Frasers Centrepoint Limited Group and "TPL" refers to Times Publishing Group)

				Land (\$'000)	Building (\$'000)
(A) CLASSIFIED AS FIXED ASSETS					
(Note 12 to the Financial Statements)					
FREEHOLD					
Singapore					
TPL	-	1.1	hectares industrial property at Times Centre, 1 New Industrial Road	6,100	5,605
Peninsular Malaysia					
F&N	-	18.0	hectares industrial property at Lot 3-1 & Lot 3-2, Lion Industrial Park, Shah Alam	19,771	31,704
	-	2.1	hectares industrial property at 3724 to 3726 Sungei Nyior, Butterworth	1,921	853
	-	2.7	hectares industrial property at 217, Jalan Lahat, Ipoh	1,146	1,535
	-	2.2	hectares industrial property at 701, Jalan Tampoi, Johor Bahru	3,118	70
	-	0.6	hectares industrial property at 598, Jalan Tampoi, Johor Bahru	427	1,417
	-	0.1	hectares property at No. 3, Jalan Metro Pudu, Fraser Business Park	-	6,242
	-	0.4	hectares industrial property at Seksyen 26, Shah Alam, Selangor	568	397
	-		Other properties	380	6
TPL	-	1.2	hectares industrial property at Lot 46, Subang Hi-Tech Industrial Park, Batu Tiga, Shah Alam	1,568	2,677
East Malaysia					
F&N	-	1.1	hectares industrial property at Matang Land District, Sarawak	1,782	1,159
	-	2.0	hectares industrial property at Jalan Mempaga, Mukim Sabai, Karak	1,505	2,807
Thailand					
F&N	-	1.2	hectares industrial property at Amphur Pakchong, Nakhonratchasima Province 30320	-	49,517
	-	9.2	hectares industrial property at U-thai, Phra Nakhon Si Avutthava 13210	7,072	-
New Zealand					
APBL	-	17.4	hectares industrial property for Waitemata Brewery site at Auckland	3,585	14,588
	-	9.1	hectares industrial property for Mainland Brewery at Timaru	171	1,697
	-	10.8	hectares industrial property for Tui Brewery at Pahiatua	312	1,162
Australia					
TPL	-	0.2	hectare commercial property at Unit 7 & 8 Monash Business Park, 29 Business Park Drive, Nottinghill, Melbourne - Victoria	967	420
United States of America					
TPL	-	3.4	hectares commercial property at 99 White Plains Road, Tarrytown, New York	649	2,977
Mongolia					
APBL	-	5.0	hectares industrial property at 10th Khoroo, Bayanzurkh District, Ulaanbaatar City	-	5,110
Sri Lanka					
APBL	-	0.4	hectares industrial property at Millawa Land	11	-
	-	0.8	hectares industrial property at Ibbagamuwa Land	13	-
New Caledonia					
APBL	-	3.7	hectares industrial property at 12 Rue Edmond Harbulot, Noumea	1,210	15,030
	-	0.2	hectares residential property at 1 Rue De La Baie D'Houiguie, Noumea	234	703
Total Freehold				52,510	145,676

PARTICULARS OF GROUP PROPERTIES

			Land (\$'000)	Building (\$'000)	
(A) CLASSIFIED AS FIXED ASSETS (cont'd)					
(Note 12 to the Financial Statements)					
LEASEHOLD					
Singapore					
F&N	-	4.0	hectares industrial property at 214 Pandan Loop (Lease expires year 2040)	-	13,046
	-	0.1	hectares industrial property at 51 Quality Road (Lease expires year 2014)	78	64
APBL	-	8.8	hectares industrial property at 459 Jalan Ahmad Ibrahim (Lease expires year 2046)	-	18,340
TPL	-		Commercial property at Unit #04-08 - #04-11, 176 Orchard Road Centrepoint (Lease expires year 2078)	-	120
	-	1.8	hectares offices at 16 & 18 Tuas Avenue 5 (Lease expires year 2043)	-	13,530
Peninsular Malaysia					
F&N	-	3.6	hectares industrial property at 70 Jalan Universiti, Petaling Jaya (Lease expires year 2058)	-	5,509
	-	1.6	hectares industrial property at 16 Jalan Bersatu 13/4, Petaling Jaya (Lease expires year 2058)	-	1,544
	-	1.4	hectares industrial property at Lot 56, Section 4, Phase 2B, Mukim Klang, Selangor (Lease expires year 2097)	11,668	-
	-		Other properties	587	529
East Malaysia					
F&N	-	1.8	hectares industrial property at 3.5 miles Penrissen Road, Kuching (Lease expires year 2038)	622	2,594
	-	2.6	hectares industrial property at 5.5 miles Tuaran Road, Kota Kinabalu (Lease expires year 2062)	902	1,925
	-	1.2	hectares industrial property at Lot 1557, Block 218 KNLD, Kuching (Lease expires year 2038)	2,716	-
	-	2.8	hectares industrial property at Matang Land District, Sarawak/Kuching District (Lease expires year 2038/2784)	1,824	312
	-	0.4	hectares industrial property at Lot 1008, Bintawa Industrial Estate, Kuching (Lease expires year 2035)	61	164
Cambodia					
APBL	-	11.3	hectares industrial property at Kandal Province (Land rights expires year 2065)	-	5,869
Vietnam					
APBL	-	13.0	hectares industrial property at Ho Chi Minh City (Lease expires year 2021)	978	5,268
	-	30.0	hectares industrial property at Van Tao Village - Hatay Province (Lease expires year 2046)	-	6,347
	-	5.1	hectares industrial property at Tien Giang Province (Lease expires year 2022)	-	772
	-	7.7	hectares industrial property at Danang City (Lease expires year 2022)	-	876
	-	3.0	hectares industrial property at Quang Nam (Lease expires year 2046)	-	242

PARTICULARS OF GROUP PROPERTIES

			Land (\$'000)	Building (\$'000)	
(A)	CLASSIFIED AS FIXED ASSETS (cont'd)				
	(Note 12 to the Financial Statements)				
	LEASEHOLD (cont'd)				
	Solomon Islands				
APBL	-	14.0	hectares residential property at Mbaranaba (Lease expires year 2045)	26	37
	-	2.0	hectares residential property at Ranadi (Lease expires year 2039 - 2045)	652	988
	New Zealand				
APBL	-	0.1	hectares retail property at Wellington (Lease expires year 2017)	-	987
	Australia				
APBL	-	0.1	hectares office property at Sydney (Lease expires year 2013)	-	14
	Thailand				
F&N	-	0.9	hectares industrial property at No. 19/111 Moo 7 Thakarm Road, Samaedam, Bangkhuntien, Bangkok 10150 (Lease expires year 2029)	424	3,278
TPL	-		Warehouse at Soi Wat Kok #20/526-527, Rama II Road, Bangkok (Lease expires year 2021)	-	31
	Myanmar				
F&N	-	5.0	hectares industrial property at Mingaladon Township, Yangon (Lease expires year 2023)	1,078	9,524
	China/Hong Kong				
APBL	-	20.0	hectares industrial property at Haikou, Hainan, China (Lease expires year 2065)	4,476	15,693
	-	12.6	hectares industrial property at Guangzhou, China (Lease expires year 2058)	4,976	14,435
	-	0.02	hectares industrial property at Shanghai, China (Lease expires year 2042)	-	259
TPL	-		Residential property at Unit 1AF Riverside Garden, Shenyang, China	-	183
	-		Residential property at Vanke Garden, Shenyang, China	-	91
	-		Warehouse at Unit D, 2nd Floor, Freder Centre 68 Sung Wong Toi Road, Tokwawan, Kowloon, Hong Kong (Lease expires year 2022)	2	18
	-		Industrial property at Dachong Western Industrial District Nansha Panyu, Guangdong, China (Lease expires year 2044)	2,502	13,475
	-		Industrial property at Unit A1,C5, Ko Fai Industrial Building 7 Ko Fai Road, Yau Tong, Kowloon, Hong Kong (Lease expires year 2048)	-	367
	-		Factory at 1 Zhao Yu Street, Yuci Economic Development Zone Jin Zhong City, Shanxi Province (Lease expires year 2026)	-	2,919
	-		Offices at Seaview Estate - 10th Floor Block C, No. 8 Watson Road, North Point, Hong Kong (Lease expires year 2057)	4,528	108
	-		Offices at Seaview Estate - 9th Floor Block C, No. 8 Watson Road, North Point, Hong Kong (Lease expires year 2057)	4,285	96

PARTICULARS OF GROUP PROPERTIES

			Land (\$'000)	Building (\$'000)	
(A)	CLASSIFIED AS FIXED ASSETS (cont'd) (Note 12 to the Financial Statements)				
	LEASEHOLD (cont'd)				
	Papua New Guinea				
APBL	-	2.6	hectares industrial property at Port Moresby (Lease expires year 2105)	809	4,129
	-	9.7	hectares industrial property at Lae and Goroka (Lease expires year 2057 and year 2091)	272	4,176
	-	4.8	hectares residential properties (Lease expires year 2054 and year 2071)	29	167
	Sri Lanka				
APBL	-	2.3	hectares industrial property at Mawathagama (Lease expires year 2027)	34	344
	Laos				
APBL	-	13.5	hectares industrial property at Veunkham Road, B.Nongno, Xaythany District, Vientianne (Lease expires year 2056)	1,194	6,471
	Indonesia				
APBL	-	10.4	hectares industrial property at Tangerang, West Java (Lease expires year 2033)	81	1,747
	-	30.0	hectares industrial property at Sampang Agung, East Java (Lease expire between year 2025 - 2029)	647	1,925
	Total Leasehold			45,451	158,513
	TOTAL PROPERTIES (CLASSIFIED AS FIXED ASSETS)			97,961	304,189
(B)	CLASSIFIED AS INVESTMENT PROPERTIES (Note 13 to the Financial Statements)				
	COMPLETED INVESTMENT PROPERTIES				
	Singapore				
FCL	-	A 24-storey office building at 438 Alexandra Road Freehold, lettable area - 18,423 sqm		85,540	76,460
	-	Retained interests (excluding apartments) in a 7-storey shopping cum residential complex with 2 basement floors at The Centrepoint, 176 Orchard Road Leasehold (Lease expires year 2078), lettable area - 30,867 sqm		432,310	152,190
	-	A 10-storey commercial-cum-serviced apartment complex at Robertson Walk Shopping Centre and Fraser Place Robertson Walk, 11 Unity Street, with 2 basement carparks comprising a 2-storey retail podium and 161 serviced apartment units Leasehold (999 years from July 1841)			
		Lettable area:	Retail	9,068	sqm
			Serviced apartments	14,293	sqm
			Total	23,361	sqm
				148,960	114,740

PARTICULARS OF GROUP PROPERTIES

			Land (\$'000)	Building (\$'000)
(B) CLASSIFIED AS INVESTMENT PROPERTIES (cont'd)				
	(Note 13 to the Financial Statements)			
	COMPLETED INVESTMENT PROPERTIES (cont'd)			
	Singapore (cont'd)			
FCL	-	A 20-storey commercial-cum-serviced apartment complex with a 3-storey covered carpark, a 5-storey podium block, a 2-storey retail podium and 251 serviced apartment units at Valley Point Shopping Centre/ Office Tower and Fraser Suites River Valley, River Valley Road Leasehold (999 years from June 1877)		
		Lettable area :		
		Retail	3,699	sqm
		Serviced apartments	20,232	sqm
		Office	16,948	sqm
		Total	<u>40,879</u>	sqm
			249,920	202,480
	-	Other properties	1,405	145
TPL	-	0.7 hectares industrial property at 438 Ang Mo Kio Industrial Park Leasehold (Lease expires year 2038)	-	11,000
	-	1.9 hectares warehouse at No. 24 Senoko Drive Leasehold (Lease expires year 2014)	-	-
	-	0.1 hectares industrial property at 35 Kallang Pudding Road #07-14 Tong Lee Building Blk A (Freehold)	-	1,100
			-	1,100
	Vietnam			
FCL	-	A 23-storey retail/office building plus 2 basements at Me Linh Point Tower, 2 Ngo Duc Ke Street, District 1, Ho Chi Minh City Leasehold (Lease expires year 2045), lettable area - 17,816 sqm	30,803	24,882
	China			
FCL	-	A 2 cross shaped, 5-storey buildings, 2 blocks of office space, an amenity centre, 3 hi-tech multi-purpose buildings and a multi storey carpark building at Vision (Shenzhen) Business Park, Shenzhen Industrial Hi-Tech Industrial Park. Gaoxing South Ring Road/Keji South Road, Shenzhen Leasehold (Lease expires year 2049), lettable area - 157,610 sqm	40,836	143,374
	-	A 13-storey building with 2 levels of basement car parks and ancillary facilities at Vision International Centre (Sohu.com Internet Plaza), TsingHua Science Park, No. 1 Zhongguancun East Road, Haidian District, Beijing Leasehold (Lease expires year 2053), lettable area - 14,820 sqm	41,572	17,653
	-	A building comprising residential (3rd to 23rd level) and clubhouse (2nd level) at Fraser Suites CBD Beijing (EEL), Block D, No. 7 Guanghua Road, Chaoyang District, Beijing Leasehold: Residential (Lease expires year 2073) Clubhouse (Lease expires year 2043) Lettable area - 28,419 sqm	-	229,139
	Indonesia			
FCL	-	108 apartment units in Tower A of Fraser Sudirman Jakarta, The Peak Sudirman 1, Jakarta Freehold, lettable area - 11,388 sqm	37,819	-

PARTICULARS OF GROUP PROPERTIES

		Land (\$'000)	Building (\$'000)
(B) CLASSIFIED AS INVESTMENT PROPERTIES (cont'd)			
(Note 13 to the Financial Statements)			
COMPLETED INVESTMENT PROPERTIES (cont'd)			
Philippines			
FCL	- 69 apartment units with 116 car park lots in the East Tower of Fraser Place Forbes Tower, Valero Street, Salcedo Village, Makati City, Manila Leasehold, lettable area - 17,046 sqm	-	25,503
Australia			
FCL	- 115 apartment units in 2 blocks of high rise building at Melbourne, VIC 3000 Freehold, lettable area - 4,808 sqm	38,301	-
United Kingdom			
FCL	- 2 buildings of 63 serviced residences at C2 and C3 The Boardwalk, Trafalgar Way, London E14 Leasehold (999 years from 25 December 1999), lettable area - 4,765 sqm	-	62,966
	- A 4-storey building of 99 serviced residences at Fraser Suites 1-19 Albion Street, Glasgow G1 1 NY Freehold, lettable area - 4,964 sqm	-	18,693
	- A 8-storey building of serviced residences with 75 apartments at Fraser Suites Edinburgh, St Giles Street Freehold, lettable area - 4,037 sqm	12,520	13,591
Hong Kong			
TPL	- Shop unit at Houston Centre, Tsimshatsui East, Kowloon Leasehold (Lease expires year 2053), lettable area - 68 sqm	633	100
TOTAL COMPLETED INVESTMENT PROPERTIES		1,120,619	1,094,016
INVESTMENT PROPERTIES UNDER CONSTRUCTION			
Singapore			
FCL	- A 12-storey hotel and a shopping mall at Plot 61, Changi Business Park Leasehold land of approximately 47,006 sqm	30,500	11,200
	- A mixed commercial and residential development at Punggol Central/ Punggol Walk Leasehold land of approximately 29,999 sqm	215,956	2,209
Peninsular Malaysia			
F&N	- A carpark and gallery at Jalan Yew, Kuala Lumpur Freehold land of approximately 3,788 sqm	2,240	-
TOTAL INVESTMENT PROPERTIES UNDER CONSTRUCTION		248,696	13,409
TOTAL PROPERTIES (CLASSIFIED AS INVESTMENT PROPERTIES)		1,369,315	1,107,425

PARTICULARS OF GROUP PROPERTIES

		Effective Group interest %
(C) CLASSIFIED AS COMPLETED PROPERTIES HELD FOR SALES		
(Note 23 to the Financial Statements)		
Australia		
FCL	- The Habitat Freehold land of approximately 862 sqm situated at 11-17 Chandos Streets, Sydney. The development has a gross floor area of 7,855 sqm and consists of 60 residential units, 2 retail and 9 offices.	75
	- Lumiere Freehold land of approximately 3,966 sqm situated at former Regent Theatre, Frontages on George Street, Bathurst & Kent Street, Sydney NSW. The development has a gross floor area of 62,000 sqm and 1 retail podium, 456 residential units, 145 serviced apartments, 3 retail and 1 commercial unit.	81
	- Lorne Freehold land of approximately 4,022 sqm situated at 27,29 & 36A Lorne Ave, Killara NSW 2071. The development has a gross floor area of 6,671 sqm and consist of 40 residential apartments.	75
	- Trio, Alexandra & Altro Freehold land of approximately 9,366 sqm situated at Pyrmont Road Camperdown NSW. The development has a gross floor area of 38,847 sqm and consist of 409 residential units and 2 offices.	88
China/Hong Kong		
FCL	- Scenic Place Leasehold land of approximately 26,052 sqm situated at No. 305 Guang An Men Wai Avenue Xuan Wu, District Beijing. The development has a gross floor area of 95,855 sqm and consists of 788 residential units and 64 carpark lots.	56
	- Ninth Zhongshan Leasehold land of approximately 73,152 sqm situated at No. 2 Xinglin Street Zhongshan District Da Lian. The development has a gross floor area of 63,054 sqm and consists of 439 residential units and 105 carpark lots. Twin Towered development comprising of 32 storey east tower and 30 storey west tower.	56
	- Greenery Place Leasehold land of approximately 6,796 sqm situated at No.1 Town Park Road South, Yuen Long, Hong Kong. The development has a gross floor area of 22,106 sqm and consists of four 11 storey residential towers with a total of 330 residential units, a clubhouse and 133 carpark lots.	56
	- Crosspoint Leasehold land of approximately 7,111 sqm situated at Xi Cheng District, Xin Jie Kou, Beijing. The development has a gross floor area of 28,572 sqm.	100
	- Chengdu Logistics Park Leasehold land of approximately 195,846 sqm situated at South-West sector of Chengdu. The development has a gross floor area of 584,283 sqm.	80
	- Suzhou Baitang Leasehold land of approximately 314,501 sqm situated at Baitang Park, Suzhou. The development has a gross floor area of 555,000 sqm and consists of approximately 3,884 apartment units.	100
	- Shanshui Four Seasons Leasehold land of approximately 711,101 sqm located near the Light Rapid Transit station at Si Chen Road in Song Jiang District, Shanghai. The development has a gross floor area of 782,418 sqm.	76

PARTICULARS OF GROUP PROPERTIES

		Effective Group interest %
(C) CLASSIFIED AS COMPLETED PROPERTIES HELD FOR SALES (cont'd)		
(Note 23 to the Financial Statements)		
Singapore		
FCL	- Soleil @ Sinaran Leasehold land of approximately 12,468 sqm situated at Sinaran Drive. The development has a gross floor area of 44,878 sqm and consists of 417 condominium units.	100
	- Changi City Point Business park component of a mixed development in a leasehold land of approximately 47,006 sqm in Changi Business Park. The development has a gross floor area of 117,515 sqm.	50
Thailand		
FCL	- The Pano Freehold land of approximately 40,608 sqm situated at Rama III Road, Bangkok. The development has a gross floor area of 62,322 sqm and consists of 397 condominium units.	49
United Kingdom		
FCL	- Wandsworth Freehold land of approximately 40,015 sqm situated at River Thames, London. The development has a gross floor area of 27,000 sqm and consists of 203 residential units and 8 commercial units.	80
	- Buckswood Grange Freehold land of approximately 800 sqm situated at Uckfield, Sussex. The development has a gross floor area of 2,434 sqm and consists of apartments and townhouses.	80
	- Shoppenhangers Lane Freehold land of approximately 3,035 sqm situated at Maidenhead. The development has a gross floor area of 2,316 sqm and consists of proposed 28 residential units.	80
	- Collins Theatre Freehold land of approximately 4,273 sqm situated at Islington, London. The development has a gross floor area of 7,659 sqm and consists of 70 apartment units, 2 townhouse units and commercial space.	80

PARTICULARS OF GROUP PROPERTIES

(D) CLASSIFIED AS DEVELOPMENT PROPERTIES HELD FOR SALE (Note 23 to the Financial Statements)

	Stage of Completion %	Estimated Date of Completion	Effective Group interest %
Singapore			
FCL - Waterfront Waves - Leasehold land (99-year tenure commencing 31 October 2007) of approximately 19,885 sqm at Bedok Reservoir Road for the development of 405 residential units of approximately 51,233 sqm of gross floor area for sale.	100	4th Quarter FY2011	50
- Waterfront Key - Leasehold land (99-year tenure commencing 31 October 2007) of approximately 19,980 sqm at Bedok Reservoir Road for the development of 437 residential units of approximately 51,013 sqm of gross floor area for sale.	72	4th Quarter FY2012	50
- Waterfront Gold - Leasehold land (99-year tenure commencing 26 December 2009) of approximately 14,496 sqm at Bedok Reservoir Road for the development of 361 residential units of approximately 36,085 sqm of gross floor area for sale.	13	1st Quarter FY2014	50
- Waterfront Isle - Leasehold land (99-year tenure commencing 26 December 2009) of approximately 20,800 sqm at Bedok Reservoir Road for the development of 561 residential units and 2 retail units of approximately 52,491 sqm of gross floor area for sale.	6	4th Quarter FY2014	50
- Caspian - Leasehold land (99-year tenure commencing 1 March 2008) of approximately 22,000 sqm Boon Lay Way/Lakeside Drive for the development of 712 condominium units of approximately 79,762 sqm of gross floor area for sale.	80	1st Quarter FY2012	100
- Flamingo Valley - Freehold land of approximately 31,164 sqm at Siglap Road for the development of 393 condominium units of approximately 43,629 sqm of gross floor area for sale.	22	4th Quarter FY2013	100
- 8 @ Woodleigh - Leasehold land (99-year tenure commencing 22 September 2008) of approximately 10,774 sqm at Woodleigh Close for the development of 330 condominium units of approximately 30,164 sqm of gross floor area for sale.	61	2nd Quarter FY2012	100
- Residences Botanique - Freehold land of approximately 5,590 sqm at Yio Chu Kang Road/Sirat Road for a residential development of 81 units of approximately 7,960 sqm of gross floor area for sale.	77	1st Quarter FY2012	100

PARTICULARS OF GROUP PROPERTIES

(D) CLASSIFIED AS DEVELOPMENT PROPERTIES HELD FOR SALE (cont'd) (Note 23 to the Financial Statements)

	Stage of Completion %	Estimated Date of Completion	Effective Group interest %
Singapore (cont'd)			
FCL - Esparina Residences - Leasehold land (99-year tenure commencing 2 June 2010) of approximately 19,000 sqm at Compassvale Bow for a residential development of 573 units approximately 56,643 sqm of gross floor area for sale.	13	2nd Quarter FY2013	80
- Eight Courtyards - Leasehold land (99-year tenure commencing 20 September 2010) of approximately 26,540 sqm at Yishun Ave 2/Ave 7/Canberra Drive for the development of 654 residential units and 2 retail units of approximately 70,902 sqm of gross floor area for sale.	4	3rd Quarter FY2014	50
- Freehold land of approximately 2,801 sqm at Holland Park for the development of 2 good class bungalows for sale.	-	4th Quarter FY2012	100
- Boathouse Residences - Leasehold land (99-year tenure commencing 9 February 2011) of approximately 13,000 sqm at Upper Serangoon View for the development of 493 residential units and 1 retail unit of approximately 49,004 sqm of gross floor area for sale.	-	4th Quarter FY2014	50
- Starhub Centre - Leasehold land (99-year tenure commencing 1 February 1996) with 240 retail units at Cuppage Road together with the building erected thereon.	-	4th Quarter FY2014	100
- Flora Drive - Leasehold land (99-year tenure commencing 14 September 2011) of approximately 26,818 sqm at Flora Drive for the proposed development of approximately 432 residential units of approximately 37,545 sqm of gross floor area for sale.	-	1st Quarter FY2014	100
- Seastrand - Leasehold land (99-year tenure commencing 3 January 2011) of approximately 20,000 sqm at Pasir Ris Link for the development of 473 residential units and 2 retail units of approximately 40,314 sqm of gross floor area for sale.	2	4th Quarter FY2014	50
- Watertown/Waterway Point - Leasehold land (99-year tenure commencing 18 May 2011) of approximately 29,999 sqm at Punggol Central/Punggol Walk for a mixed commercial and residential development. The residential component of the proposed development comprises approximately 930 residential units of approximately 75,598 sqm of gross floor area for sale.	-	1st Quarter FY2014	33

PARTICULARS OF GROUP PROPERTIES

(D) CLASSIFIED AS DEVELOPMENT PROPERTIES HELD FOR SALE (cont'd) (Note 23 to the Financial Statements)

		Stage of Completion %	Estimated Date of Completion	Effective Group interest %
Malaysia				
F&N	- Freehold land of approximately 245,287 sqm at Hulu Langat, Selangor for a proposed development of residential properties.	-	-	57
	- Freehold land of approximately 12,268 sqm at Johor Bahru, State of Johor for a proposed development of commercial properties.	-	-	57
	- Freehold land of approximately 35,532 sqm at Jalan Universiti, Petaling Jaya, Selangor for a proposed mixed development.	-	-	57
	- Freehold land of approximately 15,961 sqm at Jalan Bersatu, Petaling Jaya, Selangor for a proposed mixed development.	-	-	57
Thailand				
FCL	- The Pano - freehold land of approximately 40,608 sqm situated at Rama III Road, Bangkok, which is separated into Phase 1 of 14,062 sqm and Phase 2 and 3 of 26,546 sqm. Phase 1 consists of development of 397 condominium units of approximately 62,322 sqm of gross floor area for sale.	100	-	49
Australia				
FCL	- Queens Riverside - Freehold land of approximately 11,895 sqm situated at East Perth for a proposed mixed development comprising approximately 408 private apartment units, 165 serviced suites and commercial space of a total of approximately 59,200 sqm of gross floor area for sale.	-	4th Quarter FY2012	88
	- Paramatta River - Freehold land of approximately 48,240 sqm situated at Parramatta, Sydney for a proposed development of approximately 637 apartment units of approximately 57,300 sqm of gross floor area for sale.	-	4th Quarter FY2014	75
	- Killara Pavilions - Freehold land of approximately 6,215 sqm situated at Killara, Sydney for a proposed development comprising 99 apartment units of approximately 9,190 sqm of gross floor area for sale.	-	4th Quarter FY2013	75
	- Frasers Landing - Freehold land of approximately 522,000 sqm situated at Mandurah, Western Australia for a proposed mixed residential and commercial development.	-	4th Quarter FY2017	56
	- Central Park - freehold land of approximately 48,000 sqm situated at Broadway, Sydney for a proposed mixed development of approximately 2,257 residential apartment units of approximately 139,800 sqm of gross floor area for sale and commercial space of approximately 73,700 sqm of gross floor area for sale.	-	4th Quarter FY2015	38

PARTICULARS OF GROUP PROPERTIES

(D) CLASSIFIED AS DEVELOPMENT PROPERTIES HELD FOR SALE (cont'd) (Note 23 to the Financial Statements)

	Stage of Completion %	Estimated Date of Completion	Effective Group interest %
Australia (cont'd)			
- Central Park (CUB Site) - Freehold land of approximately 10,000 sqm situated at Broadway, Sydney for a proposed mixed development of approximately 555 residential apartment units of approximately 29,750 sqm of gross floor area for sale and commercial space of approximately 12,250 sqm of gross floor area for sale.	-	4th Quarter FY2015	75
- Putney - Freehold land of approximately 113,500 sqm situated at Putney, Sydney for a proposed development comprising 678 apartment and 113 houses of approximately 79,600 sqm of gross floor area for sale.	-	2nd Quarter FY2017	75
China			
FCL - Chengdu Logistics Park - Leasehold land (50-year tenure commencing 19 September 2007) of approximately 195,846 sqm situated in Chengdu for a mixed industrial/commercial development with a total of approximately 609,594 sqm of gross floor area for sale.			
- Phase 1 (Office)	100	FY2010	80
- Phase 2 to 4	-	2nd Quarter FY2010 - 2nd Quarter FY2016	80
- Shanshui Four Seasons - Leasehold land (70-year tenure commencing 6 December 2003) of approximately 711,101 sqm located near the Light Rapid Transit station at Si Chen Road in Song Jiang District, Shanghai for a composite development with a total of approximately 782,418 sqm of gross floor area for sale.			
- Phase 1	100	FY2010	76
- Phase 2 to 5	-	FY2018	76
- Baitang One - Leasehold land (70-year tenure commencing 27 December 2004) of approximately 314,501 sqm situated in Gongye Yuan District, Nan Shi Jie Dong, Suzhou for a residential development of a total of approximately 555,000 sqm of gross floor area for sale.			
- Baitang One (Phase 1a)	100	3rd Quarter FY2011	100
- Baitang One (Phase 1b)	70	3rd Quarter FY2012	100
- Baitang One (Phase 2-4)	-	FY2017	100
- Vision Shenzhen Business Park (Phase 3)	-	-	56

PARTICULARS OF GROUP PROPERTIES

(D) CLASSIFIED AS DEVELOPMENT PROPERTIES HELD FOR SALE (cont'd) (Note 23 to the Financial Statements)

	Stage of Completion %	Estimated Date of Completion	Effective Group interest %
New Zealand			
FCL - Broadview - Freehold land of approximately 6,831 sqm in the South Island, Queenstown for a proposed development of 29 luxury residential apartments of approximately 8,400 sqm of gross floor area for sale.	-	Project on Hold	75
- Coast @ Papamoa - Freehold land of approximately 271,168 sqm located in Tauranga in the Bay of Plenty for a proposed development of approximately 682 houses and apartments and a beach front condominium complex of approximately 136,500 sqm of gross floor area for sale.	-	4th Quarter FY2014	68
United Kingdom			
FCL - Freehold land of approximately 20,531 sqm on the south bank of River Thames, London for a proposed residential and commercial development of 504 residential units and ancillary office and retail space of a total of approximately 32,236 sqm of gross floor area for sale for Phase 3 of the Wandsworth Riverside Development.	-	4th Quarter FY2016	80
- Freehold land of approximately 1,781 sqm situated at 143 - 161 Wandsworth Road, London.	-	-	80
- Freehold land of approximately 2,310 sqm situated at Camberwell Green and Camberwell New Road, London.	-	-	80
- Freehold land of approximately 2,226 sqm situated at Water Street, Edinburgh for a residential development of 50 apartments of approximately 4,140 sqm of gross floor area for sale.	100	Completed	40
- Freehold land of approximately 3,035 sqm situated at Brown Street, Glasgow.	-	-	80
- Freehold land of approximately 5,870 sqm situated at Baildon.	-	Project on Hold	80